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World News

Ford strike likely to end as deal is reached

Leaders of Ford's 32,500 manual workers agreed to recommend a two-year pay deal worth at least 14 per cent and to call off the national strike that has hit the company's 21 UK plants for the last nine days.

New Hampshire poll

New Hampshire voters went to the polls in the first of a series of US presidential primary elections. Vice-President George Bush running neck-and-neck with Senator Robert Dole for the Republican presidential nomination as polling started.

Temple bomb kills 7

Two bombs exploded in a crowded Hindu temple during a religious festival in the Sri Lankan capital Colombo killing at least seven people and injuring 13 others. Sri Lankan politicians killed, Page 3

AIDS drug approved

The US Food and Drug Administration (FDA) has approved an experimental drug, zalcitabine, to treat some AIDS patients suffering from a deadly form of pneumonia. Page 4

Brazil air strike ends

Brazilian commercial pilots ended a 72-hour national strike but threatened to resume it on March 9 if their demands for a 65 per cent pay rise were not met.

Algerian reshuffle

President Chadli Bendjedid of Algeria has reshuffled his Cabinet. Page 4

Senegal poll tension

Tensions are building in the campaign leading to the Senegalese presidential elections, amid opposition party calls for revision of the electoral code. Page 4

Students protest

Nigerian military government closed two university campuses after hundreds of stone-throwing students broke through police barricades in protest at the arrest of nine student leaders.

Angola-S Africa clash

Angolan and South African troops clashed near a southern Angolan garrison town. At least four Angolan conscripts were killed. Page 3

UK-Ireland talks

British and Irish Ministers met in Belfast in an attempt to prevent a further deterioration in relations between the two countries. Page 3

Shamir peace warning

Israeli Prime Minister Yitzhak Shamir said that the US wanted to complete talks on a Middle East peace plan before President Reagan's term ended but a quick settlement would be difficult.

Kohl to visit US

Chancellor Helmut Kohl flies to the US today for talks with the Reagan Administration expected to reveal differences over the next steps in disarmament. Page 20

Cyprus confrontation

The second round presidential election contest in Cyprus began to crystallise into a confrontation between left and right. Page 2

Contra cash 'useless'

Nicaragua said its currency change had caught US-backed Contra rebels unaware, leaving them with billions of worthless old bank notes stranded outside the country. Page 4

Business Summary

Compaq in challenge to IBM software

COMPAQ COMPUTER, leading US maker of IBM-compatible personal computers, will mount a new challenge to IBM's latest Personal System/2 personal computers with the announcement of new software and performance claims to negate the advantages of IBM's technology. Page 21

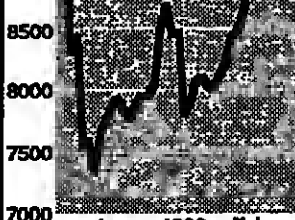
Johnson & Johnson

Johnson & Johnson, leading US maker of health care products, has agreed to pay \$750m for most of the assets of Playtex, US personal products and women's underwear group taken private in a leveraged buy-out 14 months ago. Page 21

LONDON Metal Exchange

LONDON Metal Exchange nickel market's relentless upsurge continued as supply worries and low stock levels remained uppermost in traders' minds. The cash quotation of \$167.50 (\$86.30) rose to \$8,717.50 a tonne extended the latest bull run to six trading days. Page 30

Nickel



WALL STREET: The Dow

WALL STREET: The Dow Jones industrial average closed up 22.71 at 2005.87. Page 42

LONDON: Unenthusiastic UK

LONDON: Unenthusiastic UK markets digested news of a \$6.3bn (\$1.1bn) PSBR surplus and continued to drift. The FTSE 100 dipped 4.6 to 1,734.6 in this turnover. Page 33

TOKYO: Strong interest

TOKYO: Strong interest in demand-related and biotechnology stocks helped push share prices higher for the fourth consecutive day. The Nikkei average gained 138.19 to close at 24,345.66. Page 42

DOLLAR closed in New York

DOLLAR closed in New York at DM1.7100; Y130.40; FF5.7780; SFr1.4040. It closed in London at DM1.7070; Y130.20 (Y130.05); FF5.7720 (FF5.7650); SFr1.4020 (SFr1.4035). Page 31

STERLING closed in New York

STERLING closed in New York at \$1.7465. It closed in London at \$1.7480 (\$1.7460); DM2.9850 (DM2.9800); Y227.50 (Y227.0); FF110.0800 (FF110.0650); and SFr2.4500 (unchanged). Page 31

ELDERS IXL, Australian brewing

ELDERS IXL, Australian brewing, agri-business and finance group, said it expected good full-year results after reporting an 83 per cent surge in net earnings and a 61 per cent rise in revenues for the six months to December. Page 23

BEAR STEARNS, large Wall

BEAR STEARNS, large Wall Street brokerage company, made net profits of \$36.6m or 40 cents a share in the three months to January 29, which represented a decline of 38 per cent on the same quarter a year earlier. Page 21

TOYOTA MOTOR, Japan's

TOYOTA MOTOR, Japan's largest car maker, reported its first increase in interim profits in two years. Page 23

BOND CORPORATION, brew-

BOND CORPORATION, brewer, media and property group controlled by Mr Alan Bond, Perth businessman, has reported net profits of \$109.2m (\$77.1m) for the six months to December, more than double the \$52.6m for the same period in 1986. Page 23

TNT, Australian-based interna-

TNT, Australian-based international transport group, reported a 35.5 per cent increase in equity-accounted earnings for the six months to December thanks to higher UK profits. Page 23

FRAMATOME, French nuclear

FRAMATOME, French nuclear power plant builder, has launched its long-expected counterbid for TRMecanique, industrial automation company. Page 22

Japanese company buys out Firestone tyre operations

BY RODERICK ORAM IN NEW YORK

FIRESTONE TIRE & Rubber, the second largest US tyre maker, is to put its worldwide tyre operations into a joint venture to be majority-owned by Bridgestone, its Japanese competitor in global markets. The announcement yesterday by the Akron, Ohio company, marked another huge step in the restructuring forced on the US tyre industry by foreign competition and corporate raiders. In recent years such famous names as Goodyear, Uniroyal and Goodrich have either drastically shaken up their operations or quit the tyre business completely.

Mr John Nevin, Firestone's chairman, said the "expanded technical and financial strength" of the joint venture would "materially improve job security for the company's tyre workers. Akron is a company town for the US tyre industry with most of the leading rubber companies based there.

Firestone will raise nearly \$1bn in cash from the transaction, which it intends to distribute to holders of its 32m common shares.

Its stock showed no initial response in New York to the news, however, because it had already risen \$4 to \$40 earlier yesterday on rumours that

Pirelli was planning to takeover Firestone's tyre business. The Italian group had denied the rumours on Monday. However, the stock closed up 89¢ to \$45 1/4 on the announcement.

Firestone also adopted yesterday a "poison pill" shareholder's rights plan to ward off hostile takeover threats. The company will transfer to the new joint venture assets and liabilities with an equity value of \$1.5bn. Bridgestone will take a 75 per cent stake in the venture, which will have initial financing of \$750m of Firestone equity, \$250m of Firestone and \$500m of debt.

All Firestone's worldwide tyre-making operations, accounting for some 65 per cent of the group's total sales, will be taken over by the venture which will be operated as a "relatively autonomous" unit with its headquarters in Akron. It will have a separate board with members drawn from both partners.

For its fiscal year ended last October, Firestone reported net profits from operations of \$103m, or \$2.81 a share, against \$2m, or 8 cents a year earlier, on sales of \$3.87bn against \$3.6bn. The latest year's profits were after restructuring charges of \$18m compared with a similar charge of \$89m.

The group's non-tyre business includes car retail repair and maintenance centres and diversified rubber products. Gordon Cramb writes: Bridgestone, which makes half the car tyres sold in Japan, is already ranked by some estimates as the third largest manufacturer in the world. The company has a bus and truck tyre plant in the US, which it bought from Firestone.

It had been planning to expand its production of car tyres there with an investment of up to \$100m (\$76.9m) over the next few years, aiming to produce 2m tyres a year by 1990. Consolidated sales last year are expected to have reached some \$700m, of which around four-fifths will have come from its main business - Bridgestone also produces mechanical and sporting goods. Net profits are forecast at \$220m.

Apart from trying to dampen the effects of the strong yen on exports which account for profits from a quarter of turnover - Bridgestone has been undertaking a rapid technological advance. It has a licensing arrangement with Goodyear, one of Firestone's main domestic competitors.

Standard Chartered sells Union Bank for \$750m

BY DAVID LASCELLES, BANKING EDITOR, IN LONDON

STANDARD Chartered Bank of the UK announced last night that it has agreed to sell Union Bank, California subsidiary, for \$750m in a move to strengthen its capital position. The purchaser is First California Bank, a 77 per cent owned subsidiary of the Bank of Tokyo.

The deal, which had been expected for some months, is part of a major strategy of asset disposals launched by Standard last year to restore \$300m (\$528m) in fresh capital resources.

These are needed to replenish its reserves, which were depleted by \$40m of provisions which Standard made against doubtful Third World loans last August. These left Standard among the most weakly capitalised of the major UK banks.

The sale follows the disposal last month of Union's sister bank in Arizona for about \$200m.

Standard said last night that the combined sales would increase its shareholders' funds by \$77m while reducing its total assets by \$6.3bn.

Together, these changes would achieve a significant improvement in the group's capital ratios, the measure by which a bank's strength is gauged.

Standard estimated that the ratio of equity to assets would improve by 70 basis points (0.7), the primary capital ratio (a new measure recently introduced by the Bank of England) by 20 points, and the risk asset ratio by 150 basis points.

Mr Michael McWilliam, the chief executive, declined to give any absolute figures because the bank is in the process of finalising its 1987 accounts. But he said that Standard's capital position was now "manageable".

No more sales were envisaged, though the bank would still use "good housekeeping" to strengthen its capital. Mr Terry Smith, banking analyst at London securities and investment group Barclays de Zoete Wedd, estimated that the bank's equity to assets ratio would rise to 10 per cent as a result of the sales, which he described as "barely adequate".

Other clearing banks are closer to 5 per cent.

Mr Smith commented that Standard would have to make further disposals and possibly a rights issue. Standard said that the sale price of \$750m represents a multiple of 13.3 times Union's average post-tax profits for 1986 and 1987.

At the end of last year, Union had net assets of \$590m. At the time of Lloyds Bank's abortive

Austrian Chancellor says he will remain in office

By Judy Dempsey in Vienna and Peter Rickoff in London

TWO DAYS of tense and bitter discussions within Austria's Socialised common Government ended yesterday with a decision by Mr Franz Vranitzky, the Austrian Chancellor, not to resign - at least for the moment - over the row about the wartime activities of Mr Kurt Waldheim, the country's President.

His announcement that the Government would in the short term work with Mr Waldheim forestalled a major political crisis.

It coincided with a British Government decision to re-examine official files on possible links between the execution of British servicemen in Greece in 1944 and Mr Waldheim, then a lieutenant in the German army.

The move was announced by Mrs Margaret Thatcher to the House of Commons. In Vienna, Mr Vranitzky has talks yesterday morning with Mr Alois Mock, the Foreign Minister and head of Mr Waldheim's People's Party, the junior partner in the coalition.

After a cabinet meeting, Mr Vranitzky repeated that he might yet quit if the situation became untenable in the wake of the report by an international commission of historians which found that Mr Waldheim had lied about his wartime activities.

Mr Waldheim has already said he would not stand down as President despite the commission's findings.

Mr Vranitzky was again highly critical of Mr Waldheim yesterday.

He was faced with an enormous problem. He must meet the challenges facing us and try to persuade the President to stop using the tactics of isolation and of insularity.

His decision to remain as Chancellor would not "solve the issues", he said. He "could not guarantee that the left-right coalition would still be intact on March 11, the anniversary of the Anschluss, Germany's annexation of Austria."

Because it had found no evidence that he had been personally guilty of any crimes, there were no grounds for his resignation.

The British inquiry will review the results of investigations carried out in 1986 by the Ministry of Defence into the fate of

GORBACHEV TO VISIT UK



SOVIET leader Mikhail Gorbachev (right) yesterday confirmed to British Foreign Secretary Geoffrey Howe his "warm acceptance" of an invitation to visit Britain. Both men described their talks as marking a continued and striking improvement in Anglo-Soviet relations, write Robert Mauthner and Charles Hodgson from Moscow. The date of the visit remains to be fixed through diplomatic channels, but Mr Gorbachev made it clear at the start of 2 1/2-hour talks with Sir Geoffrey in the Kremlin's gilded Catherine Hall that it was just a question of finding the right time. Sir Geoffrey, who also had more than five hours of talks and a private dinner with Soviet Foreign Minister Eduard Shevardnadze, said at a press conference that his meetings with the Soviet leaders had been "extremely worthwhile, detailed and businesslike, and conducted in a friendly and plain-speaking spirit". The British Minister, who last night flew to Kiev for the last day of his four-day visit, said that he was more than ever convinced of the need for "realism, vigilance and an open mind" in approaching East-West relations. The West should be receptive to changes in the Soviet Union and the opportunities they represent, while remaining watchful that current Soviet thinking was not just "old wine in new bottles." Details of talks, page 2; Kohl to Washington, page 20.

World Bank agrees capital base boost

BY LIONEL BARBER IN WASHINGTON

THE BOARD of the World Bank will this week approve a plan for a \$75bn boost to its capital base, the bank's president Mr Barber Conable said yesterday.

In Washington, Mr Michel Camdessus, managing director of the International Monetary Fund, said he was looking for a quota increase of more than 50 per cent from member countries. Otherwise, he warned, the IMF's capital base would shrink in real terms.

The two announcements came during addresses to the Bretton Woods committee, a blue-ribbon panel set up to promote international economic cooperation. Together, they indicated renewed vigour among the twin international lending agencies to expand efforts to solve the Third World debt crisis.

Mr Conable's statement yesterday reflects broad agreement among members, particularly the US, over their respective shares of the bank's capital increase which would bring its total capital base to \$171bn.

The American share would be just under one-fifth, consistent with its vote in the organisation, but only 3 per cent is

paid-in and the rest is "callable", that is an obligation of governments to pay up if the bank runs into difficulties.

However, Mr Conable and the Reagan Administration have yet to persuade the US Congress to approve the US contribution, likely to be around \$400m. The Administration will request the funds as part of its fiscal 1989 US budget package, and a Congressional vote could come in late summer.

Mr Conable's speech yesterday was largely the start of a public sales pitch to Congress to approve the capital increase - which the bank has been seeking for 2 1/2 years. The way was cleared last September when Mr James Baker, US Treasury Secretary, announced US support.

Mr Conable pledged to strengthen programmes to attack poverty in the Third World, and to make sure that lending conditions on debtor countries enhanced rather than retarded prospects for the poor.

Mr Camdessus said he wanted a "constructive and collaborative" relationship with the World Bank on tackling debt problems.

Continued on Page 20

HEAD FOR HAMPSHIRE - A STEP IN THE RIGHT DIRECTION

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KOHL BRINGS BONN'S SOVIET DOUBTS TO WASHINGTON

The West German Chancellor is expected to put forward fears of a Soviet military threat, Page 20

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سكوا من الأصل

EUROPEAN NEWS

Mitterrand to head delegation to Nato summit

By Ian Davidson in Paris

PRESIDENT François Mitterrand of France will lead the French delegation to next month's Nato summit in Brussels, he announced yesterday on French television.

The summit has been called to discuss alliance arms control policy. In response to last December's US-Soviet agreement to remove all intermediate-range Nuclear Force (INF) missiles from Europe.

President Mitterrand's decision, therefore, underlines the political importance attached by French authorities to the summit, scheduled for March 2 and 3.

Mr Mitterrand said yesterday that the summit would be "very important," and would be intended to "define the common policy" of the alliance.

He is still not publicly declared whether he is standing for re-election in the forthcoming presidential elections; but many observers believe that he will, in which case his image will have been strengthened by his participation at such an important alliance gathering.



President Mitterrand going to Nato

President Mitterrand is also likely to insist on the long-standing French position, that there can be no question of submitting France's nuclear arms programmes to negotiation between the superpowers at least until they have made much larger cuts in their nuclear forces than current proposals would indicate.

He is also expected to argue against Soviet suggestions that the superpowers should eliminate short-range as well as intermediate-range nuclear missiles from Europe.

In addition to the real importance he attaches to the arms control issues at stake, President Mitterrand's decision to attend the Nato summit may also be partly motivated by electoral considerations.

He has still not publicly declared whether he is standing for re-election in the forthcoming presidential elections; but many observers believe that he will, in which case his image will have been strengthened by his participation at such an important alliance gathering.

W German CDU gets used to the Wall

By David Marsh in Bonn

AN OLD gnarled lady trundling a wheelbarrow of straw in the Bavarian village backwater of Moederauth, divided between East and West Germany by an ugly and incongruous wall across the main street, looks up from her labours to tell a visitor "We have got used to the wall."

The same can now be said for West Germany's ruling Christian Democratic Union (CDU). It has been revealed this week that the commission of top CDU figures, led by Mr Heiser Geissler, the general secretary, has drawn up a document on relations between East and West Germany which downgrades significantly the Federal Republic's aim of reunifying the nation.

Emotional

The party's new thoughts on a highly emotional subject have sent a tremor through Bonn. The document has been criticised by the opposition Social Democratic Party (SPD), which is moving towards a policy of recognising East Germany as a fully separate country in order to improve general relations between the two states, which it welcomed the move, however.

Mr Geissler has worked on the commission along with figures such as Mrs Dorothee Wilms, the Minister for Inner-German Relations, and Mr Heiser Geissler's brother-in-law, Minister Kohl's security adviser.

The CDU general secretary is widely believed to be using the document to draw for floating voters by showing that the party can now play an active role in the reunification process. The conservative daily newspaper, Frankfurter Allgemeine Zeitung, which can always be relied upon to stick up for the views of German nationalists, said in a critical editorial yesterday that the concept of a united Germany was slowly moving away from politicians' preoccupations. It was "deception" for the Government to try to argue that the document was simply a confirmation of existing policies.

Mr Oskar Lafontaine, SPD Prime Minister of the Saarland and a proponent of recognising East Germany, meanwhile commented that the "convergence" between CDU and SPD policies.

The document, intended to be laid before the next party congress in Wiesbaden in June, gives priority to improving all forms of contact between East and West Germany. This would include the vexed question of the East's West German parliamentarians - even though the former is not democratically elected.

Firmly rebutting any question of a go-it-alone path by West Germany in trying to unify the nation, the document says reunification could only be achieved as part of overall moves towards peace encompassing all Germany's neighbours in East and West.

Pressed by criticism from the right, Mr Kohl himself yesterday was forced to deny that the CDU was changing course on policies towards East Germany.

Pragmatic

Mr Kohl seldom loses a chance in public of proclaiming the latent unity of East and West Germany (an area he called "the Fatherland"). When pressed to state his goal, however, he tends towards brevity: when asked for details how it could be achieved, he is notoriously vague.

In fact, underlined by the highly pragmatic policies now being adopted towards Bonn in during the last two years, achieving reunification has long ceased to be part of operative West German policy.

According to Prof Eberhard Scheel, a Bonn-based expert on East-West relations, part of the reason why the goal of reunification often attracts indifference or suspicion from abroad is because Bonn has not said what it wants.

"West Germany needs to say that it is not aiming for reunification in a national state, but that it is satisfied with some other form of national unity such as a confederation," he says.

Beneath the surface, Cyprus seethes

By Andriana Ierodiasonou

GO TO any Sunday afternoon soccer match in Nicosia between the two leading Greek Cypriot teams, APOEL and Omonia, and the chanting in the stands will soon tell you that the occasion is about a lot more than football.

Omonia is the soccer club affiliated to the pro-Moscow communist party AKEL, from which it draws its fans, while APOEL is the team of the Greek Cypriot right, represented by the Democratic Rally (DISY).

In a country where soccer is about politics, politics is inevitably often very like soccer. Voters often party and cheer like the kind of unthinking adoration which in other countries fans project towards sports heroes.

Superficially, it is impossible to judge party political allegiances among the large, affluent Greek Cypriot middle class, in which an average family owns a VCR, two cars and a house in town plus an apartment by the seaside.

This smooth surface is deceptive, however. Differing allegiances run deep. But which side of the political line a particular family falls

European Diary

man backed by the Communist. The main task which the next president will have to face will be leading Cyprus to a settlement which resolved the situation created in 1974, when in the wake of a Greek military coup Turkey invaded and occupied the northern third of the island.

Both Mr Clerides and Mr Vassiliou have indicated that they are ready to be more flexible than the defeated president, Mr Spyros Kyprianou. Soon after assuming office in 1977, he took a hard-line stance involving full Turkish troop withdrawal and the dismantling of all barriers to movement, settlement and property ownership throughout Cyprus.

The key question is whether his successor to the presidency can persuade the Greek Cypriots to settle for less. The affluence of Greek Cypriot society, and the apparent lack of urgency for the recovery of what was lost in 1974, leads many observers to believe that the answer is positive.

However, again appearances may be misleading.

Cyprus



Cyprus

gather to talk politics and read Self-Determination, a magazine published by the owners.

These gut-level political decisions are likely to play a key part in next Sunday's voting to elect a Cypriot president. The choice is between the leader of DISY, Mr Glafkos Clerides, and Mr George Vassiliou, a wealthy business-

UK-Soviet human rights group planned

By Judy Dempsey in Moscow

BRITAIN AND the Soviet Union have reported to be setting up an Anglo-Soviet human rights group after a visit to Moscow by Sir Geoffrey Howe, Robert Maunier and Charles Hodgson last week.

Other human rights activists at which he was handed a list of 240 people described by Fr Gleb Yakunin, a former political detainee as "religious prisoners."

Through the list of families in Britain whose relatives have been denied permission to leave the Soviet Union has been written down to one from nearly 20 two years ago, Sir Geoffrey said that much still remained to be done.

ARMED CONTROL: Sir Geoffrey firmly denied that Britain was in any way trying to circumvent the INF agreement for the abolition of medium-range nuclear missiles signed by the US and Soviet Union last December.

Modernisation of nuclear weapons is not a euphemism for circumventing the treaty," he said. It was a necessary process for ensuring the continued effectiveness of the nuclear deterrent, which was as relevant for the Soviet Union as it was for the Nato allies.

British officials consider that the Soviet leaders have now virtually recognised the right of Britain and France to maintain an independent nuclear deterrent, even after the proposed reduction of 50 per cent in their strategic nuclear arsenals by the US and the Soviet Union.

TRADE: Sir Geoffrey also hailed what he described as "useful" meetings with Mr Konstantin Kamenev and Mr Nikolai Tolstikh, senior Soviet trade officials, during which both sides agreed to stick to the target date of 1980 for increasing Anglo-Soviet trade by 40 per cent.

Last year the trade gap between the two countries widened. Britain imported \$376 million worth of Soviet goods and exported \$492 million worth to the Soviet Union compared with \$650 million and \$639 million respectively in 1982.

British officials attributed the deterioration in the trade figures last year to a combination of the increase in the price of oil - Britain's main import from the Soviet Union - and a strong Soviet drive to sell its Lada cars. British exports had been hampered by more rigorous control by Moscow of the winding-up of the agency reserves used to "investments" caused by implementation of Mr Mikhail Gorbachev's economic reform programme, which has seen a radical shake-up of Soviet foreign trade organisations.

Falling exports hobble Dutch output growth

By Laura Riun in Amsterdam

INDUSTRIAL PRODUCTION grew only slightly in the Netherlands last year under the pressure of falling exports and modest rises in consumption and investment.

The index edged up only 0.9 per cent to 107 (1980 = 100) from 106 the year before, according to seasonally adjusted figures released by the Central Bureau of Statistics.

The textile, clothing, leather, machine metal and food industries were among the weaker sectors, while basic metals, paper and graphics and chemicals expanded more robustly.

The textile, clothing, leather, machine metal and food industries were among the weaker sectors, while basic metals, paper and graphics and chemicals expanded more robustly.

Power utilities rose by 1 per cent. Much of the lacklustre performance was blamed on Dutch exports, which dropped 7 per cent during the first 11 months of 1982 under the pressure of the strong guildler. Both personal consumption and business investment rose about 2.5 per cent last year.

Probe widens into theft of Nazi files

By Leslie Collett in West Berlin

WEST BERLIN justice officials investigating the theft and sale of thousands of Nazi personnel files from the US-run Berlin Document Centre have questioned Mr Gerd Heidemann, a reporter who was convicted of selling forged "Hitler diaries" to Stern Magazine.

The officials said they questioned Mr Heidemann and Mr Konrad Kurur, a convicted forger, to ascertain whether the two men knew how files on Nazi party members had made their way from the closely guarded document centre in West Germany to Nazi memorabilia.

The US mission in West Berlin said yesterday the centre had suffered the loss of some 30,000 documents but that copies existed of all the stolen material as far as could be determined. The German Deputy Director of the Centre, run by an American appointee of the State Department, was previously suspended, although officials said he was not being held.

The Americans were to have handed over the centre to West Germany after microfilming its files but this has been only half completed, officials said.

German newspapers have doubted whether the Bonn Government wants jurisdiction over the documents as long as prominent ex-Nazis are still alive.

Access to the centre was always highly restricted by the US authorities in Berlin. Gen John H Mitchell, the commander of the US sector of Berlin, promised a "decisive investigation" of the document said at a meeting with Mr Heinz Galinski, the head of the city's Jewish community.

Mr Galinski said earlier he suspected the stolen files dealt with "highly incriminated persons."

Allied officials in West Berlin said it believed that stolen personal files from the centre were used to blackmail prominent ex-Nazi living in West Germany and Austria. However, a West Berlin justice Department spokesman said that its investigation was concentrated on the suspected collectors of stolen documents.

"We are dealing with a Bernstein Triangle of liars and thieves," an official commented.

The centre contains nearly 30m Nazi documents including the original files of 10.7m Nazi members. It also encompasses 60 per cent of the members in the elite Nazi Schutzstaffel (SS) and Sturmabteilung (SA) as well as the Nazi High Tribunal and party correspondence.

Iran, Turkey set for deal on Kurd rebels

By Jim Boddenger in Ankara

TEHRAN may curb certain Kurdish guerrillas operating from its territory in exchange for restrictions on Iranian dissidents living in Turkey, a Turkish Foreign Affairs Ministry spokesman said yesterday in Ankara.

The tacit exchange will be discussed during a visit by a senior Iranian interior ministry official in a few days time, he added.

Although the Kurdish insurgents have not been named, they are understood to be the Kurdish Workers Party (PKK), blamed by Turkish security forces for most of about 240 deaths in 1987 from Kurdish guerrilla operations in south-east Turkey.

In return, Ankara would be expected to clamp down on anti-Tehran protests by Iranian dissidents in Turkey. The recent examples were detailed by the spokesman.

The first was an interview in the Istanbul daily, Gunes, with Mr Shapur Bhatia, the former Iranian premier, in which he claimed there were many militants in Turkey ready to take up arms against Tehran.

The second was a similar claim by a prominent Iranian dissident in Istanbul.

The two men agreed on a 10-point programme which amounts to a broadside attack on the Government's policy of wage moderation and labour flexibility. Key features of the platform are demands for a 6 per cent wage rise, a 38-hour working week, increased protection for short-term contracts, and an overhaul of the Employment Institute, the national employment agency, which would include substantially increased allocations for the jobless.

Government officials said yesterday they expected that an immediate outcome of the agreement would be disputes in two public sector companies, the Iberia national airline and the tobacco company Tabacalera. Both are due to review their collective agreements in the coming weeks and the unions will be seeking to break a 4 per cent pay ceiling for public sector employees which is contained in the 1982 budget.

The agreement's longer term implications are an enduring divorce between the Socialist Government and the UGT, and the cementing of a united labour front - a constant strategic objective of Comisiones Obreras.

Austria political climate cools

By Judy Dempsey in Vienna

THE POLITICAL temperature in Austria cooled yesterday following remarks made at a news conference by Mr Franz Vrantsky, the Chancellor. However, initial differences remain within Austria's political parties over the future of President Kurt Waldheim.

Mr Vrantsky was critical of Mr Waldheim but made clear he would not immediately resign as Chancellor in protest against the latter's refusal to step down as head of state.

The conservative People's Party (OVP), is divided into two distinct camps. Mr Alois Mock, the Vice-Chancellor and party leader, continues to represent the hardline attitude. "He will not distance himself from Mr Waldheim," an OVP official said.

The official added that this was putting considerable strain on the party, especially among its liberal wing which consists largely of economists and businessmen who recognise the long-term damage the Waldheim affair is having on the

Sales of four-wheel-drive vehicles soar in Europe

By John Griffiths

TOTAL West European sales of light four-wheel-drive vehicles, including cars, reached 400,000 units for the first time last year, according to market analysts Autovest Industrie Data.

Preliminary AID statistics for 15 countries show that the light 4wd market grew by 17.8 per cent, nearly three times the rate of the car market overall. While the figures mark a growth was enjoyed by 4wds, at just under 20 per cent, purpose-built leisure and utility vehicles surged through the 200,000 level for the first time to account for 58 per cent of the total.

In its latest newsletter, AID stresses that because of the complexities of the 4wd market and the differing ways in which some countries record their

sales, its statistics are partly estimated. Nevertheless, the 1987 figures in Italy, where 1987 sales in Europe has surpassed even the most optimistic of forecasters.

The biggest surprise, according to AID, came in Italy, where sales of more than 100,000 in a single market. West Germany, where sales were achieved for the first time.

Even more startling is the observed acceptability of 4wd in sunny Spain, where sales are estimated to have reached some 21,500 units, a rise of 19.8 per cent.

The upsurge "could literally lead to a general rethink in the European auto industry," it suggests, "for the market seems set for an unparallelled 4wd acceptance, which has already reached levels of penetration."

Japanese vehicles dominated both the car and leisure/utility sectors, according to AID's figures. The car sector was led by the Subaru Leone and Justy models, but a new Toyota Corolla-based Tercel model is expected soon which is likely to become the single best-selling 4wd in Europe.

But, while Fiat group and Audi/Volkswagen continue to make progress in the sectors, too many European car makers are still adopting a perceived "safe" stance of wait-and-see, suggests AID, and not only 4wd vehicles.

The European industry used to accuse the Japanese of copying. "Now the picture seems generally reversed. It is the Japanese making most of the running in costly innovation...with European car makers only too ready to jump on the bandwagon once the element of high risk has been eliminated."

4WD PASSENGER CAR SALES IN WESTERN EUROPE ('000s)

Table with 4 columns: Country, 1987, 1988, % change. Includes Germany, Italy, Switzerland, France, Spain, Norway, Sweden, Netherlands, Others, Total.

Spainish unionists sink differences to confront Gonzalez

By Tom Burns in Madrid

A BREAKTHROUGH agreement between Spain's two main labour organisations has raised the spectre of industrial disputes this spring and widened the rift between the Socialist Government and its "fraternal" union, the Union General de Trabajadores (UGT).

Mr Nicolas Redondo, a 60-year-old veteran trade unionist and leader of the UGT, formally ended a deep-rooted rivalry with the Communist-led union, Comisiones Obreras, in a long meeting on Monday which resulted in his adopting a shared platform of labour demands with Mr Antonio Gutierrez, head of the Comisiones.

The two men agreed on a 10-point programme which amounts to a broadside attack on the Government's policy of wage moderation and labour flexibility. Key features of the platform are demands for a 6 per cent wage rise, a 38-hour working week, increased protection for short-term contracts, and an overhaul of the Employment Institute, the national employment agency, which would include substantially increased allocations for the jobless.

Government officials said yesterday they expected that an immediate outcome of the agreement would be disputes in two public sector companies, the Iberia national airline and the tobacco company Tabacalera. Both are due to review their collective agreements in the coming weeks and the unions will be seeking to break a 4 per cent pay ceiling for public sector employees which is contained in the 1982 budget.

The agreement's longer term implications are an enduring divorce between the Socialist Government and the UGT, and the cementing of a united labour front - a constant strategic objective of Comisiones Obreras.

Rivalry between the two unions had hitherto been expressed by their inability to hold joint Labour Day parades on May 1 since as far back as 1961. Over the past six years of Socialist government in Spain, the UGT has largely endorsed the economic pragmatism of Prime Minister Felipe Gonzalez and characterised itself as the moderate labour organisation willing to negotiate with, rather than confront, employers.

Mr Redondo's estrangement from Mr Gonzalez, whom he accuses of betraying socialism, was sharply illustrated last October when he resigned his Socialist seat in Parliament. The rift, which the Premier and the party widened last month when Mr Gonzalez's policies were overwhelmingly endorsed by the party's congress.

By drawing up a joint platform with Comisiones Obreras, Mr Redondo has taken a decisive step towards severing a relationship between the UGT and the Socialist party which has existed since their joint foundation more than a century ago by Mr Pablo Iglesias, the grandfather of Spanish socialism.

The development is likely to have an electoral impact on the Socialist party which has benefited considerably from the facade of a "united Socialist family."

The chief beneficiary of the agreement is Mr Gutierrez, the 38-year-old rising star of Spanish trade unionism who took over control of Comisiones Obreras last November from the legendary anti-Francoist union leader, Mr Marcelino Camacho.

A senior Communist party member like his predecessor, Mr Gutierrez has been able to accomplish what Mr Camacho, in part because of his personal rivalry with Mr Redondo, was never able to achieve: a united strategy with the UGT.

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سكوا من الامل

OVERSEAS NEWS

Bank of Brunei chairman jailed in \$600m fraud

A BRUNEI High Court sentenced the former chairman of the National Bank of Brunei to 52 months in jail yesterday for fraud and conspiracy, Reuter reports from Bandar Seri Begawan.

New US command ship possible for Gulf fleet

A POSSIBLE replacement for the command ship of US naval forces in the Gulf entered the waterway yesterday accompanied by a frigate, Reuter reports from Dubai.

Left-wing Sri Lankan leader murdered

By Marvyn de Silva in Colombo

A LEFT-WING politician, Mr Vijaya Kumararatunge, 42-year-old leader of the left-wing Peoples Party, was gunned down by two men on a motorcycle as he stepped out of his home in suburban Colombo at noon yesterday.

The police were certain that the assassins belonged to the outlawed JVP, an extremist Sinhalese-Buddhist party, responsible for the equally daring assassination in late December of Mr Harsha Abeywardene, chairman of President Jayawardene's UNP.

Mr Kumararatunge, the film star son-in-law of Mrs Sirima Bandaranaike, the former Prime Minister, died instantly and a young party supporter was critically injured.

A prospective presidential candidate, Mr Kumararatunge, was the young hopeful of a newly united non-communal left movement struggling to survive in a political climate charged with ethnic tensions.

Last week, the socialist LSSP, the island's oldest marxist party, the pro-Soviet Communists, a small Trotskyist party and Mr Kumararatunge's Peoples Party launched a "united socialist alliance".

Two decades later the principle of racially segregated wards still applied, and the senior staff and the matrons were white. But a shortage of white nurses and population shifts, including development of a new shanty town for over 350,000 blacks at nearby Khayelitsha, means that now the nursing and medical staff are totally integrated and wards in the former whites-only section are available to other races.

In its way, Tygerberg is a classic example of how underlying social and demographic developments have undermined the original assumptions of apartheid and led to limited evolutionary integration.

S African conscripts die in Angola

BY ANTHONY ROBINSON IN JOHANNESBURG

THE South African Defence Force yesterday announced that four white conscript soldiers had been killed east of the besieged Angolan town of Cuito Cuanavale over the weekend when their armoured vehicle was hit by Angolan artillery. They were all 19-year-old Afrikaners.

Last year at least 30 whites and an undisclosed number of black Namibian and ex-Angolan soldiers from South African-organised Namibian ethnic battalions died in action against Southwestern Africa Peoples Organisation guerrillas and Angolan Government Fapla forces.

The latest confirmation of continuing South African military involvement in southern Angola in support of the rebel Unita movement led by Dr Jonas Savimbi, follows Angolan government claims that

between 6,000 and 7,000 South African reinforcements have recently entered the country. Defence force spokesmen routinely rejected the Angolan claims as "propaganda" designed to deflect attention from a series of humiliating defeats inflicted on Angolese Cuban-backed and Soviet equipped forces.

Yesterday's statement said: "Since the weekend Unita has achieved resounding successes and Fapla is now retreating in disarray and trying to organise a desperate last stand."

Last year South Africa announced its intention to withdraw its forces from southern Angola where they helped Unita successfully to ward off a major Fapla offensive aimed at the Unita forward base of Mavinga, 250km south east of Cuito Cuanavale. Gen Jannie Geldenhuys, the

Defence Force commander, admitted yesterday, however, that withdrawal "is slower than anticipated".

He added that the decision to continue support for Unita was taken to consolidate the "operational advantages" achieved at the end of last year and also involve what he called "limited SADF offensive action".

Most of the ground fighting is done by Unita troops while the SADF offers logistical and air support and lays down artillery barrages from its 35km range G-5 and mobile G-6 cannons.

The latest confirmation of South Africa's continuing involvement in the Angolan civil war comes against the background of a bitter wrangle with Zimbabwe and last week's thwarted coup in the Bophuthatswana homeland. Mr Pik Botha, the Foreign Minister, has publicly warned Zimbabwe that it should take seriously South African requests for Zimbabwean assistance in tracking down alleged African National Congress guerrillas operating from bases in Zimbabwe. This follows a grenade and rocket attack against a farmhouse near the Limpopo River border over the weekend. Harare for its part has accused Pretoria of being behind an alleged South African spy ring in the Bulawayo area responsible for sabotage against Zimbabwean army installations and ANC facilities.

Australian current account deficit cut

By Chris Sherwell in Sydney

A RECORD visible trade surplus in January helped Australia to produce its lowest monthly current account deficit since April 1984, according to preliminary figures released yesterday.

The deficit of A\$428m (\$175m) was well ahead of market expectations and the fifth monthly fall in a row. It puts the economy firmly on course for its budgeted target of A\$1.5bn, or 4 per cent of gross domestic product, for the financial year ending in June. On the Sydney foreign exchange markets the Australian dollar's trade weighted index firmed sharply from 62.8 to 63.1 (May 1970=100), its highest since the end of October. The currency also strengthened against the US dollar, rising 0.4 US cents to 71.25 US cents.

The Labor Party Government and Confederation of Australian Industry cautiously welcomed the figures, with Mr Paul Keating, the Federal Treasurer, warning that the current account deficit still remained "unsustainably high". The A\$428m figure compared with a revised A\$694m in December and A\$1.38bn a year ago. It brings the cumulative figure for the first seven months of the financial year to A\$6.7bn, up 24 per cent on last year.

Though the visible trade surplus of A\$518m was a record, it was the product of falls in both exports and imports - and particularly in imports of machinery and transport equipment and of fuels.

NZ to tax capital gains

NEW ZEALAND'S Prime Minister Mr David Lange told parliament his Government would introduce a capital gains tax as part of its tax reform programme, Reuter reports from Wellington.

Mr Lange said during a debate on the economy that reforms already announced had not been completed. "There are still fields to conquer. . . What will happen next is entirely predictable. It's entirely inevitable, and it will be a form of capital gains tax."

Health service pressures erode medical apartheid

WHEN construction of Cape Town's Tygerberg hospital started 26 years ago, it was a major Fapla offensive aimed at the apartheid principle of "separate but equal".

The austere brick complex in the far suburbs was designed with identical facilities for whites on one side of the shared central service and medical block, and coloureds and other non-whites on the other.

Two decades later the principle of racially segregated wards still applied, and the senior staff and the matrons were white. But a shortage of white nurses and population shifts, including development of a new shanty town for over 350,000 blacks at nearby Khayelitsha, means that now the nursing and medical staff are totally integrated and wards in the former whites-only section are available to other races.

In its way, Tygerberg is a classic example of how underlying social and demographic developments have undermined the original assumptions of apartheid and led to limited evolutionary integration.

A similar process can be observed in other major "white" hospitals such as Groote Schuur, home of the first heart transplant, or Johannesburg Central as the black urban population continues rapidly to increase and more whites opt for private health care.

Anthony Robinson on South Africa's crowded hospitals

Now privatisation is on the government agenda and hospital administrators were asked how to compete for staff and facilities. With so many claims on state funds there is little chance that Pretoria will increase public health's 5.6 per cent share of gross domestic product.

Greater overcrowding and longer queues for operations, a familiar phenomenon in Britain's troubled Health Service, seem inevitable.

Doctors in Soweto's Baragwanath hospital, the biggest black hospital in Africa, recently protested against over-crowding and poor facilities only to be told that funds were simply not available to upgrade to first world standards.

To critics of the gap between health standards for white and black, South Africa's Dr Willem Van Niekerk, the Minister of Health and Population Development, points out that Britain and other first world countries enjoy per capita incomes up to five times higher than South Africa's average of around \$2,000. Moreover, South Africa has a large third-world population

Pakistan warns Moscow over Afghan peace

By Mohammad Afzal in Islamabad

THE Pakistan Government warned the Soviet Union yesterday that "without a new government in Kabul, strife will not cease" and that the present moves to sign a peace agreement to end the eight-year war in Afghanistan would be abortive.

The Foreign Ministry said that without peace in Afghanistan, the 8m refugees in Pakistan would not return home.

The ministry insisted that the question of signing peace agreements in Geneva by mid-March must be linked to establishing a new government in Kabul.

The Mujahideen, whom Pakistan, the US, China, and Western nations support, demand that they must have a dominant role in the Kabul government. But they have signified they would agree to the inclusion of some important non-communists from the present Moscow-backed regime in Kabul.

They would not agree, however, to demands by President Najibullah, the Communist leader of the present puppet regime in Kabul, for a leading role in the new government.

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سوزا من الاصل

AMERICAN NEWS

Election tensions test Senegal's fragile openness

BY NICHOLAS WOODSWORTH IN ABIDJAN

TENSIONS are building in the campaign leading to the Senegalese presidential elections, due to take place on February 28...

Family planning has become inextricably linked with politics under Reagan, reports Janet Bush Pro-abortion lobby calls on the law for support

FORMIDABLE OPPOSITION is being marshalled to fight off a last ditch assault by President Reagan, as he nears the end of his final term in office...

Health Association which represents the clinics currently receiving public funds, said: "These are political regulations, not public health regulations..."

Opponents of the new ruling cruiser with the argument that Congress has readily re-enacted Title 10 in full knowledge and support of the guidelines requiring abortion counselling...

Bendjedid reshuffles Cabinet ministers

PRESIDENT Chadli Bendjedid of Algeria has given his Cabinet a major reshuffle, switching Mr Kasbi Merbah, the Minister of Agriculture, to the Ministry of Health...



Bendjedid moving ministers

US loan to Argentina heads off crisis

A \$560m bridging loan arranged by the IMF will help Argentina head off a foreign exchange crisis as the country negotiates the final details of conditions for release of money from the International Monetary Fund and commercial banks...

Andrew Marshall on the poor prospects for solving a fiscal problem Bad news about the US budget

"THE good news is, the deficit is going down," said Mr William Gray and the occupants of the room winced. The deficit in question was the US budget deficit...

US to speed up distribution of AIDS drug

THE US Government, responding to intense pressure from the thousands of Americans suffering from Acquired Immune Deficiency Syndrome, said yesterday it would speed up distribution of a new drug to treat one of the most dangerous AIDS infections...

Borja edges ahead in Ecuador election

THE BRIEF panic which followed the first round of Ecuador's presidential elections has given way to negotiations and arithmetic. Faced with the defeat of the government candidate and a choice between Mr Rodrigo Borja and Mr Abdala Bucaram...

Haiti's troubles rebound on neighbours

HAITI'S tortured effort to move from three decades of dictatorship to freely elected government has had an equally painful effect on its neighbours. The IMF has apparently been insisting on further cuts in Argentina's fiscal deficit, which the government was initially unwilling to undertake...

Contras 'hit' by currency switch

NICARAGUA said its currency change had caught US-backed Contra rebels unaware, leaving them with billions of worthless old bank notes stranded outside the country. Reuter reports from Managua. The government ordered its borders closed on Tuesday and Wednesday to prevent rebels smuggling in the old bills. Today the old bills can be exchanged for 'new cordoba' notes.

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TAKE TO
CONVINCE HER?**

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Not because they aren't keen, experienced and ambitious.

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It also doesn't make any sense when you know that almost half the longer term unemployed are 35 or under.

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WORLD TRADE NEWS

Japan's plan for farm reform attacked in Gatt

BY WILLIAM DULLFORCE IN GENEVA

JAPAN'S proposals for reforming world farm trade came under fire in the General Agreement on Tariffs and Trade...

Soviet deal to dredge port in Argentina

By Tim Coone in Buenos Aires

A SOVIET company, Technostroyexport, has won a \$160m (£91m) contract to dredge one of Argentina's principal grain ports at Bahia Blanca...

George Graham on the significance of a French-Czech venture

France builds on East bloc sales

THE SIGNATURE earlier this month of a joint venture agreement between Campeon Bernard, the French construction group, and CEDOK, the Czech tourist authority, marks a step forward in France's efforts to build up its share of the east European market...

however, are automatically excluded from the provisions of the national plan. Mr Desertine says that the two main economic policy imperatives in the Eastern bloc countries are a drive for faster growth, after the more modest targets of recent years, and greater economic integration of the Council for Mutual Economic Assistance (CMEA)...

have tried to include clauses along "most favoured nation" lines, allowing them to catch up if better terms are later won for another joint venture. Partly as a result, only relatively small joint venture deals have been signed so far...

Large projects such as those of Pechiney for an aluminium packaging plant, or of Thomson for a factory producing 600,000 television sets a year - partly for re-export to France - are expected to take much longer to negotiate in detail.

Shamrock touch to duty-free at Moscow

By Our Dublin Correspondent

PASSENGERS at Moscow's Sheremetyevo airport will be in for something of a culture shock in future from next May the Irish are moving in. Under the terms of a contract signed with the Soviet carrier Aeroflot in Moscow yesterday, Aer Rianta and Aeroflot will jointly run two duty-free shops at Sheremetyevo which deal with 6m international and 1.4m domestic passengers each year.

Philips, Soviet Union sign \$1.26m chip deal

BY LAURA RAUW IN AMSTERDAM

PHILIPS, the Dutch electronics group, is to supply the Soviet Union with semiconductor equipment and technology for producing diodes in a contract worth \$1.26m (£78m). The company sees the deal as a breakthrough in a promising market.

Under the agreements, Argentina committed itself to purchasing Soviet machinery and capital goods to reduce the substantial trade deficit. The Soviet Union has maintained with Argentina since the beginning of the decade.

Congress returns to trade bill

BY NANCY DUNNE IN WASHINGTON

THE US Congress went back to work yesterday on the omnibus trade bill which the Democratic majority voted to pass, if necessary, over a Presidential veto.

President Reagan has frequently threatened to veto a protectionist trade bill. However, the White House is hoping the final version will be stripped of its most objectionable features so that the President can obtain the provisions he needs, such as the negotiating authority for the round of multilateral trade talks.

It is believed that Democrats in the House and even Mr Gephhardt will agree to weaken the Amendment but they are closely watching the results of the Presidential primaries. If Mr Gephhardt performs strongly in the primaries, Democrats may be less inclined to water down the amendment.

Seoul to reduce footwear exports to Italy

SOUTH Korea has agreed voluntarily to reduce its exports of footwear to Italy until 1990, the Trade and Industry Ministry said yesterday, AP reports from Seoul.

Toyota move on Philippine assembly line

A CONSORTIUM led by Toyota of Japan is to spend \$28m (£16m) on a project to refurbish a car assembly line in the Philippines if its application is approved by the Government, Richard Gearty reports from Manila.

Businesses For Sale

Heating & Ventilating Equipment Contractors. Business and Assets of Electrol Limited for sale as a going concern. Industrial and commercial heating and ventilation installers and maintenance contractors.

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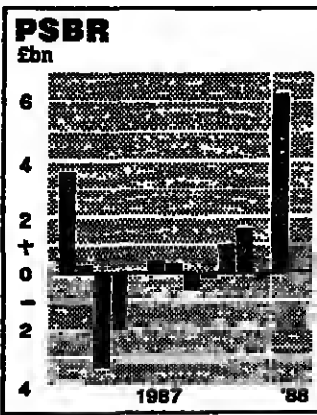
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Handwritten note in Arabic script: صديقي من الامم

Government sees £6.9bn surplus during January

BY PHILIP STEPHENS, ECONOMICS CORRESPONDENT

THE Government yesterday confirmed the ample scope for sharp cuts in income tax rates in the March 15 Budget with figures showing that its finances this year are likely to be in surplus for the first time in nearly 20 years.



According to the Treasury, government revenues in the 10 months to January - the first 10 months of the current 1987-88 financial year - were running far ahead of spending, leaving a surplus on the public sector borrowing requirement of £6.9bn.

The figures suggest that Mr Nigel Lawson, the Chancellor of the Exchequer, will be able to announce tax cuts worth perhaps £4bn or more in the budget while maintaining a "prudent" stance on borrowing.

thought that internal Treasury projections now point to a sizeable PSBR surplus. During the last two months of the financial year the PSBR traditionally shows a small deficit, but if the pattern of the past few years is repeated a surplus for the whole of 1987-88 of between £3bn and £4bn would still result.

Mr Gordon Brown, Labour's Treasury spokesman, said yesterday the Government was "overflowing with cash while the NHS staggers from crisis to crisis".

tel, the Government has managed to keep public spending well within its targets. Much of the benefit of the additional revenues will spill over into 1988-89, giving Mr Lawson the option of announcing a radical package of cuts in tax rates on March 15. It is thought in Whitehall that he wants to cut the basic rate of income tax to 25p and significantly to reduce and simplify the top rates.

The general expectation is that the top rate will come down from the present 60p to 50p but more recent speculation has centred on a top rate of 45p, with only one other higher rate of 35p.

In theory, the Government's Medium Term Financial Strategy would allow it to announce tax cuts of up to £10bn next month, but official concern about inflation and a worsening trade outlook are likely to persuade the Chancellor to be more cautious.

The Bank of England is concerned that the target for public borrowing next year should be no higher than the likely amount in 1987-88.

The detail of yesterday's figures shows that Government receipts in the first 10 months of the year were over 11 per cent higher than a year earlier as a result of buoyant earnings, profits and surging spending.

Brum tries a facelift to heal its '60s scars

ATTEMPTS to shed Birmingham city centre's reputation as a monstrous carbuncle on the face of a not-very-much-loved friend are reaching fever pitch as the opening of its International Convention Centre in 1991 approaches.



Birmingham's Bull Ring centre: product of 1960s planning

The city council said yesterday that it was inviting 50 international architects and planners to a symposium next month to discuss ways of improving Birmingham's appeal and turning it into one of the world's great cities.

Just three weeks ago, the council announced that it was inviting architects from nearly 300 countries to take part in an architectural competition to design buildings for six key sites around the city centre.

Both moves are part of a campaign launched last October to help rid Birmingham of its "concrete jungle" image. The city fathers are painfully aware that if that old-fashioned, popular entertainment, the music hall existed any more, Birmingham - popularly known as Brum - would probably be one of its standard jokes.

Its centre is an archetypal example of the worst excesses of 1960s planning, when vast swathes of the city gave way to demolition and redevelopment. Two of the best-known products were the drab Bull Ring

shopping centre and the Rotunda, a featureless, cylindrical office building which protrudes above the city skyline and serves as its only notable landmark.

Another product of that era was the ill-conceived inner ring road, a city centre motorway which separates the heart of Birmingham from its inner suburbs and consistently confuses visiting motorists trying to obtain access to the centre.

The development of the £121m convention complex now being built around the central Broad Street area is part of the

city's strategy of replacing lost manufacturing jobs with those in service industries, such as the exhibition and conference business, tourism, and leisure.

Local planners recognise that if this strategy is to succeed, Birmingham will first have to put itself on the international map: to do that, it needs to change its image and physical appearance.

Partly as a consequence, the city is entering a £1bn construction boom in which the biggest single development is likely to be the £250m reconstruction of the Bull Ring area

by London & Edinburgh Trust, the property group.

Local enthusiasm about these developments is running high, but those with long memories ruefully recall a similar atmosphere 25 years ago and wonder what is to prevent a repetition of yesterday's mistakes.

Nerves are therefore raw and easily touched. Last November, for example, Prince Charles unleashed a furore while visiting the city, by describing the centrepiece of the proposed International Convention Centre as "a concrete missile silo."

Expatriates offered home loans for Spain

By David Lascelles

ABBNEY National, the UK building society, is to offer mortgages to expatriates who wish to buy property in Spain. The loans will be made under new powers granted to UK building societies under last year's Building Societies Act to make loans overseas in other EC countries.

Abbey said yesterday that it believed it was the first society to take advantage of this new opportunity. The loans will be made through a newly constituted subsidiary in Gibraltar which will enable most of the documentation to be prepared in English, and the loan itself to be denominated in sterling.

Abbey has secured the services of Spanish lawyers and valuers to facilitate the transactions. Loans will be charged at a fixed margin, initially 3 per cent, over the UK base rate which is now 9 per cent. The minimum loan is £15,001, with no maximum, with a minimum term of five years and a maximum of 15. Loans will be made up to 60 per cent of the purchase price or valuation.

The service aims to provide a mortgage which is as close to the UK version as possible. The mortgages will initially be made on properties from Malaga to the Gibraltar border.

Output up strongly despite share crash

BY SIMON HOLBERTON

BRITISH industry's output grew strongly in the fourth quarter of last year, indicating that the October collapse in share prices had little or no immediate impact on UK industry and that the economy continues to grow at a pace not seen since the early 1970s.

Figures released yesterday by the Central Statistical Office show that manufacturing production in the fourth quarter grew 5.6 per cent up on the same quarter a year earlier. It was 1.4 per cent higher in the final quarter compared with the third quarter.

Whitehall officials, however, note that manufacturing output is growing at an underwhelming 2.6 per cent. Officials said that on the basis of the data they have up to the end of December there are no signs that the economy is slowing down.

Taken with Monday's retail sales figures for January, which showed a growth rate of 6 per cent on the year, yesterday's figures confirm a picture of an economy where both output and demand have remained buoyant and proved extraordinarily resilient to the events of last October.

The figures for industrial production and retail sales have confounded many analysts who believed the UK is heading for recession. The figures add weight to those who think the economy may be continuing to grow at an unsustainable rate.

The output of British manufacturing was nearly 22 per cent higher at the end of last year than at its worst time during the recession of the early 1980s.

It is nearly 3 per cent higher than its previous peak in 1979 and some 2 per cent lower than its absolute peak during the second quarter of 1974.

The output of motor vehicles and parts grew by 15 per cent to the fourth quarter of 1987. For the same period the output of paper, printing and publishing was up 11 per cent, other manufacturing was 11 per cent higher, while metal goods, and textiles showed gains of 3 per cent and 7 per cent, respectively.

During 1987 the rate of growth of the energy sector of the economy continued to slow, however, or, in some cases, contract.

AIDS clause makes takeover history

BY PHILIP COGGAN

THE AIDS virus yesterday emerged as an element in a corporate takeover when an acquisition document disclosed that one protagonist in the deal had been diagnosed as HIV positive.

The document also included a clause stating that the remuneration of the man concerned can be varied "should he become unable to fulfil his duties on a full-time basis."

The document related to the acquisition of Hambrecht Terrell International, a New York design consultancy, by Michael Peters, the UK design group.

It said that Mr Jim Terrell, one of HTI's founders and president of the company, had been diagnosed as HIV positive. This does not mean that Mr Terrell has the disease, rather that he has antibodies to the human immunodeficiency virus, the official name for the AIDS virus. It is as yet unclear how many people classed as HIV positive go on to develop the illness.

Mr Terrell, principal in

charge of design at HTI, is on a five-year contract under which he is paid an annual salary of \$250,000 plus profit-related bonuses.

Michael Peters is paying about \$10m (£5.7m) for HTI. "They were very upfront about the problem" said Mr Will David of Hoare Govett, the brokers advising Michael Peters. "The decisions to buy the company, and to pay that price, were taken with our eyes open."

"There is a cultural difference between Britain and the US on this issue" Mr David said. Official estimates indicate that between 1m and 1.5m Americans are HIV positive.

City of London takeover experts could not recall previous references to the AIDS virus in offer documents, or to any medical condition, such as cancer or heart disease, although frequently the key executives of a company will be insured against death or incapacity.

Job training scheme for long-term unemployed

BY PHILIP BASSETT, LABOUR EDITOR

THE Government yesterday announced a new £4bn training scheme, largely for the long-term adult unemployed, and a further tightening of measures testing the availability for work of those without jobs.

Ministers believe the new scheme, Britain's largest-ever training programme, is vital if the UK is to meet the internationally-competitive challenge of a fast-changing labour market.

Opposition leaders say, however, that the scheme, although currently voluntary, will become compulsory.

In a policy document published yesterday, the Government is accepting, in full, the unanimous recommendation from the Manpower Services

Commission to establish the new scheme.

The scheme, as yet untitled, will start in September and will replace a total of 30 separate programmes currently aimed at helping the adult unemployed.

The target for the new unified programme is 800,000 12-month training places annually.

Mr Norman Fowler, Employment Secretary described the scheme as "the most important and ambitious training programme for the adult unemployed ever brought forward in this country."

No new funds are being set aside for the scheme. It will use the £1.3bn currently deployed for the 1.1m long-term unemployed, and seek funds from employers of about £153m annually.

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UK NEWS

Kieran Cooke looks at the breakdown in trust between London and Dublin

Britain begins tough talks on Irish breakdown

Anglo-Irish diplomacy turns sour

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

BRITISH and Irish ministers met yesterday in Belfast in an attempt to prevent a further deterioration in relationships between the two countries.

The scheduled meeting of the Anglo-Irish intergovernmental conference, had already been expected to involve a tough exchange of views on a series of controversial security issues. But it was further complicated by Monday's premature disclosure that the British Government intends to make permanent the Prevention of Terrorism Act.

The Act was introduced by the Labour Home Secretary, Roy Jenkins in 1974, seven days after the Birmingham Public House bombings in which 21 people were killed, as a hurried but temporary reply to a wave of IRA bombing outrages on the UK mainland.

At present, it has to be replaced by new legislation every five years and is reviewed annually by parliament.

Following the embarrassing information leak, Mr Tom King, the Northern Ireland Secretary, yesterday understood to have explained the British Government's position fully, in

advance of last night's report to the House of Commons by Mr Douglas Hurd, the Home Secretary.

News of the intended changes, and of the decision to tell the Irish Government before the British parliament had been notified, drew immediate criticism from members of parliament.

Dr Ian Paisley, the Democratic Unionist Leader, said it was a "constitutional outrage" that a foreign Government should be notified under the terms of the Anglo-Irish agreement before MPs had been told.

Mr Jim Marshall, a Labour spokesman on Northern Ireland, said his party would repeal the Act at the first opportunity. Making it permanent, he added, would hand a propaganda gift to the IRA and further weaken Anglo-Irish relations.

Mr King is thought to have told Mr Jerry Collins, the Irish Justice Minister, that new legislation to make the present Act permanent will come before parliament in 1989. But he will have explained that the existing system of annual review by MPs - together with a renewal of orders governing the legislation - will continue.

THERE IS a distinct impression in Dublin these days that the British Government is involved in a none too subtle campaign to embarrass and anger the Irish.

"Insensitive", "clumsy", "hamfisted" are just some of the more polite words used to describe moves by London over recent days and weeks. A meeting last week in Brussels between the Irish Prime Minister, Mr Charles Haughey and Mrs Margaret Thatcher seemed only to add to the strain.

"Very serious" were the words used to describe the situation as the Secretary of Northern Ireland, Mr Tom King, went into yesterday's meeting of the Anglo-Irish conference, which were once chats, and distinctly casual affairs.

Rarely have relations between the two neighbours been so difficult. At the centre of Irish anger is the British handling of the Stalker inquiry and the shoot-to-kill policy alleged to have been carried out by the Royal Ulster Constabulary in Northern Ireland in 1982.

By refusing to prosecute RUC officers said to have been involved, even though evidence had been found of a perversion of justice, Dublin believes London has betrayed the 1985 Anglo-Irish agreement, which gave the South a say in the affairs of the North.

Few signs of progress were evident yesterday after the four-hour meeting of the Anglo-Irish conference. A brief communique said only that both sides had considered their positions and that the Irish ministers would report back to the Government in Dublin.

The Irish Prime Minister, Mr Haughey will today make a statement on Anglo-Irish relations to the Dail, the Irish Parliament.

Dublin also believes that the nationalist community in the North has lost faith in the administration of justice and given grist to the propaganda mills of the IRA.

Britain, it is felt, has acted more like the old colonial master than a partner in the struggle to find a solution to the problems of the North. By itself, the Stalker issue would need a great deal of deft diplomacy on both sides to solve. But other problems have arisen.

There was the failure of the appeal of the Birmingham Six - the Irishmen convicted of the killing of 21 people in the Birmingham pub bombings of 1974. To the majority in the Republic, this was yet another case of an increasingly anti-Irish slant to British justice.

Mrs Thatcher has said she neither could, nor would wish to, interfere in the workings of the British judicial system. Mr

Haughey declared this unsatisfactory and said Anglo-Irish relations were at an impasse.

This week, two more bulldozes have been let loose in the Irish cabbage patch. First came the news, apparently "leaked" by incensed Irish officials, that Britain was refusing to abide by new Irish rules on extradition. Under the terms of an Extradition Act passed by the Irish parliament late last year, requests for the extradition of suspects from Ireland either to the North or mainland must be vetted by the Irish Attorney General.

If he is not satisfied with the evidence, if for instance the British authorities merely wish to interrogate the suspect or force him to pay taxes, then the extradition request may be refused. The Irish feel this is an entirely legitimate procedure. Further, they point to what they feel is Britain's somewhat questionable record concerning the extradition of its own subjects.

Sir Patrick Mayhew, the British Attorney General, is seen by the Irish as principal antagonist. According to Irish officials he refuses to co-operate with the terms of the new Act as a result of four or five British extradition requests have been "filed away". On top of this has come the news that the British Government plans to make permanent the Prevention of Terrorism Act, Introduction shortly

after the 1974 Birmingham pub bombings.

Again, this has been seen as being an anti-Irish move. The leader of the Fine Gael opposition in Ireland, Mr Alan Dukes, described the move, particularly at this time, as "an unnecessary provocation." The Social Democratic and Labour Party MP, Mr Seamus Mallonee, said making the prevention of Terrorism Act permanent would be blow for the nationalist community in the North and provide another boost to the paramilitaries.

The leader of the Irish Labour Party, Mr Dick Spring, said that Britain was again turning its back on its obligations under the terms of the Anglo-Irish agreement. The main casualty in all this is not only the agreement but also the trust between London and Dublin so carefully built up.

Ultimately, it is felt in Dublin that the present difficulties make a solution in the North ever more distant. Mr Haughey has already hinted that co-operation on various levels, including security, cannot continue in the present atmosphere. "I thought our difficulties went back 400 years," said Mrs Thatcher after her Brussels meeting with Mr Haughey. "Now I've been told 700," she said. It looks as though problems between Britain and Ireland are destined to continue for some time to come.

Schlumberger

SCHLUMBERGER 1987 EARNINGS

New York, New York, February 9 - Schlumberger Limited reported that net income in the fourth quarter was \$316 million, \$1.15 per share, compared to a \$2.18 billion loss, \$7.71 per share, in the same quarter last year. The 1987 fourth quarter earnings include \$222 million, \$0.81 per share, resulting from a favorable tax-case settlement in 1986. \$1.74 billion of nonrecurring charges and \$312 million loss from discontinued operations were recorded in the fourth quarter. Fourth quarter revenue was up 19% to \$1.30 billion. Euan Baird, Chairman, noted that several factors were responsible for Schlumberger's strong return to profitability. "First, actions taken last year to scale down the company to a level commensurate with oilfield activity had a positive impact on our ability to compete and be profitable. Second, in the last six months, the number of active drilling rigs rebounded from a steep slide in the first half of the year as our customers became more optimistic about the price of oil. The rig count worldwide at the end of 1987 was well ahead of the previous year. Finally, except for Sedco Forex, where the large surplus of drilling rigs kept day rates depressed, prices for our oilfield services continued to improve." Baird indicated that Schlumberger industries, the utility meters and electronics group, again showed profit gains; at Schlumberger Technologies, the CAD/CAM, automatic test and graphics group, results were improving slowly.

For 1987, net income was \$383 million, \$1.27 per share, compared to a loss of \$2.02 billion, \$7.02 per share, in 1986. Revenue was \$4.73 billion vs. \$4.94 billion a year ago.

The 1987 net income figure includes:

- Income from continuing operations of \$503 million, \$1.81 per share, including: \$222 million, \$0.80 per share, from favorable settlement of a tax case with the U.S. Government, and \$99 million, \$0.25 per share, gain on the sale of an investment in Compagnie Luxembourgeoise de TeleDiffusion.
- Loss from discontinued operations of \$220 million, \$0.79 per share, relating to the divestiture of the Fairchild Semiconductor business.
- Extraordinary gain of \$70 million, \$0.25 per share, resulting from an award by the Iran-U.S. Claims Tribunal.

The 1986 net loss figure includes:

- Nonrecurring charges of \$1.74 billion, \$5.05 per share, primarily for write-offs in the Oilfield Services segment.
- Loss of \$363 million, \$1.26 per share, related to Fairchild Semiconductor which was accounted for as a discontinued operation.

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Ford strike likely to end with offer on pay and conditions

BY CHARLES LEADBEATER, LABOUR STAFF

LEADERS OF Ford's 32,500 manual workers last night agreed to recommend a two year pay deal worth at least 14 per cent and to call off the national strike which has shut the company's 21 UK plants for the last nine days.

The dispute has cost the company more than \$140m in lost production. Workers will vote on the package in secret ballots on Thursday morning to pave the way for a return to work next week.

The agreement was reached after Ford dropped its proposal for a three year deal and agreed that changes to working practices could not be imposed without agreement at plant level.

It also amended its original pay offer to provide a 7 per cent increase in 1988-89 in addition to a 7 per cent rise in 1987-88. It had offered 7 per cent in 1987-88 followed by 2½ per cent plus the inflation rate.

It is understood the talks centred on three elements of the revised package:

- Union negotiators called for an improvement in the company's pay offer.
- They wanted firmer guarantees that changes to working practices would not be imposed, despite lack of agreement, plant level. It is thought Ford has insisted on retaining its main working-practice proposal to create work teams.
- The unions also want stronger commitments on the company's plans to improve manual workers' conditions, revise skilled workers' structure.
- Ford's plans to revise pay structures and improve manual workers' terms and conditions had been based on spreading the costs over three years.
- Many union leaders will greet Ford's abandonment of a three-year offer as one of the most clear-cut union victories since the water workers' strike in 1983.
- Executives from Ford's world headquarters near Detroit will hold talks today with TUC officials.

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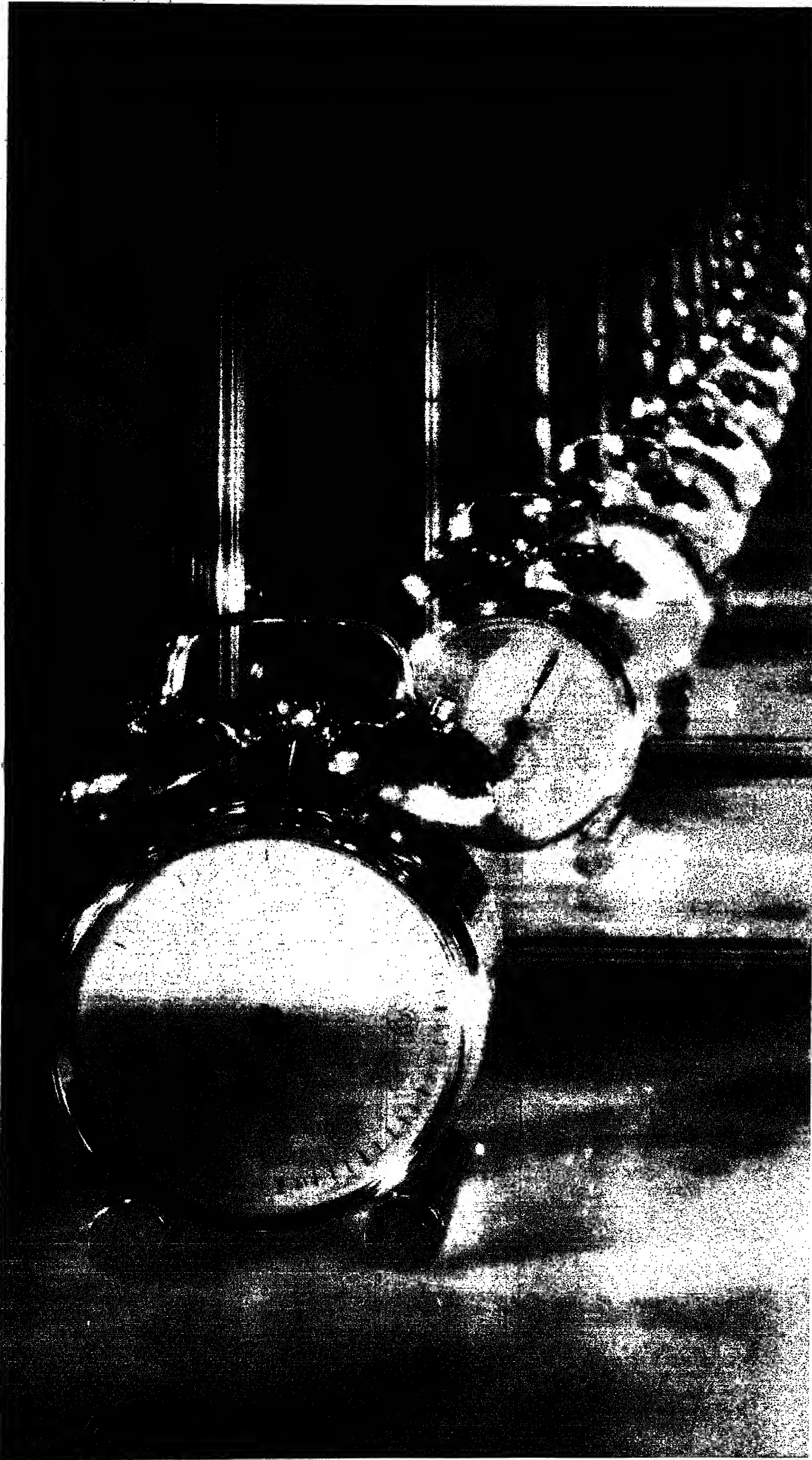
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Britain 'need not' change tax rates for EC market

BY RICHARD WATERS

COMPLETION of a free internal market in Europe by the end of 1992 does not require the drastic changes to value added tax rates and excise duties proposed by the European Commission, according to the influential Institute for Fiscal Studies. In an analysis published yesterday, the IFS says that the Commission's plans for two rate bands for VAT should be replaced by simple floors, allowing members states to set higher rates if they wish. It also says that countries which are geographically isolated from the rest of the Community, such as the UK, Ireland and Greece, could be allowed to levy indirect taxes below the floor levels without harm to other countries. The IFS arguments add weight to the UK's bitter rejection of the VAT standardisation plan. The Government pledged during the general election that it would not levy VAT on children's clothes, fuel for heating and lighting, and food – all items which are on the Commission's hit list. The Commission envisages two VAT rate bands: 4 to 9 per cent for certain basic goods and services and 14 to 20 per cent for all other goods. At present,

VAT rates in the Community range from zero (applied to a wide range of goods in the UK accounting for 30 per cent of consumer spending) to 38 per cent (Italy's increased rate for luxury goods). Standard rates of VAT range from 12 per cent to 24 per cent. Reducing the differences between countries would reduce the risk of distortions in trade when customs barriers between members states are lowered in 1992, Lord Cockfield, vice president of the Commission and the architect of the plans, told a House of Commons select committee earlier this week. The IFS disagrees. It argues: Differences in indirect tax do not distort trade and, in particular, do not give unfair cost advantages to producers in low-tax countries, as has been claimed. This is because VAT rates are determined where goods are sold, not where they are produced. It is possible to operate a system to handle differences in tax rates at frontier checks, without the risk of extensive fraud and evasion. Cross-border shopping by individuals would be encouraged by different rates of indi-

rect tax. But it is up to each country to choose a high rate if it wants, since it would be the only one to suffer from the decline in sales that would result. A minimum level of VAT and excise duty would be needed to prevent all countries being forced to lower their rates to the lowest common denominator. However, countries such as the UK should be excused even the minimum rate. The IFS says: "The English Channel, and more subtle matters of culinary preference, are presumably the main reason why the French would not flock to the UK to buy zero-rated food, and the imposition of 4 per cent VAT on food in the UK would be unlikely to have much effect on this."

Lord Cockfield on Monday told a committee of MPs that Britain's resistance to the VAT standardisation of VAT rates across Europe could result in trade barriers being erected against it.

"Fiscal Harmonisation: An analysis of the European Commission's proposals, IFS, 180/182, 'Tobacco', Court, Essex, London, WIP 11E. Price £6. (Members: £3).

Alcohol tax reductions 'would hit Treasury'

By Richard Waters

LOWERING UK alcohol and tobacco duties to those of other EC countries would cost a huge amount and stimulate extra consumption, says the IFS.

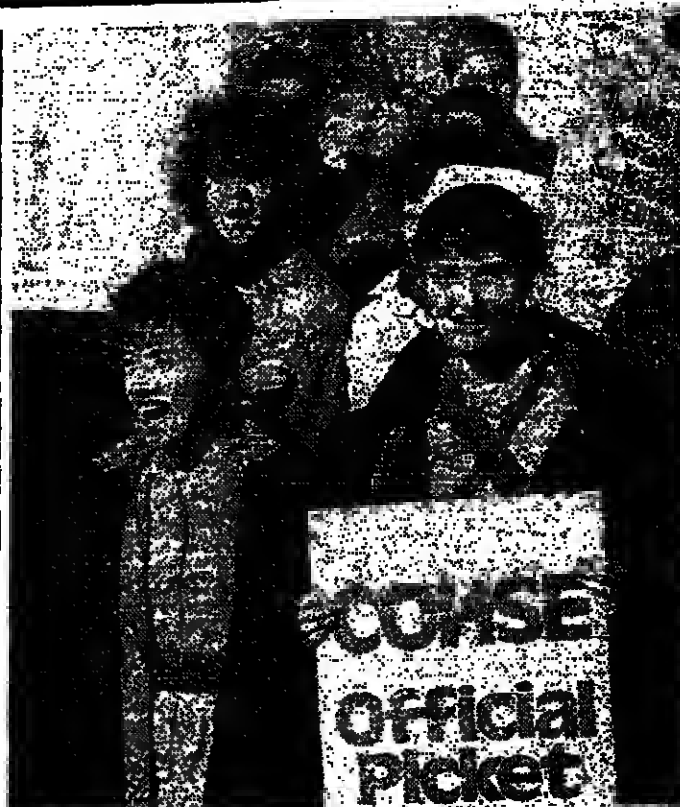
Alcohol consumption would increase by a third, due to a 80 per cent reduction in the duty on wine and a 75 per cent fall in duty on beer. This would cost the Exchequer nearly £2bn.

If the amount of alcohol consumed were to remain unchanged, the loss to the Treasury would be a massive £3.9bn, says the IFS.

Duty from cigarettes would fall by £700m, or £900m if consumption did not increase as prices fell.

These revenue losses would be more than countered by extra VAT levied by widening the tax base. Putting the minimum 4 per cent VAT on items like food and fuel would result in an extra £800m a year for the Treasury, after taking into account the excise losses.

Food would yield £1.5bn, fuel £600m, clothing £500m, and travel £100m.



Nurses picket outside the Maudsley Hospital in south London yesterday as health workers held their latest protest at the state of the National Health Service. Maudsley was one of a few hospitals hit by strikes. The day of action was organised by the Confederation of Health Service Employees (Cohse) which is affiliated to the Trades Union Congress. Cohse said 10 hospitals would be hit by a 24-hour walk-out, but few nurses actually failed to report for duty. Most staff on picket lines across London and the South East of England were nurses, porters and ancillary workers on tea and lunch breaks.

Nixdorf to enlarge stake in Britain

BY NICK GARNETT

NIXDORF, the West German computer hardware and systems company yesterday announced its intention of taking a larger share of the UK market for computer integrated manufacturing. The company said its UK operations had taken on 230 extra employees last year, between 50 and 100 of whom were hired to improve service to manufacturers. Nixdorf claims to have installed systems for manufacturing in some 100 companies in the UK, but these are relatively small operations. Its sales for manufacturing applications last year in the UK amounted only to about £3m but it is aiming to raise this to £10m this year. This market is dominated by US manufacturers, in particular Digital Equipment and IBM.

The total UK market for computers in manufacturing and for integration with other company departments is estimated at \$600m to £1bn.

Mr Chris Stephenson, UK marketing manager, denied that Nixdorf was coming too late into the British manufacturing market.

Large companies were still uncommitted to hardware suppliers he said. "There are a lot of sites out there that are not as advanced as they might be," Nixdorf is a significant supplier of equipment for West German manufacturing companies, including Volkswagen, and has a computer integrated manufacturing centre at Stuttgart.

Mr Stephenson said that Nixdorf was looking at the possibility of setting up a CIM centre in Britain.

Hurricane havoc cost insurers over £860m

By Eric Short

THE HURRICANE which struck southern Britain on October 19 last year cost insurance companies in the UK a total of £860m in claims so far, according to the latest estimates from the Association of British Insurers.

Claims on damage to property are estimated at £835m, with the cost of damage to domestic property accounting for over £600m of this total. Claims costs arising from damage to motor vehicles amounted to £25m.

This is by far the largest amount paid out by UK insurance companies after one weather catastrophe – the highest previous payout being £327m – a result of the prolonged "arctic" weather which affected Britain in the winter of 1981-82.

However, the ABI estimates that the total cost of damage caused by the hurricane could be well over £1bn. About one household in four does not insure the contents of his house.

The extent of the impact of the hurricane is illustrated by the 1.2m claims so far received by insurance companies, who report that more are yet to come.

The ABI estimates that in southern England a typical household in six suffered damage as a result of the hurricane. About three-quarters of household claims related to the buildings – damaged by falling trees, or with displaced tiles and collapsed walls.

The insurance companies have settled over 785,000 claims – nearly two-thirds of the total, while for many of the outstanding claims, the companies have made interim payments or are awaiting the final account.

The major insurance groups will be reporting their 1987 results over the next few weeks, starting with Royal Insurance reporting on February 25. Many companies are therefore reluctant to give their own hurricane claim costs ahead of the results.

Sun Alliance Group, the largest insurer of house buildings in the UK, could be paying out around £120m, while Royal Insurance, the second largest, admits to costs of £105m.

In contrast, the cost to Prudential Corporation, the largest house contents insurer in the UK, is only £35m gross, showing that damage to contents was far less severe.

Many insurance companies reinsure claim costs above a certain limit. But last year, neither Sun Alliance or Royal carried reinsurance on the domestic property portfolio.



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	6 months to 31.12.87 R000	6 months to 31.12.86 R000	% Change	Year to 30.6.87 R000
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Consolidated profit for the period	297,402	229,442	+29.6	519,538
Less: Taxation and lease consideration	152,340	103,021	+47.9	244,284
Profit for the period after taxation and lease consideration	145,062	126,421	+14.7	275,254
Less: Transfer to reserve for expenditure on mining assets	64,884	72,441	-10.4	180,000
Profit for the period after taxation, lease consideration and transfer to reserve for expenditure on mining assets	80,178	53,980	+48.5	95,254
Earnings per share (cents)	252	219	+14.7	477
Earnings per share after transfer to reserve for expenditure on mining assets	139	94	+48.5	165
Dividends per share (cents)	60	45	+33.3	160

Despite a somewhat stronger Rand during the period under review, turnover increased as a result of recently renegotiated pricing arrangements as well as continued firm demand for the metals produced by the company, which lead to a higher volume of sales.

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Whilst the development of this company's new Karee mine is proceeding, the most appropriate manner of funding the project has yet to be decided. Interim funding for the project is being provided by Impala Platinum Ltd.

INTERIM DIVIDEND declared on 16 February 1988 – Payable on 7 April 1988
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Copies of the full interim report may be obtained from the office of the London Secretaries, 30 Ely Place, London EC1N 6UA

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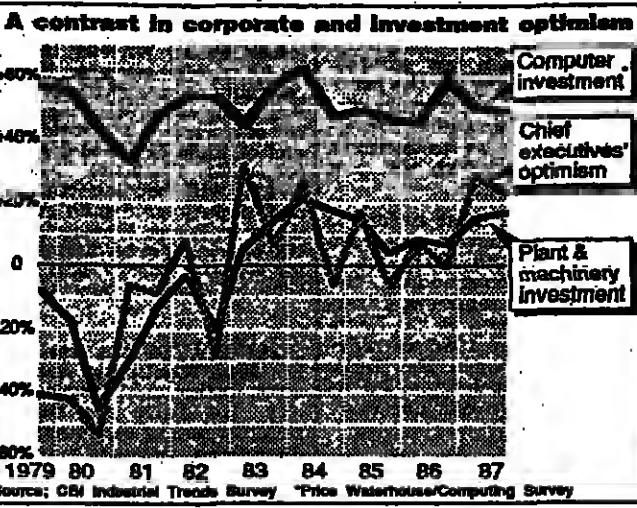
السوق العالمية

MANAGEMENT

Information technology

Effectiveness put to the test

Alan Cane introduces a Financial Times survey



The term "information technology" is only about 10 years old. It was born out of a realisation that microelectronic technology, through its low cost, could make possible new ways of doing business.

For the first time, computer technology could be used directly to help executives and professionals in areas such as marketing, advertising and planning, as well as design and manufacturing. But it has proved difficult to justify investment in these new uses of computer power in cost terms.

The advent of IT marked the "third phase" of the business computer revolution. The first, which lasted roughly from 1950 to 1970, was characterised by the installation of mainframe computers in data centres - chiefly intended to carry out "back office" functions, ledgers, payroll and so on. It was comparatively easy to justify the considerable investment in terms of the heavy labour costs saved.

In the 1970s, minicomputers, cheaper than mainframes but capable of a substantial workload, made it possible for individual subsidiaries, branches, even departments to have their own machine.

The second phase of "decentralised" computing developed in parallel with mainframe computing through the 1970s. It was

results suggesting that misguided investment in IT can do a business more harm than good.

Professor Igor Aleksander, head of the unit, suggests IT is like a telescope; it magnifies both advantages and disadvantages.

Management consultant Price Waterhouse has been collecting evidence to show that many manufacturing companies are still using outdated cost accounting techniques to measure the benefits of advanced manufacturing techniques.

Nevertheless, it is becoming clear that there are benefits to be gained from information technology, even if neither business-people nor academics are yet sure how to measure them.

Butler Cox, the London-based consultancy, has drawn up a list of some 100 examples of companies which have exploited IT to commercial advantage.

It is against this background that the Financial Times survey has been planned. It has been designed by Dr Kit Grindley, a consultant with Price Waterhouse. To ensure anonymity and security, Price Waterhouse has agreed to carry out computer analysis of the results.

Grindley has, over the past decade, designed and analysed a quarterly survey of the computer industry, the results of which are published in the newspaper Computing.

Addressed to data processing managers in about 1,000 UK organisations of a wide variety of sizes and industrial categories, it has proved remarkably accurate in detecting significant trends in the industry: for example, the point at which data processing managers realised they would never be able to recruit sufficient staff and put meeting project deadlines at the top of their list of anxieties.

It also accurately predicted the point at which management decided to rein in spending on data processing as the benefits of further investment became less clear.

This survey is now being repeated in the US, Australia and Japan. Grindley has used his experience in designing these questionnaires when planning those for the Financial Times survey.

Chief executives and managing directors who would like to contribute to the survey but who have not received a questionnaire may write for a copy to: Financial Times Chief Executives Computer Opinion Survey, Price Waterhouse, 1 London Bridge, London SE1 9QL.

Oiling wheels at the double

A married couple tell Michael Skapinker how Esso's equal opportunities policy affects their jobs



Robin Schneider and Rachael Ross: advocating career breaks

WHEN RACHAEL ROSS got married last year, she told managers and union representatives at Esso's Fawley refinery that they should continue to call her by her maiden name.

The union representatives, she recalls, had no trouble accepting her request; the managers found it puzzling.

As an industrial relations adviser at Fawley, Ross spends a lot of time talking to male shop stewards. If any of them object to dealing with a woman, they haven't told her.

Ross, who is 25, is the first woman to hold her position. Her tasks include advising management on industrial relations and liaising with representatives of the blue collar workforce.

Her husband, Robin Schneider, 28, hopes to see more women taking up positions of responsibility at Esso. He too worked at Fawley, where the two met. He is now based in London, as Esso UK's head of staff relations. One of his main areas of responsibility is the implementation of the company's equal opportunities programme.

Schneider and Ross occasionally appear on the same platform to talk about equal opportunities at Esso.

Ross joined Esso in 1984, after graduating from Cambridge with a degree in modern languages. What was it that attracted a woman with an arts background to a company in an overwhelmingly male industry?

"While I was studying languages I don't think I considered industry as a possible option. One just didn't meet people in industry. I guess it was when I made the decision to go into personnel that I realised that there were a number of different options. I began to feel that industry did have a lot to offer and would perhaps be more exciting than, say, retailing.

"There was certainly a part of me that said, 'it's going to be harder in industry than in retailing where there are many more women'. But I had been to a boys' boarding school in the sixth form, so I was used to a male-dominated situation."

After a year in Esso's London office, she was transferred to Fawley to work in the recruitment section. The job entailed contact mostly with "engineers, so there is a certain culture which is similar to the culture of a boys' boarding school. There aren't pillow fights or anything like that, but you are aware of the culture."

Ross spent two years working in the recruitment and compensation area before moving to an industrial relations job at Fawley. She thinks that being a woman helps her to do her job more effectively.

"As an employee relations person you are expected to be a bit different from the management team and from the engineers. You are providing independent advice, so in a way being different didn't matter because it was part of the role."

She adds that "one example of where I found being female a real advantage was when we had a dispute. We had a group of managers and union guys in my office and we

resolved it. One of the union guys said it had helped that I was a woman because they didn't let rip. Usually it's effing and blinding, but because I was there they tried to keep things calmer."

Schneider welcomes the different approach that women bring to their work. He says that this is a major difference between equal opportunity programmes in Britain and the United States.

In the US, he says, corporations have recruited large numbers of women managers. But they are expected to behave like their male colleagues. They are not given any special dispensation when they have children, for example.

Esso UK, by contrast, has just instituted a system of career breaks, under which women who leave to have children are encouraged to maintain their links with the company and eventually return to full-time work.

Men, too, can take advantage of career breaks. They are available to all employees who need them for family reasons, whether to look after elderly relatives or young children.

Esso UK's drive to recruit women has had some success. The proportion of women in the company's graduate intake has increased from 13 per cent in 1984 to 35 per cent in 1987. But because the company, which has 5,000 employees, recruits less than 100 graduates a year, the proportion of male managers is still overwhelming.

Schneider concedes that far less progress has been made in the recruitment of ethnic minorities. Esso, he says, still suffers from the "white chip factor"; there are so few blacks and Asians in the organisation that potential

recruits from ethnic minorities might be reluctant to apply.

The company is conducting a survey to determine the ethnic origin of all its employees in an attempt to find out how many blacks and Asians it does employ. Schneider says the survey has been welcomed by union representatives.

"It's been supported by shop stewards. When Rachael had a meeting with the maintenance negotiating committee, they all filled in the survey at the meeting to show their support," he says.

The survey has been backed up by awareness-raising seminars, attended by all Esso employees. The seminars, he says, are not an attempt to straiten up ideas into people. It's not a brain transplant job. We give them some statistics. We say, 'this is what we see as the problem and this is what we're trying to do'. Most people respond positively. At the end of the day you can't impose equality of opportunity from the top down. If people don't want it to happen it won't happen."

Having said that, Schneider regards support from the top as crucial. The Esso board gave its approval to an equal opportunities policy in 1984.

"You're wasting your time unless you've got the board support. Initially (equal opportunities) will be seen as peripheral to people's jobs and anything that's peripheral won't get done unless it's got support from the top."

"The fundamental reason that the board is behind it is they see we're running into a skills shortage in this community. Unless you extend your search for talent in the entire population, Schneider says, "you're shooting yourself in the foot."

INSIDE EDGE

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No damages for retirement discrimination

DUKE v GEC RELIANCE SYSTEMS LTD
House of Lords
(Lord Keith of Kinkhel, Lord Brandon of Oakbrook, Lord Templeman, Lord Oliver of Aylmerston and Lord Goff of Chieveley)
February 11 1988

A WOMAN who suffers discrimination in that she is compelled to retire at an earlier age than her male colleagues is not entitled to damages if her dismissal took place before the introduction of the statutory tort of unlawful discrimination in 1986 because, until then, discriminatory retirement ages were not unlawful by English legislation, and the EC law requirement of equality did not have direct effect and was unenforceable as between individuals.

The House of Lords so held when dismissing an appeal by Mrs Ethel Duke from a Court of Appeal decision that she was not entitled to damages against her employer, GEC Reliance Systems Ltd, in respect of her enforced retirement. LORD TEMPLEMAN said that Mrs Duke was employed by Reliance. Its policy was to enforce retirement of employees when they reached the pensionable age of 60 in the case of women, and 65 in the case of men.

It ceased to employ Mrs Duke after she attained 60. Had she been a man her employment would not have been discontinued before 65.

Mrs Duke claimed she was the victim of discrimination on the grounds of sex, and that she was entitled to damages under the Sex Discrimination Act 1975 because the discriminatory retirement was unlawful by section 6(2) of the Act, which prohibited discrimination against a woman "by dismissing her".

Reliance admitted discrimination by dismissal, but denied it was unlawful because, by section 6(4) of the Act, section 6(2) did not "apply to provision in relation to death or retirement".

If the dismissal was an unlawful act of discrimination, by sections 63-66 of the Act [as amended by the Sex Discrimination Act 1986] Mrs Duke was entitled to damages for tort.

Mrs Duke's complaint to an industrial tribunal was dismissed on the ground that section 6(4) preserved the right of an employer to operate discriminatory ages of retirement. The decision was upheld by the Employment Appeal Tribunal and the Court of Appeal. Mrs Duke now appealed.

On February 9 1975 the Council of Ministers of the European Community adopted an Equal Treatment Directive (76/207/EEC), the purpose of which was to put into effect

the principle of equal treatment in employment and social security. It provided that equal treatment with regard to working conditions, including the conditions governing dismissal, meant that "men and women shall be guaranteed the same conditions without discrimination on grounds of sex".

The time limit for compliance with the Directive expired on August 12 1978. Before that date the UK took no steps to repeal or amend section 6(1A) of the Equal Pay Act 1970 or section 6(4) of the Sex Discrimination Act 1975, both of which made discriminatory retirement ages lawful. The 1970 Act and the 1975 Act together formed a single code dealing with discrimination against women in employment.

On December 19 1978 the EC Council adopted a Social Security Directive (79/7/EEC), which obliged member states to put into effect equal treatment for social security within six years, but which did not require the abrogation of British statutory retirement pension schemes for women at 60 and men at 65.

The UK government considered that the Equal Treatment Directive did not prohibit discriminatory ages of retirement. Its argument in *Marshall* [1986] QB 401, 420 was that the Social Security Directive allowed discrimination in the determination of pension age, and that pension-

able ages and retirement ages ran in harness.

In *Marshall* the European Court decided that dismissal of a woman solely because she had attained the qualifying age for state pension "which age is different under national legislation for men and for women", constituted discrimination on grounds of sex, contrary to the Equal Treatment Directive.

Pursuant to its obligations under the Treaty to give effect to EC legislation as construed by the European Court, and following *Marshall*, the UK enacted the Sex Discrimination Act 1986. It amended section 6(1A) of the 1970 Act, and section 6(4) of the 1975 Act, so as to render unlawful discriminatory retirement ages as between men and women. The 1986 Act was not retrospective, and did not avail Mrs Duke.

Marshall decided that the Equal Treatment Directive required member states to prohibit discrimination with regard to retirement or dismissal in accordance with an employer's policy. Mrs Duke could therefore show that her forcible retirement before reaching 65 was discriminatory contrary to the requirements of the Equal Treatment Directive.

But *Marshall* also decided that the Equal Treatment Directive did not possess direct effect as between individuals [see article 189 EC Treaty - "a directive shall be

binding... upon each member state"]. Mrs Duke therefore could not claim damages against Reliance simply for breach of the Directive.

Nevertheless it was submitted that she was entitled to damages because EC law required the 1970 Act and the 1975 Act to be construed in a manner which gave effect to the 1976 Directive as construed by the European Court in *Marshall*.

A British court would always be willing and anxious to conclude that UK law was consistent with EC law. But the construction of a British Act of Parliament was a matter of judgment to be determined by British courts, and to be derived from the language of the legislation considered in the light of circumstances prevailing at the date of the enactment.

In *Garland* [1983] 2 AC 751, 770-771 Lord Diplock said that it was a principle of construction that the words of a statute passed after the Treaty were to be construed, "if they are reasonably capable of bearing such a meaning", as if they were intended to carry out the UK's EC law obligation.

The 1975 Act was not intended to give effect to the Equal Treatment Directive as subsequently construed in *Marshall*, and the words of section 6(4) were not reasonably capable of being limited to the meaning ascribed to them by Mrs Duke. They were

intended to preserve discriminatory retirement ages.

The Equal Treatment Directive did not specify the nature of the remedies which the member state must afford to a victim of discrimination. In *Von Colson* [1984] ECR 1891 the European Court ruled that the state was free to choose solutions suitable for achieving its object, but if it chose compensation, the compensation must be adequate.

Von Colson was no authority for the proposition that the court was bound to invent a law of adequate compensation if no such law existed, and no authority for the proposition that a court must distort the meaning of a domestic statute so as to conform with EC law which was not directly applicable.

It would be most unfair to Reliance to distort the construction of the 1975 Act in order to accommodate the 1976 Equal Treatment Directive as construed by the European Court in 1986 in *Marshall*. As between Mrs Duke and Reliance, the Equal Treatment Directive did not have direct effect.

The appeal was dismissed. Their Lordships agreed.

For Mrs Duke: Michael Beloff QC and Judith Beale (Bridman & Partners)
For Reliance: Edward Tudor-Giles QC and Patrick Elias (Barlow Lyde & Gilbert)

Rachel Davies
Barrister

Top board posts at Foster Wheeler

Mr William C. Chatman has been appointed chairman of FOSTER WHEELER. He has been chief executive and managing director of the group since 1986. He joined the group in 1982 as a process design engineer. Mr Chatman succeeds Mr D.V. Newbold, chairman since 1979, who is retiring. Mr Timothy M. Evans has been appointed deputy chairman. He joined Foster Wheeler in 1966 as commercial manager, became company secretary in 1971 and a director in 1973. He is a director of a number of subsidiaries, and of Bolls Boyce and Associates. Mr Chatman and Mr Evans will become chairman and deputy chairman respectively in Foster Wheeler's main UK operating subsidiaries, Foster Wheeler Energy, and Foster Wheeler Power Products.

CIM INTERNATIONAL has appointed Mr John M.F. Dillen as a non-executive director. He is chairman of Smallbone Kitchens and chief executive of West Industries.

HIGHLANDS INSURANCE COMPANY (U.K.), a Halliburton company, has appointed Mr I. Clarke as an alternate director for Mr H.G. Dable (US); Mr C.S. Henderson as alternate for Mr D.E. Walker (US); Mr N.A.M. Mallin as alternate for Mr J.D. Morgan (general manager); and Mr G.D. Trowbridge as alternate for Mr E.M. Stephens (US). Mr K. Gray becomes an assistant director; Mr T.N. Sparkes is made non-marine underwriting manager; and Mr T. Mason deputy non-marine underwriter.

FRIZZELL UK, commercial insurance broking arm of THE FRIZZELL GROUP, has made the following appointments: at Frizzell Bolton Corder - Mr Ken Mason (divisional director); Mr Ken Kay (divisional director and regional managing director); Mr Tony Barnett, Mr Bill Lewis, Mr Terry Wheeler (regional directors); and Mr Paul Brindley (broking director). Mr Paul Brindley, a director of L.F. Risk Management, becomes a divisional director of Frizzell Contractors Insurance Brokers. Mr David Walker, managing director of Frizzell Bolton Life & Employee Benefits, becomes a director of Frizzell UK. Mr Ken Davidson, managing director of Frizzell UK, becomes chairman of Frizzell Bolton Life & Employee Benefits.

THE PA CONSULTING GROUP has appointed Mr Michael Moss as principal consultant for the banking, insurance and finance sector. He is director of bank consulting at Glendinning.

Mr David Brearley has joined STANDAED CHARTERED BANK as general manager, information systems. He was head of group technology, Swiss Bank Corporation International, London.

Board posts at County NatWest

EUROFI has appointed Mr John Goodman as sales director. He was chief executive of the Institute of Sales and Marketing. Mr Ian Armstrong and Mr Malcolm Troup have been appointed associate directors.

COUNTY NATWEST has appointed Mr Tony Baker and Mr Steven Crow as directors. Mr Baker joins from the Department of Transport where he managed the privatisation of BAA. He will be working on the strategic development of County NatWest's international equities securities business. Mr Crow has been appointed head of curbed trading and joins from E.F. Hutton where he was senior vice president and director. County NatWest Securities, incorporating Wood Mackenzie & Co., has appointed Mr Geoff Green and Mr Colin Mills as joint heads of market making from March 31. They will be taking over from Mr Mark Potashnick, who leaves on that date.

Mr Peter J. van Berckel, who was managing director of Cadbury Schweppes Export, has been appointed director-general of THE SUGAR BUREAU.

Mr John D. Macomber has been appointed a non-executive director of PILKINGTON. He is chairman of J.D. Macomber, a private investment and advisory firm based in New York.

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JOBS

Dangers of ravening for rapid results

BY MICHAEL DIXON

ARE YOU hungry for results? Unless you are, or can convincingly pretend to be at least, you could hardly expect much of a welcome on today's executive jobs market. More and more company chiefs seem to view a raging appetite for rapid success as a precondition of high-rank employment, and sharpen their staff's hunger by rewarding visible achievement and punishing the opposite with gusto.

In these days of growing competition and uncertainty, there can of course be no argument for feather-bedding any of the folk in a business's key positions. But given that numerous company chiefs apparently also want their senior staff to respond to the competitive and uncertain conditions by being innovative, if not downright creative, there is evidence that the policy of promoting results-hunger might well be counter-productive.

I have just come across the evidence in a comprehensive guide to what is currently known about motivation, written by Douglas Mook, the Professor of Psychology at the University of Virginia in the United States. Among many other things, the book cites a particular kind of experiment with the effects of hunger on animals, particularly rats, which regularly produces the same result no matter how often the experiment is repeated.

All that is needed to try it is two rats or whatever, a pair of

mazes through which the creatures have been trained to run a complicated path to get to some food placed at the other end, and a less than overwhelming love of all animals. For one of the two has to be starved until it is ravenous. The second must be in a condition where, although interested in taking action to obtain another meal, it is far from desperate to do so.

You stick each rat at the end of the maze from which it customarily starts on its well known complicated path. Some tempting food is placed at the other. But you do not just leave it at that. Besides leaving open the devious routes which the animals have been trained to run, you in each case open up a direct path from the starting point to the place where the meal is waiting.

So what happens? More often than not the voracious rat ignores the new short-cut and races round its familiar route to the banquet. Meanwhile the one which is at best somewhat peckish takes a look round, then toddles down the unfamiliar direct path and gets eating. The frequency with which the two react in those distinctive ways is still greater if the ravenous one has had more practice than the other at running the circuitous journey.

At which point, having described the said events, Douglas Mook makes one of his rare descents into jargon. He says the findings suggest that the two animals' approaches to

the same goal-achieving task are different.

The voracious and more grooved-in one's approach could be called "satisficing". All it looks for is a way of reaching the goal that it knows from experience is satisfactory. On the other hand, the approach of the more relaxed and less rehearsed animal could be termed "maximising". What it looks for is not just any old route that will do, but the most productive one.

"Is there a principle here - moderately motivated creatures maximise, desperate creatures satisfice?" the professor asks. Unfortunately, as far as I could see, his book did not provide an answer. What's more it did not strike me as safe to assume that what animals such as rats do in any particular case, will also be done in similar conditions by executives let alone ordinary mortal beings. So I telephoned the author and asked if his suggested principle had been found to apply to people.

His answer was yes. The same sorts of behaviour had been observed even in specific studies of more and less results-hungry managers.

The evidence would therefore seem fairly clear. A policy of making workers voracious for rapid success may work well when the goal which it will best benefit the company to achieve is clear, and the best way of attaining it is already known for sure. But if the current objectives and means of pursuing

them are not necessarily the best available, so that an innovative approach to the job could pay dividends, a policy of applying at most moderate motivational pressure would probably be more productive.

Douglas Mook went on to say that nobody has yet defined the precise psychological reason for the distinctive patterns of behaviour in the different sets of circumstances.

One possible explanation might lie in a theory the Jobs column had encountered before which suggests that motivation is like tension. For example, it is generally recognised that just as a certain degree of tension most exist in people if they are to move about at all, they do not throw themselves into a task until they have built up a sufficient amount of motivation.

What is less recognised is that, by the same token, it must be possible to have too much of the stuff. In the same way as an over-supply of tension can result in stress and a loss of full alertness and efficiency, so can a surplus of motivation.

The professor replied that, while most psychologists would agree that it is possible for people's effectiveness to decline under an overload of incentive, the known evidence would not support the belief that motivation was much the same thing as a physical tension. So the psychologists' search for a serviceable reason still goes on.

Fortunately, those of us who are not in the head-shrinking

profession have perhaps no need of a psychological explanation. The animals which found and used the short-cut delayed acting until they had observed what was happening in the world about them. It would surely suffice to say that the reason they took the look was that, not being desperate to eat, they had time to do so.

Hence all that may be needed to enable managers to maximise instead of just satisficing, is to allow them sufficient time free from results-pursuing action to observe what's going on around and think about it.

After all, there is nothing new about the idea that we are likely to act more wisely if we have space for pure reflection beforehand. Otherwise, as I heard an eminent scientist say not long ago: "Two years hard graft in a laboratory can often save a couple of hours quiet reading in a library."

City costs

WHICH is the most expensive city in the world to visit? The Jobs column's guess is that pretty well everybody would instantly answer "Tokyo". If so, they would be right according to the latest ranking of food and accommodation costs compiled by the Employment Conditions Abroad consultancy.

Before giving the ranking, I will point out that ECA's full report on expensiveness covers far more cities than the mere two dozen I have room for. Anyone wanting more detailed

information should contact Barry Rodin at 15 Britten Street, London SW3 3TY. tel. 01-251 7151, telex 298751

The sole measure of costs to be used here is the total daily rate, which represents the overall expenses of a 24-hour stay by a business visitor using a four-star hotel, eating in good class restaurants and travelling about by taxi. The costs are shown in sterling at the exchange rates prevailing on January 11.

- 1 - Tokyo £186
- 2 - Oslo £165
- 3 - Copenhagen £162
- 4 - Stockholm £156
- 5 - Paris £154
- 6 - Geneva £150
- 7 - Amsterdam £142
- 8 - London £141
- 9 - Helsinki £137
- 10 - Milan £137
- 11 - Frankfurt £133
- 12 - Brussels £130
- 13 - Abidjan £130
- 14 - New York £130
- 15 - Khartoum £128
- 16 - Baghdad £121
- 17 - Vienna £118
- 18 - Doala £118
- 19 - Taipei £117
- 20 - Luxembourg (city) £113
- 21 - Dublin £112
- 22 - Kuwait (city) £108
- 23 - Port Moresby £108
- 24 - Beijing £101

For the benefit of any reader whose geography - like mine - is shaky, Abidjan is in the Cote d'Ivoire, Douala in Cameroun, and Taipei in Taiwan. Motivation, the organisation of action. W.W. Norton, New York and London.

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WISE SPEKE

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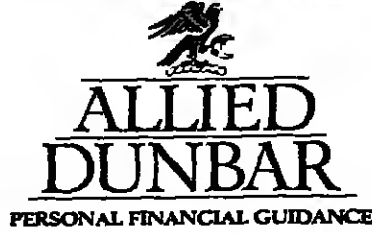
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ARTS

Television/Christopher Dunkley

Give a chap a look in

Saddest programme of the week was My Mama Doree Told Me in which the beautifully erotic dancing of Lynn Seymour and the poignant singing of women such as Edith Piaf and Nina Simone was used to punctuate unimpressive stories of women being killed. They told of their experiences in their own words, speaking directly to camera, and always sounding spontaneous and fresh, as though thinking their way through the pain of their lives for the first time: a considerable achievement in direction and editing. The whole programme served to bear out the belief that whereas male sexual arousal depends most often upon the senses (sight, touch, smell, scent) female sexual arousal is more often emotional. Mills and Boon paperbacks, mentioned in the programme, may play much the same role for some women that Penthouse plays for some men.

The Guardian's Nancy Banks-Smith declared of the women "it was remarkable how consistent their experience was," but it was surely not: they had been carefully selected to achieve precisely that consistency. The question is: why? Was everybody connected with the programme completely taken in by the Great Feminist Lie that they actually believe women never walk out on men? Do they imagine that the male halves of all these partnerships would tell the same stories as the female halves? Do men never suffer in heterosexual relationships? Are they never the injured parties? Do the people running Channel 4 imagine that the other three channels are so jammed with programmes about the perjury of women that they have to provide the counterbalance? If not, why do they commission this sort of one-sided diatribe? Above all, since feminism, with all its myths, exaggera-

tions and special pleading, is the orthodoxy of the modern mass media, is it not time that Channel 4 began to do its statutory duty and supply the alternative? We have spent 35 years under a female sovereign, nine years under the thumb of a female prime minister, and centuries under the social system of a middle class patriarchy (whose younger members have his with such brilliant success upon the big lie of feminism as a way of extending their hegemony still further). It is surely time Channel 4 did something about it. How about a current affairs series made exclusively for men for men covering only men's interests? A ludicrous suggestion, of course, but Channel 4 is supposed to change the climate, and reinforce it. Now that Parliament has voted to "experiment" with television coverage there will, of course, be arguments about editorial control, and rightly so; the precise form of coverage to be allowed is still problematical. But two preconditions can be made with a degree of certainty. First, the cameras once in will not be sent away again, any more than they have been from any other parliament; and second, all those decades of passionate argument about "fundamental changes in the character of the House" will be forgotten within weeks of the first day's coverage. Indeed, the whole affair will seem like a nine-day wonder and, if we think about it at all, we shall smile at all the fuss and marvel at how television news ever managed without cameras in the Commons.

Howard Schuman's adaptation of David Lodge's hilarious novel about the academic conference circuit, Small World, is proving to be a huge treat; a series that a television critic would watch for fun even if he was an unlikely viewer. Faithful readers of this page know that it is to be wrong. T.C. Worsley who wrote this column from 1964 to 1972 not only treated television as a serious art form but identified and celebrated successive milestones right through the golden age of the 1960s. Wednesday Play, the influence of Sydney Newman and Hugh Greene, Cathy Come Home - Worsley's shrewd eye spotted just about every significant development as it happened. Anyone who doubts this can check his collected columns in "The Ephemeral Art" which serves as a beacon to sixties television and is as readable today as it was 18 years ago. McCabe's comments on today's television could do with some of Worsley's directness and insight. Faced with the technological imperative driving towards increased numbers of channels, and a steady shift from broadcaster to viewer in the control of programme choice, McCabe tied himself in knots trying to create some rationale to justify the continuation of security and thus the preservation of a tiny number of public service channels. His anxiety is precisely similar to that of Labour Party faithfuls



Barry Lynch as Persae and Leonie Mellinger as Angelica in "Small World"

who cannot bear the fact that, left to choose for themselves, millions of people every day deliberately select The Sun in preference to The Morning Star and even The Guardian. It is amazing what you can learn from the bits, vac. collums. One of last week's advertisements revealed: "On The Record, BBC Television's new political programme, is to be launched in the spring. We are looking for people who possess a deep interest in the politics of Britain and who have the capacity to see new and interesting ways of putting political analysis over to a television audience. Reporters for On The Record will also be part of the BBC's political unit - a large and important part of the service allowing potential opportunities elsewhere in the BBC's political journalism. These are freelance engagements of not less than one year's duration, with fees upwards of \$25k..."

Having remarked last week that the production of all programmes about great writers by the South Bank Show was suggested that today's producers were still in thrall to print, it's only fair to record that this week's South Bank Show was devoted to a lecture about television by Cuthbert McCabe. Admittedly Mr McCabe came to television via the Eng. Lit. Circ. circuit, but the fact remains that the South Bank Show has done more than most arts series to further the idea that television is now a medium of considerable cultural significance. McCabe spoke about the golden age of television in the sixties and claimed that "today's television is not as good as the golden age of the sixties and the seventies". He was right, but he was also wrong. He was right in that the golden age of television was not as good as the golden age of the sixties and the seventies. He was wrong in that the golden age of television was not as good as the golden age of the sixties and the seventies.

And often shrill. Curtis Ryan was Orpheus King of Congo: imposing of figure and secure of voice; his sweet but full tenor was always masterfully employed. The other male in the cast, counter-tenor James Bowman, seemed unfortunately ill-at-ease with his music and produced, for the most part, ineffectual, plaintive sounds. He was not helped by a foolish costume. Otherwise, the costumes - by Vera Moran - were sumptuous, in keeping with an opera produced in 1768 as a court spectacle for Charles of Württemberg. Mauro Pagano's set certainly made an impression: it consisted principally of twin, triple-arched constructions, resembling an abandoned factory, with a central space where the submarine realm of Theis and other constructions could be inserted. But even the factory was mobile and, in the final act, could be shifted to create space for the monumental horses of Phaeton's fall. For the first part of the opera, the staging of Luca Ronconi was, for him, remarkably discreet, even unobtrusive. What I did manage to see the appearance of an immense, white horse's head, then an equally immense pair of fire-tongues, kicking in the air, before turning unobtrusively into a white, fluffy, enjoyable. With the individual singers

Handful of Stars/Bush

Martin Hoyle

The theatre above the Bush pub on Shepherd's Bush Green took on the feel of a family reunion on Monday night. The Irish writer Billy Roche, with the novel *Tumbling Down* to his credit, now has his first play on view at this traditionally sharp-eyed showpiece for new talent, and the local librettarian population were delightedly present in force. The writer's strengths lie in the absolutely real dialogue that spins out the varied rhythms of the trivia of small town Irish life, and in the ability to create well-rounded characters with the briefest of strokes in thumb-nail sketches. (It's always a good sign when the spectator is unsure whether these are actual actors or simply locals doing their thing, plucked from street, pub or probation centre.) As yet his weakness lies in the absence of a strong plotline. The anecdote of fearaway Jimmy with his police record getting the best from his bird, and finally going berserk with a gun (though tragedy is avoided: he awaits the police, glumly (earful, in the pool-hall where he has wasted his days and nights as the play ends) is assumed rather than illustrated. The sporadic action portrays his friendship with young Tony (a touchingly fresh performance from Aidan Murphy), his contempt for the smug Conway, all pharisaic respectability, and his attraction to the factory girl Linda, played with a mixture of fragility and firmness by Dervin Kirwan. The dramatic violence takes place off-stage and is reported by various



Peter Caffrey, David Duffy and Gary O'Brien

Pasquier Trio/St. John's

David Murray

Mozart's E-flat Divertimento for string trio, K. 563, is both a perfect work and perfectly digestible by almost anybody. Yet it's rarely heard in public: few string trios perform regularly (their repertoire is too meagre), and few quartets want to send their second violin off to the pub while they devote half a concert to K. 563 - for its six movements play for more than three-quarters of an hour. A BBC Inverthwaite concert supplied an ideal occasion yesterday, with amiable weather too; and the admirable Pasquier Trio knew how to satisfy the requirements of public scale while respecting the domestic tone of the music. A trio as musically ambitious as Mozart's is much tougher to compose than a quartet: there aren't voices enough to supply easy filling, and thus exposed they'll need real parts as much of the time as possible. With the Pasquier sound, warm and

New Board member for Covent Garden

Lord Armstrong has been appointed to the Board of the Royal Opera House, of which he was formerly Secretary, with effect from January 1988.

Saleroom/Antony Thorncroft

A winner in Bullock

Phillips sale of Old Master pictures yesterday dawned on a little to re-assure a nervous art market. It totalled £222,720, with 22 per cent unsold. Drawings did slightly better than oils but even the top prices were at the very low end of their estimates. A pair of coastal scenes by Johannes Jacob Hartmann made £14,200 while Madonna and Child by a follower of Piero di Cosimo was on target at £11,000. A river scene by Laurentius van der Vinne made £9,300. Bonhams held a sale of dog pictures on Monday to coincide with Crufts. Rather ironically the top price of £30,000 was paid for a painting of a cat admiring itself in a mirror. It was by the late 18th century artist Frank Paton and set an auction record for him. A scene of lots of dogs by William Trood did well at £17,600. Two exhibitions devoted to the work of George Bullock, the early 19th century furniture maker are about to open. That at the Sudley Art Gallery in Liverpool, Bullock's home town, starts on Sunday; the other, based at the Mount Street, London, gallery of furniture dealers, I Blairman, follows on Tuesday. After 150 years of neglect Bullock's genius is at last acknowledged. He had a meteoric career. He was only 35 when he died in 1818, perhaps by suicide, but his talents had attracted commissions from Sir Walter Scott, the Duke of Atholl, and most notably, from the British Government - to furnish Longwood House on St Helena, which was to be the home of the exiled Napoleon. Items from St Helena are among the pieces on show at Blairman, along with a table made for Abbotsford, the home of Scott, and an impressive cabinet commissioned by the Duke of Atholl. There is also a good selection of Bullock items of a more homely nature which were supplied to Great Tew and disposed of at the auction there last year. Fortunately many have found new homes in museums. It is obvious that Bullock was a great innovator. Many of his designs look forward fifty years; others regenerate Elizabethan styles. He was particularly adept at the use of marble, and had his own quarry at Anegely. It is a remarkable gesture for a contemporary furniture dealer to give over his shop for a loan exhibition but, in championing Bullock the museum and trade have obviously picked a winner.

Low Level Panic/Theatre Upstairs

Clarke Armitstead

Three flatmates congregate in the sort of hospital green bathroom beloved of London's wretched landlords. The implication of Clare McIntyre's short play, is that the bathroom is the centre of their lives - a place where baths are wallowed in, spoons are squeezed, weighing scales are boarded and the ceremonial rituals of cleansing and moisturising are pursued with a girlish intensity. And "girlish" is the operative word for *Low Level Panic*, a joint presentation by the Women's Playhouse Trust and the Royal Court; there is no discernible maturity in the trio's enunciation of their problems

and neither is there any sense of progression towards an insight that can reconcile their inchoate pains and pathos with the big bad world in which, when they are not bathing, they find themselves. What emerges through Nancy McIntyre's wry, humorous production is a sort of low-level angst that abounds in the better television sitcoms. The writing is witty but too episodically structured, and the characters remain stuck at it, despite some eloquent and touching playing. We meet Mary and Jo at bedtime comparing their fantasies with those of a porn magazine they have found abandoned in their dish. From this scene it emerges that Mary (Lorraine Brunning) is the introverted, sensitive type, while Jo (Caroline Quentin) wallows in hang-ups ranging from spurs in excess weight, although she is a virgin, to her fantasy world full of perfect legs ogled by incredible hunk. Both are obsessed with the object and subject-play of the sexual politics that surround them. The third and inevitably least interesting of the three is Celia (a sateen-voiced Elaine Hickmott), the sort who gatecrashes parties and tomes home with the bacon, without any self-dignity at all. The characters are schematically defined through a series of short scenes in which Mary is terrifyingly attacked by a gang of yuppies as she makes her way in her pink roller skates, Bernadette Manes di Kusa (Lalita) and Simi Jo (Fortuna) were admirably in command. Only the usually excellent Luciana Serra as Tett (Theis) seemed to be in difficulty in her role, but a splendidly tart scene; her coloratura was

approximate and often shrill. Curtis Ryan was Orpheus King of Congo: imposing of figure and secure of voice; his sweet but full tenor was always masterfully employed. The other male in the cast, counter-tenor James Bowman, seemed unfortunately ill-at-ease with his music and produced, for the most part, ineffectual, plaintive sounds. He was not helped by a foolish costume. Otherwise, the costumes - by Vera Moran - were sumptuous, in keeping with an opera produced in 1768 as a court spectacle for Charles of Württemberg. Mauro Pagano's set certainly made an impression: it consisted principally of twin, triple-arched constructions, resembling an abandoned factory, with a central space where the submarine realm of Theis and other constructions could be inserted. But even the factory was mobile and, in the final act, could be shifted to create space for the monumental horses of Phaeton's fall. For the first part of the opera, the staging of Luca Ronconi was, for him, remarkably discreet, even unobtrusive. What I did manage to see the appearance of an immense, white horse's head, then an equally immense pair of fire-tongues, kicking in the air, before turning unobtrusively into a white, fluffy, enjoyable. With the individual singers

Jommelli's Fetonte/La Scala, Milan

William Weaver

Even for many musicologists the Risorgimento was a cult. Jommelli is little more than a name, one of those musicians - like Händel and Puccini - who occupy space between Gluck and Mozart and are crushed by those giants. In the case of these composers there have been attempts at revival, but most of these "exhumations" as the Italians call them, all too graphically, have remained isolated events, without sequel. And this is likely to be the case with Jommelli's *Fetonte*, presented at La Scala recently with considerable care. Though the music flowed generously and contentedly, thanks also to the alert and perceptive conducting of Hans Vonk, there was a kind of sameness about the score, an expectability; we seemed to be in the presence of a product of high quality, skillfully made, but calculated and, after all, routine. It was surely interesting to hear a Jommelli opera, but, given a choice, I wonder if many in the audience would want to hear a second. Certainly, La Scala's casting gave the composer splendid support, for the most part. In the crucial part of Climene, Marianna Nicolescu sang with rich, round tone, clear enunciation, and breath-taking ease; even in passages of extreme difficulty she was in command, as well as in tune. In the title-role, Luriano D'Intino portayed a Hamlet-like Phaeton, also overcoming all the technical obstacles Jommelli had piled in his path. In the supporting parts, Bernadette Manes di Kusa (Lalita) and Simi Jo (Fortuna) were admirably in command. Only the usually excellent Luciana Serra as Tett (Theis) seemed to be in difficulty in her role, but a splendidly tart scene; her coloratura was

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Arts Guide LONDON South Pacific (Prince of Wales). Average, traditional revival of the great Rodgers and Hammerstein musical, Gemma Craven faints to wash the national Enid Blyton out of her hair. Shirley Valentine (Vanderbilt). Collins in fine and funny melodrama by Willy Russell of liberation for a Liverpool housewife on 'nuff. Shades of Ingeborg Berg and Herbert's Winnie, with jokes. (1996 9097, CC 379 4444) A Wholly Healthy Glasgow (Royal Court). Straburgher funny new play by Ian Heggie, structurally similar to David Mamet's American Buffalo but set in Scotland (Glaswegian health club, no simultaneous translation provided). (730 1745) The Phantom of the Opera (Her Majesty's). Spectacular emotionally nourishing new musical by Andrew Lloyd Webber emphasising the romance in Lovelace's 1911 novel. Happens in a wonderful Paris Opera ambience designed by Maria Bjornson. Dave Willetts has succeeded where Coveney failed in the Phantom. (1839 2244, CC 379 6131/201 7200) Follies (Shaftesbury). Stunning revival, directed by Mike Ockrent and designed by Maria Bjornson. Of Sondheim's 1971 musical in which postponed marriages nearly undermine an old burlesque revival in a bombed theatre. Four new songs, improved book by James Goldman. Cast led by Deborah Gray, Julie McKenzie, Diana Rigby, Daniel Massey. All good. (376 8800) Serious Money (Wyndham's). Transfer from Royal Court of Caryl Churchill's sick city comedy for champagne-sipping yuppie how the big bang led to class tamish and borrow-boy dealings

February 12-18 TOKYO Bonraku (National Theatre). The puppet theatre's greatest writer, Chikamasa, has been compared with Shakespeare. Of the three Chikamasa masterpieces in this month's repertoire, one, The Love Siblings of Sumazaki, was first performed in May 1783, only a month after the events it depicts took place. It was the first Japanese play to portray the lives of ordinary people. The incredibly beautiful suicide scene which is the play's climax begins with the famous lines, "Face well to the world and to the night tree-owl" and is bound to bring tears to the eyes as performed by Living National Treasure, Tamon Yoshida, and the other puppet operators. Informative carphone commentary in English. (266 7411) Ends Feb 21. Kabuki (Kabuki-za) Sugawara Denju Tenarai Kagami (The Secret of Sugawara's Calligraphy). Act 1-3 at 11am; Act 4-6 at 4.30pm. The play is loosely based on the life of a master calligrapher of the 16th century, but its main appeal lies in the character of triplets who are re-twinners in three deadly duels to become the victims of divided loyalties. (341 3131) Ends Feb 26. Hinkabankas Theatre. Song and Dance 1988. An entertainment featuring two young jazz dancers from the USA, Bryant Baldwin and John Cheesman, and one from Japan, Ryo Amamiya. Ends Feb 28. Aoyama Theatre. 35 Steps. A musical revue highlighting past, present and future productions by the Shiki Theatre Company, which is 36 years old this year from West Side Story to The Phantom of the Opera. There's also a rather depressing tribute to the French chanson (1971 1043) Ends Feb 21. WASHINGTON Enrico IV (Arena). Brindello's mystery of the man who imagined himself as Emperor Henry IV of Germany. Brilliantly cast by Zoltan Fichandler. (488 3531). Ends Feb 21.

FINANCIAL TIMES

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Wednesday February 17 1988

Waldheim should go

A GROUP of distinguished historians found that he had been less than candid about his wartime record. But President Kurt Waldheim of Austria is an honourable man. The historians pinned no war crimes on him. Two years ago he denied that he had known about the deportations and mass killings in the Balkans. But Kurt Waldheim is an honourable man. Confronted with the historians' report he said that "everyone" had been informed (and never mind that he thereby undermined a standard and often justified alibi of so many forced servants of totalitarianism). Since his election to the presidency, the good name of Austria has been dragged through the mud. But Kurt Waldheim is an honourable man. He says, truthfully, that he was elected by due democratic process. He is less safe when arguing that democratic verdicts are not reversible. The election of President Nixon was.

ence of the social conflicts that rent pre-Anschluss Austria and helped to make it an easy prey to the Nazis. Those members of the conservative People's Party who want to stick to Mr Waldheim through thick and thin, and especially the party leader, Dr Alois Mock, should ponder the dangers. Their present coalition with the Socialists is not the last word of political wisdom, but any attempt by the conservatives to break it up and go to the country on a "back Waldheim and hang foreign opinions" is a sure way to leave a nasty smell and do the country lasting damage. No state flouts world opinion except at its peril.

Huge tasks

That is true even though the campaign against Mr Waldheim has been marred by excesses including, probably, forgery. No state can afford to sacrifice need for reform - a need that nobody seriously denies in Vienna - to the ghosts of the past. The Socialist-conservative coalition faces huge tasks: putting to rights a clutch of state-owned enterprises losing money; rethinking Austrian relations with the European Community; reforming the tax system. There is enough there to challenge and strain the consensual system which gave birth to the coalition. If it cannot bridge its differences on these issues, which are the future of Austria, there would be a case for breaking up and going to the country. An election on the issues of the past would be at best absurd, at worst disastrous.

Social conflicts

If there were any doubt about that, it should be dispelled by the protocol subtleties by which he will be denied a central part in the observances, next month, of the 50th anniversary of the German annexation of Austria. Here is a country excluding its head of state from what is intended to be a celebration of its own identity. To make matters worse the conflict mounting the President threatens a recrudescence of the social conflicts that rent pre-Anschluss Austria and helped to make it an easy prey to the Nazis.

Lord Cockfield asks too much

THE European Commission's drive to abolish internal barriers to trade within Europe by 1992 deserves the support of EC member countries. But bureaucrats in Brussels should be careful to keep their enthusiasm for harmonisation in check. Uniformity should not be imposed for its own sake, but only when it is essential to the cause of freer trade. The demands for closer alignment of value-added tax rates and excise duties fail to meet this criterion; Brussels is here demanding changes that are politically highly charged, yet economically unnecessary. Lord Cockfield, the vice-president in Brussels responsible for the internal market, wants to impose two VAT bands on member states: a standard rate of between 14 per cent and 20 per cent for the majority of commodities and a reduced rate of between 4 per cent and 9 per cent for a limited number of sensitive items such as food, books and transport. On excise duties, he is demanding even greater uniformity: the same rates of tax in all countries despite enormous existing disparities.

Alcohol taxes

These demands are extremely onerous. The UK, for example, taxes alcohol heavily by European standards. To conform to the Cockfield rule, it would have to reduce levies on spirits and wine by around 50 per cent. In a study published yesterday, the London-based Institute for Fiscal Studies calculates that this would lead to a rise in alcohol consumption of as much as 40 per cent. Mediterranean countries, by contrast, would face huge increases in taxes on cigarettes and alcohol. On VAT, the plan would require the UK to tax zero-rated items such as food at the minimum rate of 4 per cent. Brussels is thus asking Mrs Thatcher to renege on election pledges. Children's clothing, a sensitive item in the UK, does not qualify for the reduced band and would therefore have to be taxed at the standard rate. Countries that rely particularly heavily

on VAT would be hit especially hard. The IFS reckons indirect tax receipts could fall by about a quarter in Denmark.

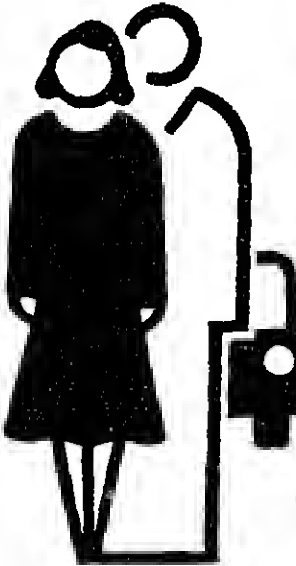
US practice

It is clear that the dismantling of frontier controls will require changes in the administration of member countries' tax systems. The way in which VAT and excise duties are collected has to change because countries rely on frontier documentation in collecting and enforcing the levies. But it is less obvious that rates have to be closely aligned. This is because of a profusion of different sales taxes in different states does little to impede vigorous competition. In particular it is unlikely that differences in indirect taxes give producers in different EC countries unfair cost advantages. This is because the rate of VAT depends on where a product is sold, not on where it is produced. Danish bacon bears VAT at 22 per cent in Danish shops yet is untaxed in UK supermarkets. More generally, with the exception of excise duties on some fuels, indirect taxes are levied on final consumers, not factors of production. If Lord Cockfield really wants to eliminate competitive distortions, he ought to press for uniformity of the taxes that do vary with the location of production - for example payroll taxes and corporation tax. Different rates of VAT present a real problem only to the extent that they encourage cross-border shopping by EC consumers. High VAT countries could lose retail business to low VAT countries. But as the IFS points out, it is no business of Brussels to protect countries from the consequences of their own high taxes. At most all that is necessary are lower bounds for tax rate to limit the scope for "competitive" tax cuts. Bands as such are unnecessary. In his haste to eliminate controls, Lord Cockfield is in danger of imposing fresh and unnecessary constraints on EC members.

As Mr Lawson prepares the Budget, Michael Prowse assesses his tax record

Reform is more than lower rates

A welfare state for rich and poor



Single earner married couple on £30,000 p.a.

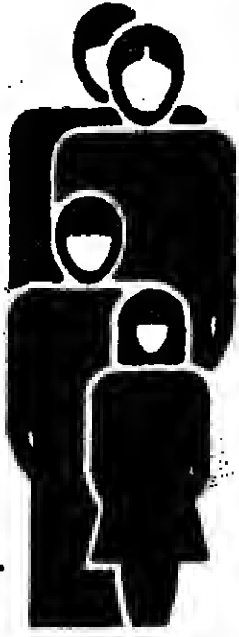
£/week
16.79 Married man's allowance at 50%
71.89 Mortgage interest tax relief - pensions
9.23 Company car
5.50 National Insurance personal pension subsidy

103.41 Total tax relief

Unemployed couple with 2 children aged 4 and 6

£/week
49.35 Supplementary benefit couple
20.80 2 children
27.75 Housing costs
2.33 School meals
1.75 Welfare milk

Total benefits 101.98



▲ Difference between the Married Man's Tax Allowance at 50% (applicable to £30,000) and at 27% basic rate

▲ As in DHSS Tax Benefit Model Tables, Nov 1987

● assuming MMA already set against income, £281.25 allowable interest on mortgage, maximum contribution to personal pension for a full year

Source: Child Poverty Action Group

took office it was yielding less than £4bn, or less than one sixth of income tax. The Chancellor's 1986 reform of capital transfer tax has been savaged by tax experts. What he did was reintroduce the old estate duty under the new (and inappropriate) name of inheritance tax. As Professor Cedric Sandford has pointed out, the result is a state-run "lottery" on length of life. You pay tax only if you die within seven years of making a transfer.

Mr Lawson missed a golden opportunity to introduce an inheritance tax worthy of the name: a tax on the recipients of wealth rather than on the donors. As the IFS argues, such a reform could do much to promote genuine equality of opportunity. Suppose, it says, wealth recipients were taxed on a separate but identical scale to income tax. Then £100,000 left to one person would attract a lot of tax; but 100 separate bequests of £1,000 would attract no tax at all. A powerful incentive for the dispersal of wealth would thus be established. A government genuinely interested in "popular capitalism" can surely not improve Mr Lawson's inheritance tax unreformed.

The Chancellor's attempts to rationalise the taxation of savings and investment have been equally unsuccessful. In 1984, Mr Lawson ridiculed the "expenditure tax" approach, under which distortions would be minimised by the "levelling up" of tax allowances. In effect the privileges of pension funds would gradually be extended to all forms of savings.

The Treasury tried the opposite tack of "levelling down" allowances. It managed to remove the

comparatively minor anomaly of life assurance relief but failed, partly because of lack of political will in Downing Street, to strip the mighty pension funds of their privileges. Bricks and mortar, of course, also held on to their remarkable reliefs.

By 1986, Mr Lawson was ready to try the other tack: tax-privileged personal equity plans were unveiled in an attempt to counter the declining fiscal advantages of institutional investment. But they have not been a success; only around 3 per cent of share-owning individuals have exploited them and these have been mainly rich investors with large portfolios - hardly the new entrants the Chancellor was hoping to encourage.

At the start of the Tories' third term, therefore, the tax regimes for companies, capital transfers and savings are all badly in need of reform. In addition, the Government is under strong pressure from the European Community (not to mention tax economists) to extend value-added tax.

Sir Geoffrey Howe (Mr Lawson's predecessor) achieved a shift to indirect tax in 1979 in the worst manner possible: by an inflationary near-doubling of the rate of VAT rather than by a logical extension of its coverage. The Government has since been unable to secure a more than trifling extension of the tax, which covers less than 60 per cent of consumers' expenditure. One important reason for public hostility has been the failure of ministers to offer to insulate the poor from the effect of extension by raising social security benefits.

The main thrust of personal tax

reform on March 15 is likely to be a reduction in tax rates. They have already come down considerably since the Tories. The basic rate is 27 per cent compared with 33 per cent in 1979 and the top rate is 60 per cent compared with 83 per cent (or 98 per cent if the old investment income surcharge is added in). Mr Lawson will aim for a top rate of less than 50 per cent - possibly as low as 40 or 45 per cent - and a basic rate of 25 per cent.

The 98 per cent rate was an aberration, but the efficiency arguments for further cuts are less strong than is often claimed. As the IFS argues, "there is little evidence either to support or refute the view" that lowering tax rates would improve economic performance.

The argument that high taxes are automatically a work disincentive rests on the fallacy that individuals' utility or sense of well-being is determined entirely by the rate at which they can transform work effort into private consumption. But it is rational also to care about the quality of public services; indeed, most polls show that people would prefer higher public spending to tax cuts.

Britain's top rate of 60 per cent is slightly below the average of top rates for the rich OECD countries. So there is no overwhelming pressure to "conform" to international trends. In any case the UK economy has been displaying unusual buoyancy in recent years even with its "high" marginal rates on earned income.

Equity arguments, by contrast, are more concrete. The after-tax distribution of income has become markedly more unequal under the Tories. And as the Child Poverty



Action Group stresses, the average weekly gain to the top 1 per cent of taxpayers from past tax cuts has been worth nearly twice the total weekly income of an unemployed family with two children on supplementary benefit. To push further in the direction of inequality with the political gamble with uncertain economic dividends. The equation of tax reform with rate reduction is a misconception. Instead of settling for the superficial simplicity of fewer tax bands and lower rates, Mr Lawson arguably should concentrate on raising the threshold for income tax, thus taking many poor families out of tax altogether. He should also work towards the creation of a fairer and more rational personal tax base.

This would involve reining in the middle class's "welfare state" of perks and allowances. Income-in-kind, which economists recognise as an inefficient form of payment, could be taxed more severely: company car concessions alone cost the Exchequer about £1bn a year. More important, all special allowances - such as mortgage interest relief - could be restricted to the basic rate of tax, pending their abolition; this would be valuable even if the top rate is reduced. At present, high earners can reap higher rewards from their welfare state than the poor get from the real thing.

No reform of personal tax can ignore national insurance contributions, which are a tax in all but name (Beveridge's plan to link them actuarially with benefits proved quite unworkable). NICs ideally ought to be fully integrated with income tax. But if this is too bold an objective for this parliament, the Government could make contributions payable on unearned income, scrap the levy's anomalous £205 a week ceiling, and make the tax more progressive by raising the rate for higher earners.

The final priority has to be an overhaul of the Napoleonic rules governing the taxation of husband and wife. Besides eliminating overt sexism in the code, Mr Lawson has to decide whether the tax unit should be individuals or married couples. The introduction of "partially transferable allowances between spouses (once Inland Revenue computerisation allows) would represent a muddy and administratively complex compromise. People cannot be regarded as fiscally independent if they are continually shuffling allowances among themselves.

The bold course would be to follow the international trend towards fully independent taxation, and plump for equal but non-transferable allowances for spouses. Mr Lawson, however, is more likely to settle on a compromise that falls short of economic rationality - just as he did in the taxation of savings, inheritance and company profits.

This is the second of a series in which FT writers look at prospects for the coming Budget.

Chinese Elle

Hachette, France's leading publishing group, made certain yesterday that it is also the latest step in Elle's foreign expansion during the last few years. The magazine, which sells about 1.5m copies a month in France, now has a circulation of about 1m a month in the US and 250,000 a month in the UK. Elle is associated with Rupert Murdoch. There are already Spanish and Italian editions, and preparations for Swedish and Brazilian launchings are under way. Negotiations for a Soviet edition, however, have been much more difficult. Unlike the Russians, the Chinese actually prepared us to go ahead, said the lady from Elle.

The first issue in Chinese of the French fashion glossy will be published in July and available at some 4,000 different news-stands throughout the country. Hachette expects to print up to 100,000 copies for the first issue and hopes to increase the number to 300,000 for the second in October. "But it will be clearly difficult to judge the circulation since we expect each copy to be read by at least 35 people," said an Elle executive yesterday. "And I wouldn't be surprised if many more issues will be photocopied for general distribution."

The Chinese Elle will be published as a joint venture between the French group and the Shanghai Publishing House, a Chinese government institution. The plan is to move to four issues in 1989. It will be the first publication of a western magazine in China. The first issue, with 90 pages of editorial, is also expected to carry a heavy load of advertising. Major western fashion and luxury goods manufacturers are keen to advertise for prestige reasons in the first issue, even though many of their products are probably completely unknown to the Chinese public, said an Elle advertising executive.

For Elle, publishing in Chinese is not a dauntingly new experience. Hachette already has a Chinese edition in Hong Kong which sells about 30,000 copies a month. But unlike the Hong Kong edition, the new

OBSERVER

Chinese Elle will be in Mandarin, not Cantonese. The venture is also the latest step in Elle's foreign expansion during the last few years. The magazine, which sells about 1.5m copies a month in France, now has a circulation of about 1m a month in the US and 250,000 a month in the UK. Elle is associated with Rupert Murdoch. There are already Spanish and Italian editions, and preparations for Swedish and Brazilian launchings are under way. Negotiations for a Soviet edition, however, have been much more difficult. Unlike the Russians, the Chinese actually prepared us to go ahead, said the lady from Elle.

East Europeans, aware of Mikhail Gorbachev, sometimes ask whether she has followed the Soviet leader's example and outlawed vodka - or at least some equivalent like Scotch. They appear to take it as a joke when told that she has practically banned Perrier, though it is well enough known that she has. Brecon Beacons Natural Water, the company that now officially supplies the House of Commons, sent us a couple of samples of their water the other day. It is all right, but only a chusvinist would say it was a patch on the French stuff. Come to that, there is a water called Apollinaris which is even better, though it seems to be seldom available in Britain.

Dismayed that its call for more money for the National Health Service has gone unheeded, the National Union of Public Employees has started printing its own. The unconvincing pound notes bearing the Queen's head and a message from NUPE were handed out yesterday by two



"One day, my son, all this will be yours - and you'll save thousands on tax into the bargain."

nurses picketing the Bank of England at morning rush hour. Chris Humphreys, NUPE's London divisional officer, said the day, exactly a month before the budget, had been chosen to demonstrate that a 1p cut in income tax would cost £1.3bn. "We want that for the health service," he said then, on reflection, added: "But one billion would do."

The Bank of England was not amused by the demonstration yesterday. A spokesman pointed out that reproduction of any part of a banknote, including the Queen's head, needed its prior approval and this had not been obtained. "If they had approached us," he said, "we would have tried to discourage them." Humphreys, whose officers handed out 3,500 of the pretend notes during the day, was unrepentant. He said: "I am sure that the Queen is a supporter of the NHS and wouldn't mind. We are glad to have her on board." He promised more attention

Tummy trouble

MA tale of how plastic surgeons were hoaxed by one of their own is told, and illustrated, in a history of the first 40 years of the British Association of Plastic Surgeons, in a paper in his first volume in 1948. The hoax was perpetrated upon the editor of the association's journal, the British Journal of Plastic Surgery, in a paper in his first volume in 1948. Sketches to illustrate an article on surgically shrinking a protruberant tummy, left lying on the editor's desk, drew the attention of a passing graffiti artist. He added a few embellishments to two of the 15 sketches showing the various excisions a surgeon might use in "abdominal reduction". These additions escaped the eye of editor, author, proof-reader, even the readers, and came to light only when the artist himself confessed 24 years later. One wonders how many cosmetically remodelled abdomens bear scars which have an uncanny resemblance to a wasp or a man in a trilby hat. Their owners, viewing them upside down, may never have noticed.

No FT, no taste

The Financial Times has been assigned by a French newspaper to the same culinary dustbin as English food. Liberation celebrated the FT's birthday with a misprinted headline which explained the newspaper's motto - "Without fear and without favour. The French version was "Sans peur et sans saveur". A journalist at the paper in Paris admitted that the error was not deliberate, but said she wished it had been.

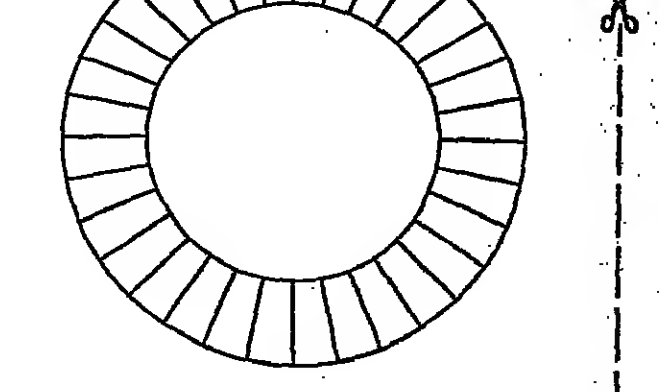
No. 1 Word Circle

A ring of 6-letter words, each overlapping by two letters, have been divided into 2-letter groups and arranged in alphabetical order.

AN, ED, GL, IT, OR, PH gives the answer: ANGLIC EDITOR ORPHAN

Now try to unscramble the following to find a circle of eight 6-letter words.

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Kenneth Gooding looks behind the recent slide in world bullion prices

IN THE singular world of gold mining it is possible today to raise \$450m cash and pay interest of only 2.5 per cent. Newmont Mining, which is rapidly becoming North America's biggest gold producer, has done just that by raising a gold loan.

Newmont borrowed gold from a group of banks, turned it into immediate cash and will return the preclude metal ounce for ounce, from its own future production over the next five years. The news of the Newmont deal has been hanging over the market for weeks and has depressed the price of gold bullion.

This is not surprising. It is the biggest-ever gold loan and highlights a new form of financing increasingly popular in the precious metals business.

Some analysts suggest that Newmont might be solving its own problems at the expense of the rest of the industry - driving down the price of gold at a time when the fundamentals suggest gold should be heading fast in the other direction.

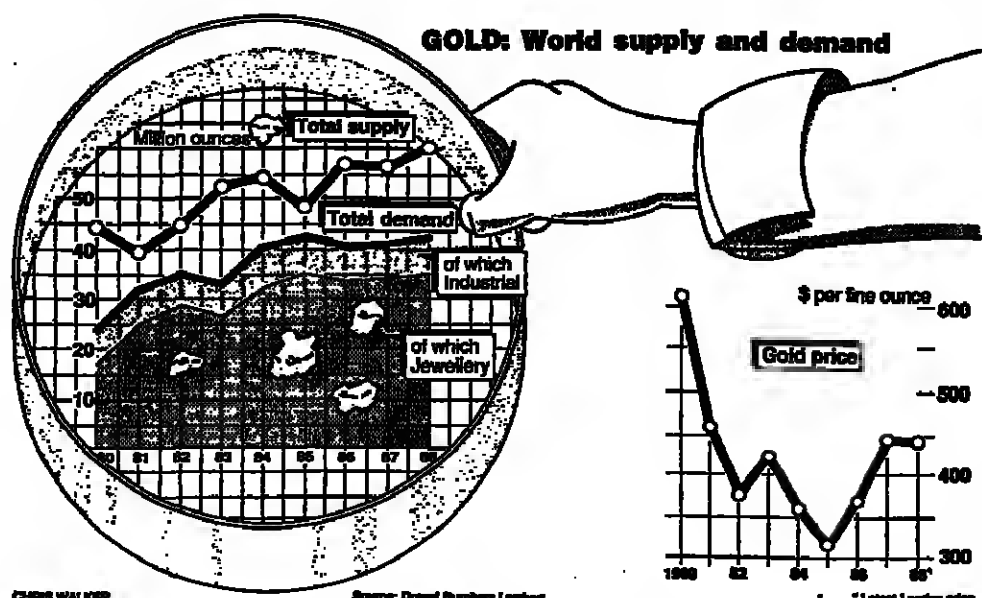
As far as many investors were concerned, gold already had a somewhat tarnished reputation. For traditional gold bugs, October's crashing markets, the devalued US dollar and the threat of future inflation as the central banks pumped new money into the system should have meant that the gold price rose dramatically.

Instead, after having briefly gone above \$500 a troy ounce just before Christmas - its highest level since February 1983 - the gold price has been gently sliding since the new year.

Those that think gold is retreating in historical status as a precious metal point out that, by ending 1987 at \$487 an ounce, gold registered a gain in dollar terms of 21 per cent over the course of the year. And that followed a 25 per cent gain in 1986.

In fact, there are several reasons why gold failed to take off vertically after Black Monday. There was a certain amount of selling of hoarded gold by people who had previously invested in the metal because they believed the stock market was too high. They cashed it in, often to cover other pressing commitments caused by the crash.

But the most substantial element in the equation was the producers themselves. When the metal rose briefly to \$480 an ounce on October 19, "producers everywhere, including South Africa and the Soviet Union, tried to cap-



Putting a future value on gold

realise on the high price and sold," says Mr Jeffrey Nichols, president of the New York-based American Metals Advisors consultancy group.

Mr Robert Guy, a director of merchant banker N.M. Rothschild and Sons, agrees. "The new major gold mining companies have become a major influence on the movement of the gold price. The rise in the gold price above \$470 was an opportunity too good to miss."

In Mr Guy's words, producers rushed to "lock in profitability", by selling forward as much future production as possible at the high price.

Mining companies use gold loans for one of two reasons: they either take a view that the gold price is unlikely to go much higher in the medium term, or they want to raise capital for investment. They borrow gold bullion at interest rates in the 1.5 to 3 per cent range and the debt is denominated in ounces of gold rather than dollars. Even the modest interest can be paid in gold.

Such a system is particularly attractive to the Australians. This is because first, the tax-exempt status of the gold mining industry in Australia makes it unattractive to borrow conventionally at high interest rates and, second,

because the industry includes many small companies which would have difficulty in providing security for more orthodox borrowing.

Mr Peter Fells, an executive director of Consolidated Goldfields, said recently that gold loans have accounted for about half of all reported financing by Australian gold mining companies in the three years to mid-1987.

Much of the money has been used to finance further mine development. Newmont is a special case. Last year it fought off an aggressive corporate raider, Mr T. Boone Pickens, thereby lifting its debt to more than \$2bn. The gold loan will be used to reduce the interest on a great deal of that debt.

During the past 20 years jewellery has been the cornerstone of the gold market. In that time about 60 per cent of the gold coming to the market has gone into jewellery. And nearly 8,000 tonnes, or 30 per cent of all gold supplies (excluding central banks), has been absorbed by a broad sweep of countries from Morocco to Egypt, Turkey, Saudi Arabia and the Gulf, the Indian sub-continent and south-east Asia.

Mr Green, in his book, 'The Prospect for Gold: The View to the Year 2,000', says: "This

off-take includes 18-carat gold jewellery exported from Italy, 22-carat locally fabricated jewellery, coins made in local factories, kilo bars, and a wonderful range of small bars. They are sold on very low mark-ups over the gold price of the day, and represent the basic form of saving for millions of people in countries where banking systems, savings schemes and stock markets are not available (or to be trusted)."

Can gold hold its value if - as seems possible - there is a glut of production in the next few years? During 1985-88 some \$3.2bn will be spent on new mining capacity to bring on stream an extra 238 tonnes of gold production - equivalent to nearly one fifth of western world output in 1986.

Optimists point out that in a comparison between the years 1985 and 1986, gold supplies from communist bloc sales and scrap increased by 358 tonnes but despite this the gold price rose by \$50 an ounce.

"The gold production increases we can anticipate between now and the year 2000 can hardly be described as taking us into uncharted waters," says Dr David Rees, international financial services manager of GoldCorp

Australia. "Nor are the volumes of gold likely to hit the world market of such an order as to throw it into confusion."

The optimists also point out that the Japanese seem to be getting a taste for gold as an investment. In 1986 the Japanese bought 6m ounces of gold bullion, virtually the combined production of the US and Canada that year.

There is also the fact that the price of gold remained relatively high last year in spite of the impact of the gold loans and a fall in demand. It stayed firm because output also fell sharply. Supply, including scrap and the selling of hoarded jewellery, came to about 55m ounces (about 1.8m tonnes), down 13 per cent from the record of more than 66.8m ounces (2,087 tonnes) in 1986.

Mr Nichols, of American Precious Metals Advisors, forecasts that supply this year will rise to about 63.3m ounces and that industrial users and jewellers will take about 44.7m ounces.

Looking at the metal's performance over the past few weeks he reckons that Newmont should not be allocated all the blame. "Gold loans have not been the only force pushing precious metals markets lower. Both the Soviet Union and South Africa reportedly have been heavy sellers. Miners everywhere have stepped up their forward sales, literally racing to see who can sell first."

The stepped-up pace of selling is itself a consequence of the increasingly bearish and pessimistic psychology that has taken hold of the market since New Year's day. And buyers have been absent - partly reflecting seasonal trends, but partly because of the disengaging effect of a stronger dollar, stable stock markets, favourable inflation news in the US and continued satisfactory real growth in the major economies."

Gold's supporters point out that it is worth remembering that what is sold today can't be sold tomorrow. In other words, the effect of increased forward sales like the Newmont loan is to shift the flow of gold supply from the future into the present. Not only will the reduction in the flow of forward selling ease the pressure on the gold price fairly quickly as the year progresses, but the flow of new mine production into the market over the second half of the year will not depress the price because it has already been sold.

Franco-British relations

Time to stress the common interests

By Jean-Pierre Chevènement

IN WHICH direction is Europe heading? What will make it tick? I am convinced that the strengthening of Franco-British bonds will greatly help to answer these questions.

France was in at the beginning of the European Community. The UK took a long time to sort out where its centre of gravity lay: in Europe, no doubt, but also in the Commonwealth and in the United States. Europe is a more recent choice, and some see it as being more fragile and by no means exclusive.

And yet, have not France and Britain a great deal in common? Enough, at any rate, to draw their conceptions of Europe's future closer together?

The history of these two countries has led them away from Europe. Long-time world powers, they have acquired reflexes and views that put Europe in a much wider geopolitical context. (The fact that each has a nuclear deterrent reflects this attitude.) Britain and France are in a good position to assess the relative decline of Europe and the risk of deindustrialisation. Both are strongly attached to their national identities. They do not want a Europe that would efface their specific characters. On the contrary, they are seeking the sort of Europe that would give them a new dimension, a new impetus.

In France, people attach a great deal of importance to those aspects which separate Britain from Europe. I believe that it is now essential to stress the shared preoccupations and interests. First, both countries see Europe as a common sanctuary in which distinct nations are grouped together, each determined not to lose its uniqueness, but to seek the possibility of a shared development.

Second, Britain, like France, is allergic both to the development of community bureaucracy without properly defined objectives, and to institutional artifice, which covers up difficulties encountered in fields which are crucial to Europe: science, technology, industry, social policy, common trade policy, currency, defence and space.

In all these areas, however, the views of the current British Government differ from those of the French Socialists. The UK's more than reserved attitude towards the European space programme illustrates the divergences.

It would be regrettable if these disagreements were allowed to mask the shared outlook which, in the long run, may become obvious in practice. The British and French must agree jointly to promote a pragmatic approach, which should overwhelm the abstraction of a supranational Europe cut off from reality.

European achievements, such as space research, Airbus and Eureka (which the British have supported since the start) were only possible because voluntary partners were rallied, motivated by their enthusiasm for the actual projects. The principle of a "variable-geometry Europe" - one in which national partners come together on specific projects depending on their enthusiasm and commitment, should not exclude other possibilities, but since it has been a source of inspiration.

For historical and geographical reasons the Franco-German partnership plays a central role in the construction of Europe. However, this should not lead us to overlook or underestimate Britain's economic, political and financial weight. Surely it is time to propose that Britain and France work out what an independent Europe should be?

In future, Europe will be less a part of the American sanctuary: what some call "decoupling" is gradually gaining ground. The intermediate nuclear forces treaty, signed by the US President and the Soviet leader, positive though it may be, is in some ways a reflection of this tendency. This trend will probably become reality by the end of the century. Should not Europe try to anticipate this situation?

Any discussion of an autonomous European defence system must include West Germany, Britain and France.

The latter two could contribute their powerful military industries, which should cooperate more closely. They can provide the nuclear hard core around which a European deterrent could be structured. This is the only strategic concept which matches the geographic situation of the continent and the only one that would reassure Germany.

However, in the nuclear era, this inevitable decoupling in the field of defence, which calls for the remodelling rather than the dissolution of the Atlantic Alliance, implies an economic decoupling as well. The present economic situation has reinforced the urgency of giving, in particular to European growth in order to limit the risks of a worldwide recession.

This raises the question of whether Europe is capable of developing independently, both in technology and industry, and in the monetary and financial sphere. President Mitterrand has made an appeal for a new multipolar economic and monetary order, revolving round the dollar, the yen and the Ecu. Clearly, this cannot be achieved unless Europe finds inherent sources of growth and cohesion.

Britain's active participation in this task is one of the conditions for its success. It would provide the essential element of balance, in particular to help reinforce the European monetary system and promote the Ecu to the rank of a true currency.

The choice is becoming more and more irreversible, with the tunnel under the Channel as an excellent symbol. I believe that it is fortunate for Europe that Britain, instead of withdrawing, is trying to make its mark; while France, because of its similar views, is in a good position to engage in a fruitful dialogue with the UK. The main point is for the dialogue to begin because it could substantially contribute to the construction of a truly European Europe.

The author is parliamentary deputy and mayor of Belfort. He served in the Socialist Government from 1981 to 1986.

Anglican anxieties

From Mr Frank Field MP.

Sir, Richard Donkin's article, "Seeking the Moral High Ground" (February 8), misleads your readers by suggesting that the argument about the Church's political role is only a concern of the right. It is not. In the article, the Archbishop of Canterbury and York try to have their cake and eat it. As God made this world, the Prime Minister is entitled to everything that goes on in it is of concern to God. It is therefore as right as it is natural to comment on what is going on in secular society.

That this natural involvement will be mirrored by that of politicians who question the Church's political approach, and may well lead to a concern about events that are not what is crudely called "Church affairs."

Unlike many on the right, John Gummer has never disputed the right of the Church to be political. What he has questioned - as others have - is how well it does this task when the exercise starts from secular premises rather than an attempt to relate God's vision to contemporary events.

Similarly your correspondent,

Letters to the Editor

in drawing attention to Dr Habgood's "scornful treatment of Mr Gummer in a letter to The Times," misses the main point. What Mrs Thatcher thinks about Dr Habgood is not the only thing at issue. More important is the attitude of many practising Christians.

To put it at its kindest, Dr Habgood's comments about the Crockford's Preface cannot have provided much solace to Gary Bennett in the days before his suicide. Nor does an attempt to present the Preface in a way that let the Prime Minister hook upon which he so eagerly impaled himself. Under the circumstances, a straight apology for his behaviour was required. I agree that, while John Gummer seems somewhat obsessed with homosexuality - a topic Jesus did not even bother to mention in his mature thrust has wide support. The Church is in possession of the most important message ever given to mankind. The Anglican church has always believed that the preservation of this message requires a drawing upon Scripture, tradition and reason.

I believe that current failure to advance this special Anglican contribution to understanding how God speaks to the world is the ground for a widespread disappointment with the present Anglican leadership.

Frank Field, House of Commons, Westminster, SW1

Firm commitment to an important change

From Mr Selwyn Allyn.

Sir, Readers of your leader on Hong Kong (February 11) could have been left with a wrong impression about recent events and the reaction of the Hong Kong public to them. On February 10, the Hong Kong government tabled a White Paper in the Legislative Council on "The Development of Representative Government: The Way Forward." As you correctly reported, this provides that in 1991, 10 members of the Legislative Council will for the first time be directly elected

by universal adult suffrage.

To those in a mature democracy like Britain, this new step forward may seem pretty small beer. But for us in Hong Kong, which until 1985 had a wholly appointed legislature, it represents a very significant advance. The community is sharply divided on the advisability of moving as early as 1988. This is why the Government has decided that the right time to take this important step forward is 1991.

The overwhelming reaction from the Hong Kong public and media was that the changes represented a prudent, measured response to the many and varied views expressed by the community.

Of course, some members of the public were disappointed that the reforms were not further. But the important point is that we now have a firm commitment to an important change. Bearing in mind the experience of some countries that rushed precipitously along the road of political reform, is it so surprising that we have instead opted for the path of steady progress?

Prudent, practicable policies may not make good headline material. But they do make for good government.

That in 1991, 10 members of the Hong Kong Government Office, 6 Grafton Street, W1

NHS priority is better management rather than more money

From Mr J.C. Hurst.

Sir, You are right to conclude your editorial on the financing of health care (February 15) by emphasising that the priority is not so much to find more money (although this is vital) as to find ways of improving the internal organisation and management of the National Health Service.

Since my appointment as chairman of Wirral Health Authority two years ago I have been appalled at the lack of management information in the NHS. I have strained at the prospect of improving accounting systems in our hospitals. Until we know where the money is going, we cannot hope to manage properly.

J.C. Hurst, Wirral Health Authority, Clatterbridge Hospital, Clatterbridge Road, Bebington, Wirral, Merseyside

ter - and thousands of holiday-makers in the summer. There is little public transport and what there is is declining.

The rail-link is shortly to be axed. The hospital car service has been cut by nine tenths. The North Devon population is an ageing one and should not be forced to travel when sick, relatives likewise.

We are a low wage area: travelling costs are a serious problem for most ordinary people. Finally, there is no private hospital in North Devon, as there never has been any demand for such a service; private health insurers tell us that the percentage of people thus insured here is lower than anywhere else in the UK. I think Professor Enthoven's ideas would be difficult to put into practice here, and in many other poorer and rural districts.

John McGarry, The Old Rectory, Bixston, Barnstaple, Devon

From Mr K.T. Heaketh. Sir, Nothing could have been more apt than the juxtaposition of Michael Prowse's article on the National Health Service with a letter from Mr C.D. Grant entitled "Bad news is no news and good news is no news" (February 6).

Mr Prowse would appear to use suspect statistics to try to justify what he is saying.

In order to practise private medicine he alleges that because doctors in the US are paid on an item-for-service basis...they have a cash incentive to perform too many operations. Yet other professionals are paid on that basis in this country, and in every other. It does not follow that British doctors behave in this way. In practice, I think, quite the contrary.

To emphasise his point Michael Prowse says that an American woman, for example, is three times more likely to have a hysterectomy than her British counterpart. What makes him choose the US for his figures? Why not France or Germany, even Ecuador?

Why does he wish to compare US private medicine with the National Health Service? He should compare like with like. The US has a different medical system with different cultural and social demands upon it. My experience of private medicine in the UK is that it is far more cost-effective than the state system, and far more in tune with reality.

Our problem over waiting lists has been with us for many years - certainly 20 years - without attracting a great deal of media attention. Is it that this topic is currently selling

newspapers, in the relative absence of other grounds on which to criticise the Government?

My waiting list would not exist if it were not for a backlog of work being rolled over from previous years, when resources were extremely poor compared with those which we have now.

If it were possible to sell off that backlog of non-urgent surgery to other NHS or private hospitals, the position would probably improve without the need to inject further large capital sums into the system. If the Department of Health and Social Security (DHSS) would publish an accurate list of the cost to the state of individual operations, it is more than likely that private hospitals allowed to tender for that work would clear the waiting list in a short time, within that cost framework.

That would mean that the problem would mostly go away without additional funding. There would be left in place a system which has probably increased its productivity more than any other during the last 10 years, largely in response to an unprecedented programme of new hospital building and development.

K.T. Heaketh, Winson Road Private Hospital, Winchester, Hampshire

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- 21-25 Aug 1988 International Council of Psychologists (ICP) Meeting
- 11-13 Oct 1988 City Transport Conference & Exhibition
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- 11-14 May 1988 SIBEX 88
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Wednesday February 17 1988

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Defence and the economy will be the key issues in Washington, reports David Marsh

Bonn worried about Soviet military threat

WEST GERMAN Chancellor Helmut Kohl flies to the US today for talks with the Reagan Administration which are expected to bring to the surface serious differences between Bonn and Washington over the next steps in disarmament.

Mr Kohl, accompanied by Mr Hans-Dietrich Genscher, the Foreign Minister, is expected to appeal to the US to pay special attention to West German sensitivities about the military threat from the Soviet Union during the next delicate phase of arms control talks on nuclear, conventional and chemical weapons.

The West German Chancellor, who will be meeting President Ronald Reagan, Mr George Shultz, the Secretary of State, as well as leading congressmen, clearly fears that the mounting US election campaign will start to distract attention in Washington from arms negotiations.

Bonn officials yesterday expressed particular worries about lack of progress in superpower talks aimed at halving arsenals of strategic nuclear weapons, as well as delays in agreeing a worldwide ban on chemical weapons.

Difficulties put forward by the US in verifying Soviet reductions of weapons in both these categories are thought to be a particular hindrance.

The mood of the talks, which



Kohl highlighting West German sensitivities

will be helping to prepare for the Nato summit on arms control at the beginning of March, has not been helped by a blunt warning given by Mr Frank Carlucci, the US Defence Secretary, 10 days ago in Munich over modernisation of short-range Nato nuclear weapons.

Additionally, a call last week-end by General John Galvin, the US supreme commander of Nato in Europe, for new American chemical weapons to be stationed on European soil has also met a frosty reception in Bonn. Officials said yesterday West Germany was trying to get rid of chemical weapons, not to deploy new ones.

Mr Carlucci said in Munich that the US would have to consider withdrawing troops from Europe unless Nato agreed to carry through a decision reached in principle in 1983 to upgrade nuclear weapons of less than 500km range during the 1990s.

This decision is of particular concern to the Federal Republic as East and West Germany would stand to be devastated by any use of shorter-range nuclear weapons deployed by Nato and the Warsaw Pact.

Bonn officials said yesterday that talk of US troop withdrawals represented "the wrong signal at the wrong time" to the Soviet Union.

Additionally, Bonn believes

Kohl to urge further support of dollar

WEST GERMANY is hoping the US will take further action to restrain its budget deficit at a time when its own public sector borrowing is rising dramatically, turning into a potential electoral millstone for Chancellor Helmut Kohl.

As a result of extra spending on subsidies and lower tax revenues caused by the sluggish economy, combined with additional European Community spending following last week-end's compromise agreement on EC finances, the Finance Ministry reckons that this year's federal deficit will rise to more than DM45bn (\$24.4bn). This compares with slightly under DM30bn approved by the Bundestag in November.

The opposition Social Democratic Party (SPD) yesterday said it would urge Kohl to use his talks in Washington this week to remind the Reagan Administration of its monetary policy responsibility in maintaining a stable dollar.

The West Germans have been pleased and relieved at the recovery of the dollar since the beginning of the year. The foreign exchange markets now appear to be taking a more positive view of international policy co-ordination than when the most recent Group of Seven agreement was announced before Christmas.

At the midday fixing in Frankfurt yesterday the dollar was set at DM1.7132, up from DM1.7076 on Monday and more than 13 pfennigs higher than its end-of-December low of DM1.5815.

US criticism of West Germany's monetary and fiscal stance - which helped set off last October's collapse of stock market prices - is expected to be kept firmly in the background during Mr Kohl's talks with President Reagan and Administration officials.

The Bundesbank, the West German central bank, reported that the general government shortfall last year rose to DM52bn on provisional figures, DM39bn more than in 1986. The overall public sector deficit in 1987 rose to DM45bn, DM12bn more than in 1986.

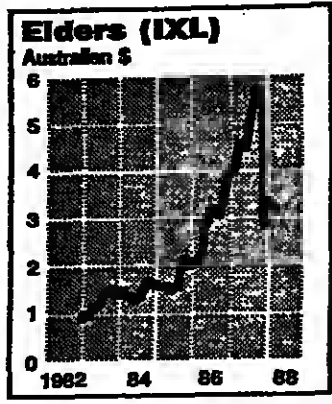
Last weekend's EC agreement, although giving Mr Kohl a welcome political boost during the West German presidency of the Community, has increased controversy over rising public borrowing. The package added slightly more than DM4bn to West German contributions to the EC for this year.

The extra spending is expected to rise progressively to DM10bn by 1992, increasing the likelihood of higher than expected increases in consumer taxes in 1989 and subsequent years.

THE LEX COLUMN

Too much surplus for comfort

Any talk of post-crash volatility must sound odd these days to anyone trying to grab a living in the London market. The FTSE's trading range yesterday was 9 points, and 3 points the day before. Volume has plummeted new lows, with fund managers evidently paralysed between high and low interest rates, rising and falling currencies and inflation versus recession. It cannot go on like this, but with the market having only shakily recovered the ground it lost in a single session ten days ago, the suspicion is that the next move must again be down.



music to repair its balance sheet ratios, and the Union Bank sale was the most obvious solution, even though it cut away one of the most important parts of the group's business. Together with the recent sale in Arizona, it adds a relatively meagre £77m to Standard's shareholders' funds, and the shrinkage of more than a fifth in Standard's group balance sheet is the main reason for the 70 basis points improvement in the equity to asset ratio.

Nevertheless, it is a measure of Standard's continuing problems that even after the sale of such a massive part of its business, its equity to asset ratio of around 4 per cent is still substantially below average. While the group has won a temporary breathing space, it still needs to raise significant extra capital. A rights issue is the most likely long-term solution, and could have the added advantage of diluting the interests of some of Standard's bigger shareholders, whose presence on the register adds to the uncertainty about the group's future.

PSBR

The gilt market's frosty reaction to the embarrassingly large PSBR surplus for January suggests it is making up the rules as it goes along. In its confidence that the next move in the market will be up, it is simply re-interpreting any signs pointing the other way. The new wisdom is that a big PSBR surplus is bad for gilts because it may lead to swollen private sector borrowing. The market pervasively appears to rank more highly the possibility that poor bank lending figures on Thursday could push up interest rates, than the certainty that government will need to sell considerably less gilts this year than previously expected. Even if - as is debatable - the corporate sector did in fact borrow from the bank in January to pay its tax bill, there is no obvious reason why this should be inflationary.

A second justification given for the market's refusal to celebrate appears equally thin. The Chancellor, it is argued, may be tempted on the basis of the PSBR figures to give away more than the £3.5bn in tax cuts believed to be consistent with balance of payments discipline, and this would hurt sterling.

However, Mr Lawson presumably is well enough aware of the economic constraints on his budget sums not to change course as a result of one month's figures. Rather than end up projecting a budget surplus, after all, he could always put a conservative gloss on his revenue forecasts, with his targets could be beaten without trying.

Yorkshire Bank

When a bank earns a 39 per cent return on shareholders' funds, the suspicion must be that it is gouging its customers either coming or going. Neither seems to be the case at Yorkshire Bank - or to be more precise, it is exploiting them no more than anyone else in the cartel-bound UK market.

Yet when it comes to earnings growth, the Leeds-based bank leaves its larger competitors in the dust. Partly it has the stubborn loyalty of the Yorkshireman to thank for this; the most strikingly profitable banks in the world are those with a strong community base. And the bank works hard to retain that loyalty - efficient, flexible and friendly, it is everything the clearer's are not.

But its extraordinary profitability is less a small-town wonder than a demonstration of the joys of running a domestic banking operation in the UK. Indeed, next to the 50 per cent earnings growth registered by the clearer on their domestic operations in the first half year, Yorkshire Bank's 35 per cent pre-tax profits rise looks less stupendous. Even so, it must be true that the bank could turn in an even better performance if the larger banks which own it would let it leave the nest. Small chance of that, though greed may be a stronger emotion, but fear is stronger again.

Standard Chartered

Standard Chartered has been trying to sell its prize asset, Union Bank, for such a long time that the terms of the sale caused scarcely a ripple in its share price. While the \$750m price tag is far less than could have been expected six months ago, it values Union at 1.3 times book value and 13.3 times 1986/87 earnings - a fair price, given that Standard Chartered has been treated like a forced seller, and that the market for medium-sized US regional banks has lost much of its froth since the October crash.

It has been clear for some months that Standard Chartered had to do something dr-

Andrew Whitley reports on a Palestinian 'Day of Anger' in an Israeli-occupied city

Wet, cold and silent in Bethlehem

BETHLEHEM WAS shrouded in silence yesterday. Watched by an army patrol with little to do themselves, a small knot of tourists who had made the short, 20 minute drive from the noisy suburbs of Jerusalem, their raincoat collars turned up against the cold drizzle, had dived bemusedly along the hill-top town's blind-walled alleys.

A few older children poked their heads out of doorways, only to be shooed back inside again by their mothers' scolding voices. Only those who had business being there, licit or otherwise, were out on the streets.

The leaflets shoved under doors in the early hours of the morning, signed, as usual, by the Supreme Committee for the Palestinian Uprising, had said this would be "A Day of Anger." It would also be an all-out stoppage: no shops or businesses were to open - and definitely no going to work in Israel.

The enforcers were on the street. You could see them hanging around corners and in doorway in small numbers, their faces masked with the chequered Palestinian keffiyeh (headscarf). A lone woman standing on the kerb was approached by one of them.

"Where are you going sister? You are not thinking of going to work are you?"

Strike-breakers have had their houses attacked with fire bombs in neighbouring, middle-class Beit Jala. Or so they say. Such incidents are almost impossible to confirm. Suffice, the good people of Bethlehem believe it happened, and are not prepared to take any risks, two weeks after the intifadah they are beginning to weary.

So, although there was little of the promised anger in sight, all was silent in the grave yesterday. The only food sellers allowed by the strike organizers to do business were the roadside bread carts.

How, an inquirer asked, did everyone know exactly what they were supposed to do, or not to do? The distribution of leaflets has been erratic lately, following raids on a number of underground printing presses. And "Number Seven" of the series was in short supply. The Israeli Shin Bet security police have been making progress. The explanation is not too difficult. Like the Iranian Revolution of 1978 and 1979, the



An Arab looks on as Israeli soldiers patrol the main street in Arab east Jerusalem yesterday during the commercial strike

developed the ability to fine-tune their instructions: on one day all taxi drivers and bus companies were told to halt. So they did. On another, they let it be known that they were easing up on the pressure for a while - not for the sake of "the Jews", but for the merchants slowly going bankrupt.

While much of Bethlehem was told it could open for three hours in the morning, from nine to twelve, the district nearest to Jerusalem, categorised by these budding Arab strikers as being part of the big city. Those shops would open from three to six in the afternoon. And it was observed: strictly.

Belatedly, the army has learned the lesson. Instead of going round the closed shops every day, forcing them open - this morning, the soldiers are now standing back and leaving them alone. General Ehud Barak, the army's Deputy Chief of Staff, admitted as much yesterday. After some discussions we decided to stop it (the strike breaking) for the time being; leave the shopkeepers to decide for themselves when they are going to open," he said.

Where the army does act, albeit not very effectively, is to try and help Arab strike-breakers get to work in Israel. Yesterday, an Israeli bus was burned out in Hebron when it went to pick up its usual load of day labourers. And, in the Gaza Strip, thick carpets of nails were strewn across main roads against those who had the audacity to defy all other threats.

With its largely Christian Palestinian population, Bethlehem has a somewhat unusual outlook on the unrest, led as it is by their Muslim kinfolk. On the defensive in their own ageing community, against the inroads of militant Islam, the Christians feel they cannot be seen to be less than wholehearted in their support for the cause.

Watching the nightly scenes of tyre-burning and rock-throwing on Syrian television - providing by far the best available coverage of the unrest - one six-year-old girl from a poor Christian family in Bethlehem asked her mother recently why she was not being allowed to join in.

After all, there was no school, her father, a tailor, was not at work, there was nothing to do but fight the Jews.

Britain may open up satellite market

By Terry Dodsworth in London

THE British Government is believed to be on the point of announcing a relaxation of the rules governing satellite communications in the UK.

This follows heavy pressure from the US to liberalise the system.

Mr Phillip Spector, a lawyer working for PanAmSat, a satellite of Connecticut, a company which has been trying to break into the British market, said yesterday that he understood that there was a strong possibility of a loosening of the UK's dupoly arrangements.

His remarks follow a recent meeting between Mr Bruce Smart, under secretary for international trade at the US Commerce Department, and Lord Young, the UK Secretary for Trade and Industry. Lord Young is due to make a statement today.

Under the present structure of telecommunications in the UK, satellite transmission is controlled by British Telecom and Mercury, the two licensed operators. Links between earth stations and communications satellites.

PanAmSat, which is due to launch the world's first independent intercontinental telecommunications satellite within a few weeks, has so far failed to reach an agreement with either British carrier to link it with UK customers.

Indications of a breakthrough in the impasse came recently in a letter from Mr Clayton Yester, the US trade representative, to a US Congressman, outlining his efforts to persuade the UK to waive some aspects of the UK dupoly system.

Mr Yester said that under the present telecommunications legislation the British Government could classify PanAmSat's transmissions as "specialised services." The Government could then allow direct transmissions to earth stations located on customer premises.

UK lawyers for PanAmSat confirmed last night that they were drafting an application for the US company to transmit specialised services - basically non-public telephone messages - to British customers. It was expected that this would be submitted within the next week, the lawyers said.

RABIN TO ACT AGAINST SOLDIERS

Mr Yitzhak Rabin, the Israeli Defence Minister, yesterday promised that soldiers who buried four Palestinians alive in the occupied West Bank would be treated "with all the rigour of the law." A top Israeli army officer also acknowledged that Israel was facing "a widespread, violent uprising... enjoying the support and co-operation of the masses." Maj Gen Ehud Barak, deputy chief of staff, told a press conference that he did not believe events were largely organised from abroad, or that there was a small directing group. He did not expect the unrest, in which 53 Palestinians have already died, to end in the near future.

this the Mossad, Israel's external secret service, being efficient, or just a technical fault? Then there are the anonymous telephone calls, which have incited more alarm among the unwilling foot soldiers of this uprising than anything else. It is with a certain awe that the people of Bethlehem speak of the callers' seeming detailed knowledge of their movements.

In a demonstration of the power they have come to wield, the strike organisers have now

World Weather

City	Temp	Wind	Cloud	Humid	Pres	Visib	Other
Algeria	18	10	100	65	1010	10	
Amman	15	10	100	65	1010	10	
Baghdad	18	10	100	65	1010	10	
Bangkok	28	10	100	65	1010	10	
Bombay	28	10	100	65	1010	10	
Buenos Aires	18	10	100	65	1010	10	
Calcutta	28	10	100	65	1010	10	
Cairo	18	10	100	65	1010	10	
Chennai	28	10	100	65	1010	10	
Colombo	28	10	100	65	1010	10	
Dhaka	28	10	100	65	1010	10	
Dublin	10	10	100	65	1010	10	
Frankfurt	10	10	100	65	1010	10	
Geneva	10	10	100	65	1010	10	
Hong Kong	28	10	100	65	1010	10	
London	10	10	100	65	1010	10	
Madras	28	10	100	65	1010	10	
Mumbai	28	10	100	65	1010	10	
New Delhi	28	10	100	65	1010	10	
Osaka	10	10	100	65	1010	10	
Paris	10	10	100	65	1010	10	
Rangoon	28	10	100	65	1010	10	
Seoul	10	10	100	65	1010	10	
Singapore	28	10	100	65	1010	10	
Tokyo	10	10	100	65	1010	10	
Yokohama	10	10	100	65	1010	10	

Vranitzky to stay on as Chancellor

Continued from Page 1

captured British servicemen, including six named commandos.

Mrs Thatcher stressed that the British Government had taken "the allegations concerning Mr Waldheim very seriously, particularly those concerning British servicemen."

She added that a thorough investigation of British official records had found no evidence to substantiate the allegations, though the Government remained ready to examine

all new information.

Both the tone and timing of Mrs Thatcher's answer are significant considering increased cross-party concern at Westminster over Mr Waldheim's record and position.

They also contrast with the previous desire of the Government to stay out of the controversy.

It was confirmed yesterday that some of the relevant official files had been destroyed under the 30-year rule for the

release of official papers.

The earlier inquiry failed to establish that Mr Waldheim interviewed the six soldiers after they were captured during a raid on a Greek island.

The commission found the initial "W" on transcripts of interviews with the commandos, and suggested that Mr Waldheim must have known the eventual fate of those whose cases he dealt with.

Political climate cools, Page 2

سدا من الالهي

WOLSELEY THE NAME BEHIND THE NAME

FINE BRITISH CLOTHES Centaur DESIGNED FOR MEN

Elders plans to cut debt with £1.2bn UK pub deal

BY LISA WOOD, PAUL CHEEBRIGHT AND CHRIS SHERWELL IN LONDON

ELDERS IXL, the Australian group best known for its Foster's lager, is planning to put its 6,000 Courage public houses in the UK, which are valued at £1.2bn (\$2.1bn), into a joint venture with a property company.

This latest proposal follows Elders' abortive plan to wrap up Courage's estate of pubs into a separate £1bn company and float about half of it on the London stock market, producing a cash injection for Elders which was planning a complex restructuring plan.

It was among a batch of leading Australian companies which produced figures showing strong earnings growth during a period which spanned the stock market collapse last October.

J&J buys Playtex assets in \$726m deal

By Rodrick Oram in New York

JOHNSON & JOHNSON, a leading US maker of health care products, has agreed to pay \$726m for most of the assets of Playtex, the personal products and women's underwear group taken private in a leveraged buyout 14 months ago.

US CLONE MAKER CLAIMS PROGRAM WILL MIMIC PS/2 PERSONAL COMPUTER

Compaq challenges IBM lead

BY LOUISE KEHOE IN SAN FRANCISCO

COMPAQ COMPUTER, the leading US maker of IBM-compatible personal computers, will today mount a new challenge to IBM's latest Personal System/2 personal computers with the announcement of new software and performance claims to negate the advantages of IBM's technology.

program that controls the inner workings of the computer. The OS/2, created by Microsoft, the largest US personal computer software company, allows high-power personal computers to perform several tasks concurrently and greatly increases the storage space allocated to application programs, thus making more complicated programs feasible.

system will perform faster on its "industry standard" computers than on IBM's PS/2 machines. Standard benchmarks of computer performance give the Compaq computers a 17 to 62 per cent advantage over equivalent IBM personal computers, Compaq says.

ways to emulate IBM's proprietary technology. Compaq has taken its own route to higher performance. This can be done, the company appears to have proved, without sacrificing compatibility.

O & Y seeks higher Santa Fe stake

BY OUR TORONTO CORRESPONDENT

OLYMPIA & YORK Development, the Canadian property and resources group controlled by the Reichmann family of Toronto, is seeking almost to double its stake in Chicago-based Santa Fe Southern Pacific by means of a US\$245m tender offer.

per cent at present and over-taking the interest of about 15 per cent held by Mr Michael Dingman's Henley Group.

a price of \$16 1/2, although O&Y's tender offer - which expires at midnight on March 13 - may effectively have set the floor price.

Tandem buys network maker for \$260m

BY DAVID OWEN IN TORONTO

TANDEM COMPUTERS, the US manufacturer of fanlit-tolerant computers, yesterday announced it had signed a merger agreement with Ungermann-Bass, an early leader in the field of computer networks, writes Our San Francisco Correspondent.

Ungermann-Bass' share price rose sharply on news of the acquisition from Friday's closing price of \$8 1/2 to \$12 1/2 in yesterday's trading.

systems to local area networks. "Ungermann-Bass offers a wide range of communications products that complement ours."

airline, telecommunications and other industries that Tandem supplies.

Tandem and Ungermann-Bass have worked closely together on several significant projects in the past, Mr Treymbig said.

Bear Stearns to expand despite crash

BY ANATOLE KALETSKY IN NEW YORK

BEAR STEARNS, the large Wall Street brokerage firm, made net profits of \$36.8m or 40 cents a share in the three months to January 29. This represented a decline of 38 per cent on the same quarter a year earlier, when Bear Stearns made \$59.6m or 70 cents.

environment on Wall Street, Bear Stearns said it was planning to expand its operations.

number to increase materially in the next 30 days.

Campeau raises Federated bid

BY DAVID OWEN IN TORONTO

CAMPEAU, the Canadian property group, yesterday raised its offer for Federated Department Stores of the US to \$66 a share or \$5.9bn, after talks with the Cincinnati-based retailing chain's representatives.

pean said. Federated had previously insisted on "satisfactory evidence of financing commitments" as a pre-condition for considering Campeau's \$61 bid.

obtained through bank financing. Bank of Montreal, Security Pacific National Bank and Olympia & York Developments were among those offering support to Campeau.

COCA-COLA, the world's largest soft drinks company, reported only a 7 per cent increase in fourth-quarter net income from operations to \$193m or 52 cents a share.

Earnings from operations for 1987 rose 17 per cent to \$916m or \$2.43.

DEERE & COMPANY JOHN DEERE Credit Company JOHN DEERE S.A., France US\$ 300,000,000 (US\$ 400,000,000 after 2nd year) (US\$ 500,000,000 after 4th year) MULTI-COUNTRY MULTI-OPTION FINANCING FACILITY

U.S. \$100,000,000 Portfolio A 3,000,000 Class A Shares Portfolio B 7,000,000 Class B Shares ASIAN DEVELOPMENT EQUITY FUND (société anonyme d'investissement) (organized under the laws of the Grand Duchy of Luxembourg) ISSUE PRICE U.S.\$10 PER SHARE

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SIEMENS

Information for Siemens shareholders

International business expands

During the first quarter of the current financial year (1 October to 31 December 1987), Siemens achieved a further marked increase in international orders and sales. However, business volume in

Germany was affected by the slowdown in the economy. The net profit margin of 2.5% matched the average over the past financial year.

New orders

During the period under review, Siemens - i.e. Siemens AG and its consolidated domestic and foreign companies - recorded new orders worth £4,544m, equalling last year's levels. The 10% drop in German domestic orders was largely the result of including a major contract for a district heating plant in the first quarter of last year. Without this significant contract, domestic orders were only slightly down on last year's first-quarter figures. This marginal reduction was also influenced by a weaker German economy and intensified

price competition. Despite the lower dollar, however, Siemens attracted 8% more orders abroad. After allowing for the effect of translating U.S. dollars into DM, the growth in international orders was several percentage points higher.

in £m	1/10/86 to 31/12/86	1/10/87 to 31/12/87	Change
New orders	4,560	4,544	0%
Domestic business	2,116	1,912	-10%
International business	2,444	2,632	+8%

Sales

Siemens worldwide sales increased 4% to £3,791m. Here, as with orders, sales were stronger abroad (+6%) than in Germany (+3%).

in £m	1/10/86 to 31/12/86	1/10/87 to 31/12/87	Change
Sales	3,628	3,791	+4%
Domestic business	1,756	1,802	+3%
International business	1,872	1,989	+6%

Orders in hand

Because new orders were much higher than total sales, orders in hand rose by 2% to £17,939m.

in £m	30/9/87	31/12/87	Change
Orders in hand	17,586	17,939	+2%
Inventories	7,884	8,144	+3%

Employees

The number of employees in Germany and West Berlin was slightly reduced, while employees abroad marginally increased due to the inclusion of those working in recently acquired companies. At the end of December 1987, Siemens employed a total of 358,000 people worldwide (excluding trainees and student workers). Employment costs rose by 1%

in thousands	30/9/87	31/12/87	Change
Employees	359	358	0%
Domestic operations	229	227	-1%
International operations	130	131	+1%

in £m	1/10/86 to 31/12/86	1/10/87 to 31/12/87	Change
Average number of employees in thousands	360	359	0%
Employment costs	1,890	1,913	+1%

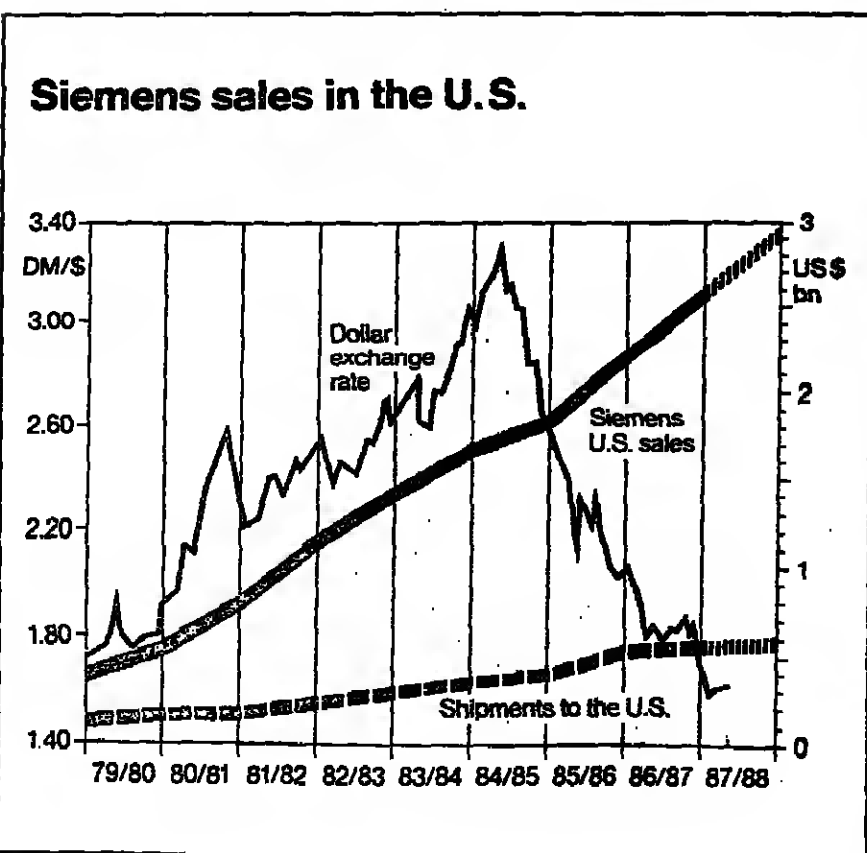
Capital spending and net income

Capital expenditure and investment for the first three months of the current financial year reached £226m. This decline (-37%) was largely due to the steep fall in acquisitions of companies abroad. Expenditure on tangible assets was also down compared with the same period last year when there was an accumulation of additional fixed asset items. Net income after taxes dropped 4% to £96m. The net profit margin was down

from 2.8% to 2.5% - the same as for the 1985/86 financial year.

in £m	1/10/86 to 31/12/86	1/10/87 to 31/12/87	Change
Capital expenditure and investment	340	226	-37%
Net income after taxes	100	96	-4%
In % of sales	2.8	2.5	

All amounts translated at Frankfurt middle rate on 31/12/1987: £1 = DM 2.960.



Expansion of U.S. business

Since the early 1980s, Siemens has strengthened its position in the USA, the world's largest electrical and electronics market. U.S. sales have doubled within the last four years. From the very start the aim was to establish a firm foothold in the country by setting up local development and production facilities. With 47 manufacturing plants and over 300 sales and service locations, Siemens is represented in almost every state in the country. There are already 27,000 employees on the payrolls of Siemens U.S. companies. The local value added content now accounts for approximately 80% of total U.S. sales of around \$3 billion. On the other hand, 20% of the goods produced in Siemens U.S. factories are exported. This strategy serves both the American economy and the company: it does not strain the U.S. trade balance, and it ensures that Siemens is highly resistant to any changes in the dollar exchange rate.

Siemens AG

In Great Britain: Siemens Ltd.
Siemens House, Windmill Road,
Sunbury-on-Thames, Middlesex, TW16 7HS

Telefonica links up with Italian telecom group

BY JOHN WYLES IN MILAN

TELETRIA, THE Fiat group's telecommunications subsidiary, and Telefonica, the Spanish national telephone company, have agreed to join forces through an exchange of shareholdings aimed at strengthening their presence in the European markets. The move will give Telettra a controlling 90 per cent stake in its Spanish joint venture with Telefonica, Telettra Espanola, in which it holds 49 per cent. Telefonica will take a 10 per cent stake in Telettra of Italy, which could rise to 14 per cent in three years if, as envisaged, the Fiat subsidiary takes full control of its Spanish name-sake.

The shareholdings to be exchanged will be of equal value - no cash will change hands. The move marks Telettra's first international partnership initiative since Fiat withdrew from the projected joint venture with Italtel, the Italian state-owned telecommunications equipment manufacturer. The proposed new company, Telit, was to have been the vehicle for Italian participation in the wider restructuring process now taking place among European telecommunications manufacturers. Italtel is still discussing possible joint ventures with several European companies while Fiat said that the agreement with Telefonica was part of Telettra's strategy for consolidating its position on the European market, in view of the total removal of all European Com-

munity barriers in 1992. In Telefonica, which is 30 per cent state-owned, Telettra has a partner ranking ninth in the world league of telephone companies with an annual turnover of FF660bn (\$4.85bn) and 10m telephone lines in service. Telettra's turnover last year reached L660bn (\$525m), putting it eighth among world manufacturers of transmissions and radio bridging equipment. Its Spanish namesake was set up as a joint venture in 1971 and now has 2,000 employees in three plants producing a turnover of L210bn last year. According to Fiat, the Spanish company develops its own technology which is "complementary" to the Italian parent.

Framatome bids for Télémécanique

BY GEORGE GRAHAM IN PARIS

FRAMATOME, the French nuclear power plant builder, has launched an indirect counterbid for Télémécanique, the industrial automation company which is under attack from the Schneider group. The new bid, of FF4,150 a share, 6.4 per cent higher than Schneider's offer, values Télémécanique at FF6.5bn (\$1.14bn) and has the support of its board. Framatome, which is controlled by Compagnie Générale d'Electricité with 40 per cent

and the French nuclear energy authority with 35 per cent, has acquired indirect control of more than 9 per cent of Télémécanique through Cofitel, the holding company. Cofitel also holds warrants which could give it control of 17 per cent of Télémécanique. Mr Didier Pineau-Valencien, chairman of Schneider, has announced that he plans legal action to block the holding of Cofitel. His own group has announced that it has acquired 12 per cent of Télémécanique.

The decline of orders for new nuclear power plants has forced Framatome to look for ways of diversifying. The group made profits of about FF900m last year and has accumulated cash resources of FF7bn, but expects to see profits beginning to decline from 1990 or 1991. Framatome has already bought a stake in Souriau, the French electrical equipment manufacturer, and had begun talks with Télémécanique before the Schneider bid.

GO to take 20% stake in CEP

BY PAUL BETTS IN PARIS

GENERALE OCCIDENTALE (GO), the diversified French company controlled by Compagnie Générale d'Electricité (CGE), is to acquire a 20 per cent stake in CEP Communication, a fast-growing publishing concern, for about FF600m (\$60m) as part of a wider deal to create the second largest book publishing group in France after Hachette.

and Bords subsidiaries, as well as general fiction and non-fiction interests, including Presses de la Cite and Plon and several paperback labels. However, it will not at this stage include magazine interests. GO controls the weekly news magazine, L'Express, while CEP is a leading publisher of technical and business journals.

GO will acquire a stake of 20 per cent in CEP through a capital increase. The stake will eventually rise to about 23 per cent, making GO the second largest shareholder in CEP after Havas, the media and advertising group, whose stake in CEP is to be diluted from 38.5 per cent to 35 per cent.

The new venture, called Groupe de la Cite, will combine the book publishing assets of GO and CEP. It will have sales of about FF5bn and employ more than 6,000 staff. The group, traditionally referred to as a holding company, which in turn will control 70 per cent of the group. The balance of the shares will be held by the public, with Groupe de la Cite listed on the Paris bourse.

The holding company, which will control Groupe de la Cite, will be presided over by Mr Ambroise Roux, the chairman of GO and a former chairman of CGE. But Mr Christian Bregou, chairman of CEP and the arch-

itect of the publishing group's rapid expansion during the last 12 years, will have management control. Both Mr Roux and Mr Bregou emphasised their common strategy to create a new force in French publishing with the necessary scale to compete in the international market. Mr Roux became chairman of GO last year following CGE's acquisition of Sir James Goldsmith's controlling stake in the company for FF1.5bn.

The venture will merge the reference and educational book divisions of the two groups, including the Larousse, Nathan,

Mr Bregou claimed, however, that he had no intention to expand GO's interests in the general newspaper business, although he had no intention of shedding L'Express.

But the resignation of Mr Bruno Bohmer, the chief executive of Presses de la Cite and L'Express, added a sour note to the friendly merger. Mr Bohmer had been brought in by GO about six months ago and had, previously managed Nathan and Larousse at CEP.

Nokia plugs into electronics

BY OLLI VIRTANEN IN HELSINKI

HE HAS been called the "turbo executive" for years, but only in the past six months has Mr Kari Kairamo, the chief executive of Nokia, shown his true speed. Since August 1987, Finland's largest stock market listed industrial company has grown by 60 per cent after three big acquisitions in Europe. The group, traditionally referred to by analysts as "diversified", is now distinctly "electronic."

of 2.5m sets, is rapid by any standard. The third big acquisition - the purchase of 80 per cent of the data systems division of Ericsson of Sweden - gave a significant boost to Nokia Information Systems, a division of the group which had previously failed to establish a solid foothold abroad. The division will

with AEG and Alcatel to form a consortium for creating a pan-European cellular mobile telephone system. Nokia regards this sector as potentially one of its most exciting growth areas. As Mr Kairamo explains, Nokia's strategy dates back to the early 1970s, when the oil crisis hit the Finnish company hard. "We had too many business sectors, and we were in danger of becoming a 'turbo' resources were thinly spread."

Nokia's net sales will top FM22bn (\$5.5bn) this year. About two-thirds will come from consumer electronics, telecommunications and information systems. The rest is divided between cables, cable machinery, paper, power, chemicals, rubber and flooring businesses.

Nokia yesterday reported a 75 per cent increase in profit before tax and minority interests to FM1,222bn (\$298m) for 1987 following a strong advance by the electronics division. Net sales topped FM14bn, a rise of 17 per cent.

Now Nokia has two clear aims: to spread international coverage and concentrate on growth sectors. The current emphasis on large acquisitions is only coincidental, says Mr Kairamo. Nokia is constantly looking for new targets, and accordingly he claims that the three deals just happened to mature around the same time.

Nokia's rapid growth has taken it deep into the European market. So much so that its data systems headquarters was recently moved to Stockholm; consumer electronics are soon likely to be run from West Germany; while the top management of the cable machinery division, as well as the foreign financing subsidiary, have been moved to Switzerland. Half the group's 44,200 employees are now based outside Finland.

Profits from electronics practically doubled to FM670m helped by strong acquisition growth. Electronics accounted for 65 per cent of total Nokia turnover last year.

Mr Jorma Ollila, Nokia's finance director, concedes that the acquisitions initially will lower group returns on investment. Still, Mr Ollila regards Nokia's financial position as sound. At the close of 1987, group cash reserves were "very close" to FM3bn at a time when the Oceanic deal had been financed, but with payment for the SEL and Ericsson deals still due.

Given that Nokia only entered the television business in February 1984, when it bought Luxor of Sweden and Finland's Salora, its rise to third place in Europe behind Philips and Thomson, with sales of \$1.9bn and production

have sales of \$1.2bn in the Nordic area as well as in Britain and Central Europe. Nokia paid FM1.05bn for the Ericsson division. The SEL deal was estimated to cost a similar sum while the acquisition of Oceanic was worth somewhat less.

Since then, Nokia's shareholders have approved a combined rights and bonus issue which will raise FM800m. The group is also launching a DM250m (\$147m) bond issue, the proceeds of which are to be used for the long-term financing needs of the SEL unit, now renamed Nokia-Graetz.

Mr Ollila points out that Nokia is also in the middle of a divestment programme. It has disposed of several subsidiaries, and has sold a minority holding in a Finnish pulp mill for FM300m.

In another strategic move late last year, Nokia joined forces

Mr Ollila also points out that Nokia is also in the middle of a divestment programme. It has disposed of several subsidiaries, and has sold a minority holding in a Finnish pulp mill for FM300m.

First Union Corporation
U.S. \$150,000,000
Floating Rate
Notes due 1996

The rate of interest per annum on First Union Corporation's U.S. \$150,000,000 Floating Rate Notes due 1996 for the interest period beginning 16th February 1988 and ending 16th May 1988 the next interest payment date, will be 6¼%. The amount of interest payable for such interest period on each \$10,000 principal amount of the Notes will be \$168.75.

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February 17, 1988, London
By Citibank, N.A. (CSSI Dept.), Agent Bank

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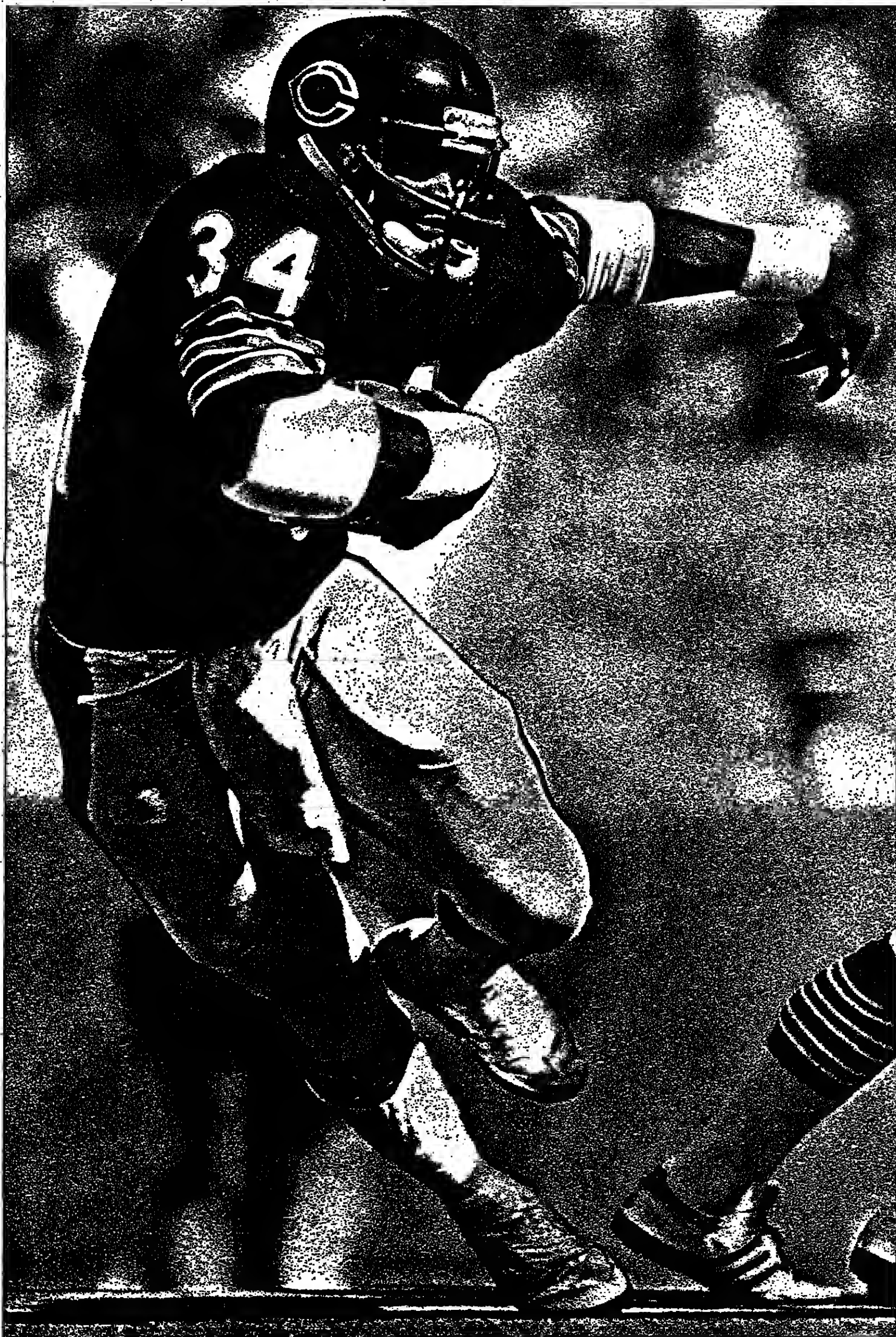
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Walter Payton of the Chicago Bears.

UK COMPANY NEWS

Core activities boost Crest to record £24m

BY ANDREW HILL

CONCENTRATION on core activities of building and property development helped Crest Nicholson increase pre-tax profits for the 13th successive year.

The restructured group made record profits of £24m before tax for the year to end October, 44 per cent up on the previous year's profits of £16.6m pre-tax.

Pre-tax profits in the domestic property division increased to £19.4m (£11.5m) on turnover of £109m (£85m) as the sector's gross profit margins rose to 17.8 per cent (13.6 per cent).

During the year Crest disposed of seven industrial and commercial subsidiaries for over £15m, profits from which were recorded as an extraordinary credit of £5.2m.

The directors said the company's property division could now act with the construction division - which includes the group's marina company and artificial sports surface subsidiaries - to develop land for residential, commercial and leisure uses.

The division is expanding in the South West, Wales and the

Midlands and in November a new regional office was opened in East Anglia.

Last year, construction and related activities were the only areas to disappoint with profits reduced to £168,000 (£2.4m) on turnover down to £72.3m (£79m).

Pearce Construction obtained insufficient new contracts early in the year and tight margins were further reduced. The sports surface companies - Entout-cas in the UK and US subsidiary All-Pro - incurred a loss for the year.

A £40.2m issue of convertible preference shares in July helped increase shareholders' funds by over £56m to nearly £124m at the end of the year.

Turnover for the group as a whole increased to £223m (£212m) and fully diluted earnings per share rose to 19.66p (15.01p).

The board recommends a final dividend of 3.7p, ahead of Crest's own forecast before the rights issue, making 5.7p (4.75p) for the year.

comment
This year Crest has split its

property results, demonstrating the strength of its domestic housing sector which showed a handsome rise in pre-tax margins. The group is confident of the potential for further growth through urban developments which would exploit the core strengths which Crest has retained.

Yesterday there was even talk of cashing in on the Chunnel and the proposed Gibraltar international airport with moves into France and Spain. Crest has recently restructured its finances and come up with borrowing resources of almost £150m, an indication of the ambitions and flexibility of a group with no gearing in the short term, however, the priority is to strengthen management in existing areas and seek new growth regions in the UK. The prospect of the Swindon development keeping Crest happy beyond the year 2000 and the expected recovery in the smaller subsidiaries supports forecasts of around £31m pre-tax for 1987/8. Yesterday the shares were unchanged at 205p giving a prospective multiple, fully diluted, of about 9 which seems reasonable.

First Leisure sells steak restaurants

BY ANDREW HILL

First Leisure Corporation, the entertainments and leisure group, yesterday announced that it was selling its chain of steak restaurants, less than two and a half years after its acquisition.

"It was difficult to find additional sites, as we operate in a relatively tight locality, with considerable competition from the major steak houses which are part of pub chains," said Mr Michael Cottrell, chairman designate. "It also took longer than we expected to get the new ones motoring."

The company said yesterday that at the time of the acquisition, it had believed steak restaurants offered significant growth. However, profits have fallen below expectations, to £15,000 for the year to October 1987, a small loss from the initial trading period of the three restaurants.

Mr Cottrell said the sale of Whitegates did not imply FLC was thinking of pulling out of catering. Bar takings, including food, account for 33 per cent of the company's turnover. A further 14 per cent comes from food alone.

He added that FLC had been considering selling Whitegates for some time before his arrival there last year, although he may have played a part in speeding up a decision.

The restaurants are being bought for £6.4m cash by a start up company, Whitegates Leisure, backed by Lazard Leisure Fund and Hambro European Ventures, Mr James Naylor, formerly joint managing director of FLC and Mr Nicholas Ricardo Consul, a director of Dewey Warren Holdings and Kellogg.

Terry Dodsworth and David Thomas report on STC's acquisition Telecom strategy takes shape

BY ANDREW HILL

STC, Britain's second biggest electronics group, has this week nailed in place one more plank in the strategy it has been constructing for its telecommunications business during the past three years.

Its acquisition of the UK telecommunications operations of Northern Telecom is another step in its alliance with the Canadian company whose breakthroughs in the fiercely competitive US market have made it the world's fourth largest telecommunications equipment manufacturer.

The purchase also renews STC's access to the product long regarded as the flagship of any telecoms supplier with pretensions to operate on a world scale - the digital public exchanges which telecom operators have been buying increasingly to cope with spiralling demand and intensifying competition.

STC abandoned that market in the mid-1980s when its links were broken with System X, the digital public switch it developed with the General Electric Company and Plessey. "STC was kicked out of System X. And it took a period of time to get over that shock and to figure out what that new strategy should be," admits Mr Peter Gershon, who moved from STC's ICL computer subsidiary last year to head the telecoms business.

As the centre of its new approach, STC has seized on a development which it believes is about to revolutionise the fast changing world of telecommunications.

Technological advances are making it possible for some of the functions traditionally the province of the central switch to be carried out in a more decentralised fashion.

In practice, this has meant concentrating on three areas.

First, transmission equipment itself. STC's new strategy revolves around a new generation of equipment in which it claims a world lead. Known as digital multiplexers, they control the flow of signals along the telecoms network.

Second, in the area of cables, in which STC has traditionally been strong, the advent of optical fibre has greatly increased

the numbers and types of signals which can be carried simultaneously over a telecommunications cable.

The third area is equipment on customer premises, such as telephones and exchanges for smaller businesses. STC believes these will also evolve as more functions are controlled by the transmission network, rather than by the central exchange.

However, even if Mr Gershon is correct in arguing that the digital central exchange is set to diminish in importance in the medium term, for now it remains a key product in the portfolio of most equipment suppliers. Until this week, STC was without that product.

The deal with Northern Telecom appears to plug that gap in the future. STC will be responsible for Northern's DMS family of public exchanges in the UK. The companies think this will boost the chances of selling Northern's exchanges to British Telecom.

STC also believes that access to the technology underlying Northern's exchange will help it put together powerful joint bids for telecoms projects. One example of the way in which the collaboration between the two companies is already working is the latest bid by STC for a fibre optic-based transmission network being introduced by British Telecom.

BT's Flexible Access System (FAS) is being installed in the City and will eventually be extended to other parts of the country to give business customers a higher quality, faster and more malleable service for both voice and data traffic. STC's multiplexers lie at the heart of the central switch, and according to Mr Gershon the most recent offering from the company is radically different because of the injection of Northern's technology.

Northern has given STC a combination of its expertise in semiconductor design, its computerised design methods and its skills as one of the world's leading producers of line cards. Line cards translate messages from one part of a telecommunications network to another, and are an essential part of a multiplexer. Manufacturing



Peter Gershon: most recent offering is radically different

world where the UK company has long-established contacts.

There is a possibility that the next generation of Northern's large private exchanges might be manufactured and distributed by STC. At present, these switches are made under licence in the UK by GEC.

The agreement will also conclude Northern's withdrawal from the office automation market after an unhappy experience over the last few years in trying to diversify away from pure telecommunications. Northern's loss-making European activities in this area are to be taken over by ICL, the computer manufacturing subsidiary of STC.

Mr Roger Wood, the new managing director of the former Northern businesses, said yesterday that the acquisition would give ICL access to "some rare skills in Europe, a significantly expanded customer base and added distribution."

Northern has concentrated on specific markets sectors, such as central and local government, where ICL is active, and although half of the Canadian company's European office systems sales are in the UK, it is also present in France, Belgium, Holland, Italy and Switzerland.

Finally, Northern ought to have the clout in North America to help STC break through into the lucrative US market.

Both companies see their alliance as a chance to become genuine multinationals. Northern has already gone some way towards that goal by establishing itself as the second largest public switch supplier in America, and winning a foothold in Japan. But as far as the British company is concerned, the litmus test for the deal will be whether or not it can piggy back on Northern's marketing network to a significant position in the US.

S&N in new role at High Gosforth

BY NIKKI TAIT

Scottish & Newcastle Breweries is to take a boardroom role at High Gosforth Park, the small Newcastle-based racecourse owner and estate manager, in which the drinks company holds a 10.7 per cent stake. Mr Alec Rankin, S&N's chief executive, and Mr Gavin Reed, chairman of Newcastle Breweries and a main board director at S&N, have been appointed directors.

Two other local businessmen are also joining the board - Mr Kenneth Bell, chairman of

Tyneside building group Bellway, and Mr Robert Dickinson from Dickinson Dees, the Newcastle solicitors.

The new appointments came as High Gosforth announced that it is currently discussing with its financial advisers proposals for the raising of additional finance for developing the company's business. The new main board is expected to concentrate on development plans for the Gosforth Park Estate - and yesterday Mr David Parmley, managing direc-

tor, said a number of possibilities were being considered. Yesterday's announcement comes in the wake of a previous capital injection scheme which was rejected by shareholders - including S&N - last year.

Four existing board members are resigning - including chairman Viscount Allendale who becomes president of the company. High Gosforth's previous board will take charge of the horse racing operations through directorships of the wholly-owned subsidiary, Newcastle Racecourses.

Reckitt in US disposal

BY DOMINI QUE JACKSON

Reckitt & Colman, the international food, drugs and toiletries group, is selling the olive business of its US subsidiary, Durkee Foods, to Campbell Soup for \$30m (£17.25m) cash.

Reckitt & Colman is disposing of Durkee's olive processing and packing division because it is not central to Durkee's activities which are mainly flavour enhancement lines.

The olive unit made pre-tax profits of \$2m on sales of \$49m in the 1987 financial year and has net assets of \$12m. The deal should be completed by February 29.

Ewart

Yesterday's FT incorrectly reported that Ewart's net asset value rose to 1.43p (1.11p adjusted) in the six months to October 31. In fact these were the figures for its rise in earnings per share. Ewart recently shortened its name from Ewart New Northern.

TVS video offshoot to be sold back to co-founder

BY HEATHER FARMBROUGH

Television South has agreed to sell the whole of the issued share capital of Blackrod and its video production subsidiary, back to one of the co-founders, Mr Michael Blakstad, who is chief executive and controlling shareholder of Workhouse Productions, Winchester.

Mr Gerry Buckland, TVS corporate relations director, refused to disclose the amount of the proposed disposal, but analysts believe TVS could realise about £2m. In September last year, it was announced that Broad Street, the public relations company, had agreed in principle to the acquisition of Blackrod. Following the October stock market crash, however, the sale did not proceed.

Blackrod is a producer of corporate media services. As an independent company, it will meet requirements for programme makers recently issued by the Independent Broadcasting Authority. It was set up by Mr Blakstad and Mr Michael Rodd and acquired before TVS won its franchise. Mr Blakstad later became programme director at TVS.

TVS is planning a significant increase in programme production this year, but Mr Buckland said that he did not think the corresponding increase in costs was a relevant reason for the disposal.

Bremner EGMs called

BY PHILIP COGGAN

SHAREHOLDERS in Bremner, the financial services group, who recently were faced with two people who claimed to be their chairman, are now being invited to two separate extraordinary general meetings, on different dates and at different venues.

In a letter to shareholders, Mr James Rowland-Jones, the former chairman, has called on them to attend a meeting on March 24 at the Great Eastern Hotel, London. He requisitioned this meeting before he left office. However, Mr Dennis McGuinness, the current chairman, has called an egm for February 24, in Glasgow. At dispute is the validity of the requisition which Mr Rowland-Jones sent out.

Mr Rowland-Jones hopes to remove Mr McGuinness from office at the egm, and to return to the board himself, along with

Plessey Delays GEC Link Circular

BY NIKKI TAIT

Plessey has postponed plans to send a circular this week to its shareholders about the merger of its telecoms equipment business with GEC's, reports David Thomas.

A circular giving financial details about the merger is unlikely to appear now for a couple of weeks because some details remain to be worked out. However, the company stressed that the joint venture was still on course.

MIM group lifts stake in DSC to 23.99%

BY NIKKI TAIT

CLIENTS OF MIM, fund management group - together with parties acting in concert with MIM - have raised their stake in DSC, the former Diamond Stylus group, to 23.99 per cent. The MIM grouping announced a 15.05 per cent interest in late-January. The latest purchases comprise 664,948 shares acquired by MIM's clients; 25,000 shares by Lord Stevens, chairman of MIM; and 10,000

by Mr Christopher Mills. Both Lord Stevens and Mr Mills have already joined the DSC board. In addition, DSC says it has been informed that the Merchant Navy Officers Pension Fund Trustees has acquired a 17.2 per cent holding.

The shares were bought last week at 85p from Enigma International Holdings and New Century Ventures Holdings.

GENBEL INVESTMENTS LIMITED
(Incorporated in the Republic of South Africa)
(Registration No. 05/32379/06)

INTERIM REPORT AND DIVIDEND DECLARATION FOR THE SIX MONTHS ENDED 31 DECEMBER 1987

FINANCIAL RESULTS	Unaudited		Audited
	Six months to 31/12/1987 (R000's)	Six months to 31/12/1986 (R000's)	months to 30/6/1987 (R000's)
INCOME STATEMENT			
REPUBLIC OF SOUTH AFRICA			
Income from investments	50,006	50,363	100,709
Expenses	1,928	1,846	3,477
Taxation	18	25	1,716
Preference dividend	-	94	94
Earnings after taxation and preference dividend	48,060	48,398	95,422
Surplus on investment transactions after taxation	23,696	7,545	19,755
OFFSHORE			
Net income (note 3)	9,459	3,072	30,490
Attributable income	83,215	59,015	145,667
Ordinary dividends	39,798	40,548	94,613
BALANCE SHEET			
REPUBLIC OF SOUTH AFRICA			
Ordinary shareholders' interest	302,389	204,529	236,850
Deferred taxation	1,266	-	1,746
	304,135	204,529	238,596
Investments	264,583	234,497	238,703
Market value	1,796,871	1,984,823	2,069,024
Land, buildings and mineral rights	245	354	245
Net current liabilities	(1,077)	(28,520)	(27,673)
	263,749	206,321	211,275
OFFSHORE			
Net investments (note 3)	48,386	(1,792)	27,301
Market value	37,628	71,653	48,721
	304,135	204,529	238,596
Per share (cents)			
Based on shares in issue (000) (note 1)	36,180	33,790	33,790
Attributable income	230	175	431
Earnings before sharedealing profits	133	143	282
Dividends	110	120	280
Net asset value	5,047	6,007	6,181

NOTES:

- The issued share capital was increased from 33,790,388 ordinary shares to 36,179,599 ordinary shares in July 1987. The additional shares were issued in exchange for 2 million Gencof shares and R42.7 million in cash which was invested in good quality gold and mining finance shares.
- In December 1987 the company exchanged its 15 per cent holding in Beta Mines Limited and a portfolio of gold shares for a 10.4 per cent interest in Oryx Gold Holdings Limited. Details of the Oryx mine were published by General Mining Industry Corporation Limited on 22 September 1987.
- Offshore investments have been shown as net amounts in the income statement and balance sheet. The offshore operation has liabilities of DM100 million of which DM70 million have been converted into US dollars with forward cover to maturity. Sufficient assets are held in DM and US dollars to cover the liabilities.
- In January 1988 Genbel acquired 53.5 million "S" ordinary shares in Marlevale Limited, representing 92.5 per cent of the company's equity. The business of Marlevale as a precious metal mineral rights participation company is based on precious metal mineral rights, mineral rights participations and shareholdings previously held by Genbel.
- In view of the reduction in profitability of the gold and platinum mines resulting from weak metal prices and substantial increases in working costs, dividends from these companies are expected to decline. Consequently the directors are of the opinion that the total dividend of 280 cents per share for the previous financial year will not be achieved in the current financial year and will probably not exceed 250 cents per share.
- The net asset value of the company as at 12 February 1988 is estimated at R1,590 million or 4,393 cents per share. This includes the holding in Marlevale at market value.

INTERIM DIVIDEND declared on 16 February 1988 - Payable on 31 March 1988.
Amount per share 110 cents - Currency conversion 21 March 1988

Copies of the full interim report may be obtained from the office of the London Secretaries, 30 Ely Place, London EC1N 6UA.

THE UK TEXTILE INDUSTRY
The Financial Times proposes to publish this survey on

WEDNESDAY 27th APRIL 1988
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BRIAN HERON
on 061-834 9381
or write to him at:
Alexandra Buildings, Queens Street,
Manchester M2 5LF
Telex: 666813

DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres - ponding div	Total for year	Total last year
Alexanders Hldgs.....fin	0.73	-	0.71	0.73	0.71
Crest Nicholson.....fin	3.7	Apr 15	3	5.7	4.75
Hard Rock Intl.....int	0.76*	-	nil	-	0.8
Ricardo Consul.....int	1	Apr 8	1	3.25	3.25
Trencherwood \$.....fin	2.75	2.25*	5.8	3.08*	

Dividends shown pence per share net except where otherwise stated.
*Equivalent after allowance for scrip issues. †On capital increased by rights and/or acquisition issues. ‡US\$M stock. †Unquoted stock. ‡Third market.
‡On class A (RV) shares.

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(Registered in England No. 1917566)

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Convertible Preference Shares of £1 each
("the Convertible Preference Shares")

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James Capel & Co.,
James Capel House,
6 Bevis Marks,
London EC3A 7JQ.

The National Home Loans Corporation plc,
St. Catherine's Court,
Herbert Road, Solihull,
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17th February, 1988

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17th February, 1988

Twenty blue chips in Amsterdam

On the European Options Exchange in Amsterdam investors are now able to trade directly in Major Market Index options (symbol XM1), also listed on the American Stock Exchange in New York. It is the first U.S. stock index option being traded outside the U.S.A.

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UK COMPANY NEWS

Listing costs cause setback at Hard Rock

BY FIONA THOMPSON

LARGER THAN anticipated costs in going public, problems with a listed building, and the weakness of the US dollar have held back Hard Rock International's interim profits.

The operator of the Hard Rock Cafe restaurants reported pre-tax profits slightly down at \$2.61m for the six months to December 31, 1987, compared with \$2.97m for the same period in 1986. This was despite an increase in sales from \$9.16m to \$12.06m. Earnings per share fell to 3.13p from 4.77p.

"We've been sitting in lawyers' offices all year," said Mr Barry Cox, joint chairman. "The expenses just got out of hand. We didn't fully realise how much management time would be involved in going public, especially in the US."

The company came to the London market last November. Its shares have been traded on the American Stock Exchange since early last year.

The interim pre-tax figure for 1986 included an exceptional item of \$906,000, the proceeds from the sale of an area franchise. Stripping this out, at the operating profit level this year's \$2.61m is a 26 per cent rise on last year's \$2.07m. But this rate of earnings growth "is still disappointing when put in the context of previous years," said Mr Cox.

The weakness of the dollar affected the value of income from the US by \$200,000 to \$300,000, and the company had problems with two new US sites. In Washington there were

comment

Barry Cox crossed the Atlantic 21 times in the past year. That alone will have added up to a tidy sum, so one can well see what the company meant when it said expenses and costs ran out of control. Though the management wins brownie points for its openness, yesterday's results were substantially below what the City had been expecting. The costs incurred recruiting senior management for the new US operations will carry through into the second half, but without any of the benefits because the restaurants will not open until the end of the financial year. But two year prospects are good - the merchandising operations, now 45 per cent of sales, are building up and Cancun looks like a moneyspinner. Analysts yesterday marked down their pre-tax profits forecast for the full year to about \$6m, producing a prospective p/e of 12.

James Buxton examines the background to Rodime's misfortunes in 1987

Optimism following a year of crisis

MR COLIN GRANT, finance director of Rodime, the Scottish company which manufactures hard disk drives for computers, has a somewhat euphemistic explanation for the crisis which hit the company last year. He says it was suffering from a "mismatch".

The mismatch occurred because the company could not introduce a new line of products in time to offset declining sales revenues from the older product range. The crisis came to a head in June last year when Rodime had to write off \$8m worth of stock and cut its worldwide workforce by 300, shedding 200 of its 760 employees at Glenrothes in Fife alone.

Production had to be rationalised, there was a reshuffle in the line-up of senior managers, and Rodime closed the year to September 30 1987 with a pre-tax loss of £13.4m (\$1.7m loss), amounting to a loss of 147p per share. Sales in 1987 were £71.7m, up 8 per cent on 1986. Rodime, which produced first quarter results yesterday, was until recently one of the major successes of the UK electronics industry and its ambitions have not been dented by its recent difficulties. In a manner more reminiscent of California's Silicon Valley than of Scotland's Silicon Glen, it was formed in 1980 by an American and three Scots who broke away from the US concern Burroughs to set up their own company and manufacture their own designs of Winchester hard disk drives -

FIRST-QUARTER TURNROUND

Rodime made first-quarter pre-tax profits of \$509,000 (£292,277) in the three months to end-December 1987.

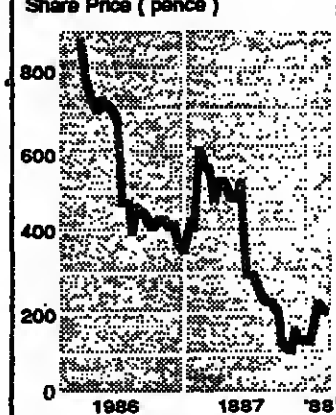
Rodime has decided henceforth to report in US dollars instead of sterling. In view of the fact that about 70 per cent of its purchases and revenues are denominated in dollars.

The outcome compared with a pre-tax loss of \$2.58m in the group's first quarter of 1986/87. Turnover was \$23.37m compared with \$22.5m in the corresponding period of the previous year.

Rodime lost a total of \$21.5m (£15.5m) in the full 1986/87 year. But the company made a very small operating profit of \$19,000 in the last quarter of that year.

The company said that sales to the retail sector accounted for a significant proportion of revenues in the first quarter due to higher seasonal demand. The company also delivered units of its range of new products for evaluation by an increasing number of potential original equipment manufacturers.

Rodime Share Price (pence)



disk drive manufacturers in the US, such as Seagate and Miniscrite, which have operations in the Far East. Now it is established in Singapore it is setting up a sales team there to tackle the market among Far East original equipment makers.

Rodime crept back into profit in the fourth quarter of the 1986/87 financial year, making \$220,000. Mr Grant believes that the company could soon see a big jump in revenue and profits, the first signs of which could emerge in the second half of the current financial year, though he cautions against making any assumptions about orders that have yet to materialise. The Singapore plant, being in an area with a dollar-related currency, gives some protection against falls in the dollar against sterling while having a plant in Florida is something of an insurance if protectionist pressures grow in the US.

But the world disk drive market is fearfully competitive and many of Rodime's rivals have similar product plans and are at least as well placed to manufacture cheaply and with as good a currency mix as Rodime. The company expects to return to profit this year.

So far the market has not reflected vast optimism about Rodime's recovery. The share price fell last year from 605p to 100p, although it is now back at 210p.

elsewhere in the Far East. Although Rodime decided in 1986 to establish its own plant in Singapore, it was not operating until August of last year.

"We were not designed to be a mass volume manufacturer", says Mr Grant. "We were located in areas - Glenrothes and Boca Raton - that are not suitable for mass manufacturing. If you stay one step ahead you don't have to compete in the volume market place."

But Rodime did not stay one step ahead. In mid-1986 it realised it had developed its existing range of products as far as they could go. It was time to develop a new range of disk drives with the aim of bringing

the new product range to the market just as the older range was being phased out. Rodime was also adding an 8-inch disk drive to its range.

Rodime, however, underestimated the time it would take to develop the new products. "It was difficult to introduce three new product ranges simultaneously," says Mr Grant. "It's fair to say that we over-stretched our resources. We lost nine months to a year."

Though Rodime was still taking orders for its older product ranges, sales were in decline and prices falling. In the end the pressure on margins proved too great and last June the company curtailed production of its

RO 200E 5 1/4-inch series and wrote off \$5m on inventory and the cost of cutting the workforce.

Since then Rodime has been building up production of its new product ranges, though several are still being evaluated by major original equipment manufacturers. Rodime believes it is poised to see the benefits of what has been a long and costly transition - it has spent \$5m on engineering costs alone in the past two years. It believes its products are "at the forefront" of their fields.

Far more important is the fact that Rodime's Singapore plant is now operating, which puts Rodime on a par with hard

Britannia Arrow raises M&G holding to 5%

BY NIKKI TAIT

Britannia Arrow, fund management company, yesterday confirmed that it had raised its stake in M&G, Britain's largest unit trust group, to 3.825 per cent, or 5.01 per cent. Suggestions that Britannia Arrow had gone through the disclosure level were mooted in the weekend press, and yesterday M&G shares eased back by 3p to 295p.

The stake is held through Citystep, an investment holding subsidiary of Britannia Arrow, Citystep's interest in M&G came to light last October when it was revealed that the Britannia Arrow offshoot had picked up a 4.65 per cent holding in the unit trust management company. The initial holding was picked up when Kleinwort Benson sold off a 37 per cent interest in M&G at the end of 1986.

Yesterday, Lord Stevens - vice-chairman of Britannia Arrow - said that the recent addition was the result of being

offered a line of stock, and that the fund management company was not an aggressive buyer.

M&G's managing director, Mr Paddy Linker, also pointed out that the increase was small. "We presume that they think it's a good investment," he commented.

M&G has seen another major shareholder arrive on its register recently. The Australian Bond Corporation acquired a 6.8 per cent interest in M&G last December, following the sale of some shares by Ensign Trust. M&G says it has not had any recent contact with Bond, although some inconclusive contact is believed to have taken place between Bond and Britannia Arrow. Yesterday, no one at Bond Corporation was available to comment on the stakeholder's position.

Just over 31 per cent of M&G's shares are held by the Esme Fairbairn Charitable Trust.

Poor response to Dobson bid

Dobson Park Industries, the diversified engineering company which is making a hostile bid for MS International, received acceptances covering just 0.89 per cent of the mining equipment group's shares by the first closing date of its offer on Monday. It has extended the offer until February 29.

Mr Michael Bell, chairman of MS, said: "Shareholders have clearly seen the bid for what it is, opportunistic and quite unwelcome." Dobson has bought 3.19 per cent of MS's

Dee Corporation

The graph in Monday's Financial Times accompanying an article on the bid for Dee Corporation by Barker & Dobson was incorrectly labelled. The top line on the graph should have been flagged as the "FT-All Share Index (rebased)" and the middle line as the "Datascram Food Retailing Index (rebased)".

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GRANVILLE SPONSORED SECURITIES

High Low	Company	Price	Change	Div	Yield	P/E
206 133	Am. Int. Ind. Corp.	190.00	0	8.8	4.7	7.1
207 145	Am. Int. Ind. Corp.	190.00	0	10.0	5.3	
41 25	Amalgamated	26	0	2	7.7	6.6
142 40	B&B Design Group (USM)	145	0	22	17.2	26.5
188 106	Barnes Group	105	0	47	32	11.6
186 95	B&W Technology	255	-1	11.3	4.5	8.5
201 130	CCZ Group Ordinary	130	0	15.1	10.2	
147 99	CCZ Group 11% Conv. Pref.	130	0	5.4	3.0	
171 120	Carverston 10% Conv. Pref.	120	0	18.3	10.2	
104 81	Centenary 7.5% Pref.	81	0	3.7	2.0	5.0
181 87	George Elmer	87	0	3.4	3.7	10.1
145 67	Ins. Group	67	0	10.4	3.4	12.1
104 49	Johnson Group	49	-2	2.7	4.6	6.5
790 302	Multimedia TV (Amazee)	302	-2	3.9	4.4	18.5
88 35	Recent Holdings (SE)	63	-5	2.7	4.3	12.7
115 83	Recent Holdings 10% Pref (SE)	112	0	13.7	12.2	
91 49	Robert Armitage	124.00	0	5.5	4.4	10.8
124 80	Scotman	795	0	6.6	3.4	9.5
226 67	Terrill & Corbett	68	-2	2.7	4.6	6.5
71 32	Trevian Holdings (USM)	68	0	5.8	3.6	11.0
131 41	Unitech Holdings (SE1)	161	-6	5.8	3.6	11.0
264 115	Walter Alexander	224	-1	16.6	7.0	45.4
275 190	W.S. Vane	192	-2	6.2	4.7	12.5
170 67	West York. Int. Hosp (USM)	132	-2	6.2	4.7	12.5

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TECHNOLOGY

Eliminate the negative, accentuate the positive

David Thomas explains how the GEC-Plessey telecoms venture is radically overhauling its technological approach

FEW COMPANIES ever have the time to undertake a complete rethink of the way they organise their approach to engineering and technology - their product development, standard setting, use of computer technology and so on.

Yet a radical overhaul of precisely these functions is now under way in one of Britain's most important high technology companies, the new joint venture between General Electric Company and Plessey in telecommunications equipment, which will have annual sales of about £1.2bn.

Since the agreement in principle to merge was announced in October, teams from GEC and Plessey have been taking a fine tooth-comb to the technology functions of both companies. These sprawl across more than a dozen sites and constituent businesses, such as private telephone exchanges, public exchanges, transmission and data communications equipment. They also straddle the different technological traditions which characterise the joint venture's two parents.

The merger has released engineers, normally fully stretched on day-to-day projects, to look at basic organisational issues afresh. "Changes were under way in both companies, but the fact that we have to have a root-and-branch examination of all our operations has given us a good opportunity to do this,"

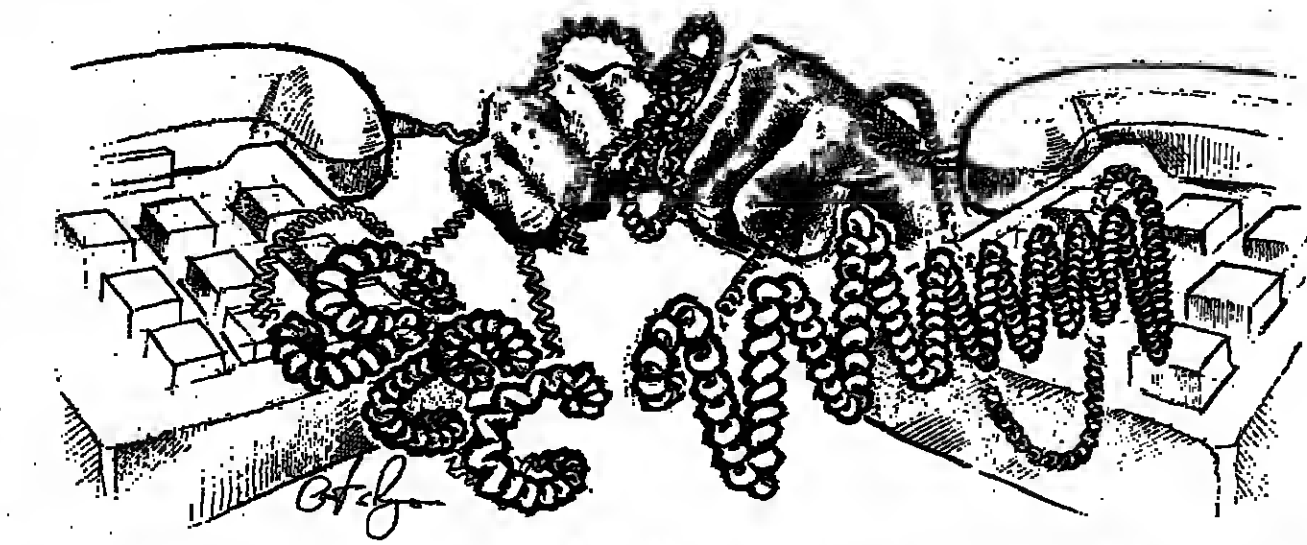
explains Martin Ward, the newly appointed technical director of the joint venture, who came from the GEC stable.

On the engineering front, this has involved looking at a function which will cost the joint venture more than £100m a year and tie up some 3,500 staff. In the past, Ward says, "by and large, each company has taken the view that each business should be able to plough its own furrow."

This meant that each constituent business was responsible for its own equipment standards, component specification, documentation, design standards, project control, engineering accounting and so on. There was little common approach within GEC and Plessey, let alone between the two companies, although their joint development work on the System X digital public exchange had led them to adopt common standards and tools in that area.

In the past, Ward maintains, the diversity was not too great a problem, but telecommunications technologies and markets are beginning to impose penalties on this lack of technical coherence. Traditional demarcations between products, such as exchange and transmission equipment, are breaking down, putting a premium on a more unified approach to standards.

Also, with the market becoming more competitive,



product development has to be quicker, requiring technical staff to be flexible enough to move swiftly between projects.

This fast-changing environment has rendered inappropriate some of the gold-plated attitudes considered good practice in the past. "We used to over-evaluate our tools," Ward concedes, giving as an example the tendency for engineers in different businesses to study all the capabilities of a new computer aided design (CAD) system. The duplication of effort this implies could be avoided by

having more of the work done centrally.

The joint venture's new management concluded that some procedures could be put in place across the whole group quickly. These include a unified approach to project control, engineering accounting and reviews of the product portfolio, as well as improved quality procedures and formal design processes where they did not already exist.

"We will be disappointed if we don't accomplish these objectives in the first three months," explains Richard Reynolds, the joint venture's

managing director.

Other changes will occur more gradually, including progress towards a common range of components, documentation and part numbering across the group. These will be introduced as and when new projects allow. To move more rapidly would mean premature obsolescence of investment in areas such as CAD tools and training in design methods.

The joint venture is conscious of the need to avoid pitfalls inherent in some of these medium-term developments. A common component

database for the whole company, for instance, will allow standard designs, flowing through to economies of scale in component purchasing.

"But one of the problems of having a common database is the ease with which each designer can get into the database. We don't want two week delays," says Ward.

He aims to avoid such problems through the flexibility offered by the latest computer systems, giving his engineers speedy access to a company-wide technical database. Advanced computer technology will also underpin

the way GEC Plessey Telecommunications is to organise its engineering function.

The joint venture decided against having a large centralised engineering department. Not only would that have been bureaucratic and unresponsive, it would also have cut against the grain of the existing traditions in the two companies. "There is no historical precedent for the centre imposing its will on such matters on the businesses," Reynolds says.

Instead, the joint venture is setting out to make sure that even the small group of engineers at the centre will remain in touch with the immediate needs of the businesses. "We don't want to give the people concerned with this the impression that there's a career for life in setting standards. We must see standards as ends in themselves, rather than as means to ends," Reynolds argues.

So the joint venture's central engineering department will have a small permanent staff of 20-30 people. Even these will rotate; an engineer's typical stint at the centre will be two to three years.

This permanent core will be topped up by secondments from the businesses, equivalent to perhaps another 40 people, whose job will be to keep the central department in touch with market priorities and then to take the cen-

tre's work back to the businesses. Some of the centre's specific jobs will also be contracted out to the businesses, thereby reinforcing the pole position of the businesses.

Part of the centre's role will be to stimulate new products, a responsibility which Reynolds believes has to be shared by the company's engineers and marketing specialists. The centre will have a manager whose specific job will be to hurry new products along. Under the wing of the technical director, it will also have a small fund to use as it thinks fit for new product research.

But the centre's annual budget will be relatively small - £10m-£15m is the present thinking. Its task will be to pursue the twin goals of providing the "glue," as Reynolds puts it, for the new company's technological thrust, while allowing most of the initiative to come from the constituent businesses which are inevitably nearer the market.

To reinforce the decentralised nature of the joint venture's technological approach, Reynolds believes that not even the centre's own staff need work all in one place. GEC Plessey Telecommunications is putting in place a new company-wide voice and data network which will allow members of the central engineering function to work miles apart from each other.

JOE GARGARO, who is stitching together an information technology strategy for the GEC Plessey Telecommunications joint venture, is picking up a mixed inheritance from the two companies.

On the one hand, staff in both GEC and Plessey are used to working with modern computing and telecommunications, as befits concerns trying to sell such systems to other businesses. "It would be difficult to find an area of the two companies where they haven't penetrated," says Gargaro, who comes to the joint venture from an information technology (IT) background in Plessey.

On the other hand, the joint venture is having to weave together a patchwork of different systems. In the past, IT was the responsibility of the various constituent businesses. "That is why we have an investment in so many different vendors. The businesses tended to take the opportunity

of buying what was available at the time," Gargaro explains.

So IBM features prominently at GEC's centre in Coventry; Unisys is in evidence at Plessey's private systems facility in Nottingham; McDonnell Douglas holds sway at Plessey's public systems plant in Liverpool; while over in Florida, where Plessey's US equipment subsidiary is based, Hewlett-Packard is all the rage.

Add to that the Digital Equipment Corporation minicomputers widely used by Plessey, the Apollo workstations favoured for design and the Unix systems used for software development, and you have some measure of the task confronting the joint venture in welding a coherent IT strategy.

The joint venture's top management

set down key objectives to be achieved by the rethink of its approach to information technology. These included:

- Creating a single company-wide voice and data network, building on the 4,600 networked terminals in the two concerns at present.
- This would allow management and technical data to flow quickly between desk-tops in the joint venture's many sites. It would also reduce the joint venture's dependence on GEC's and Plessey's own networks; in future, it would be more important to be able to communicate internally than with its parents.
- Forging a modern data base management system, which would help the company accomplish some of its other

goals, such as moving towards common procurement.

- Greater efficiency in the use of information technology, which swallows £35m in current costs alone and keeps 710 workers busy across the joint venture. Richard Reynolds, managing director of the new business, hopes to get IT expenditure down to about 2.4 per cent of sales from its present 3.6 per cent in the next two-to-three years.

Managers in GEC Plessey Telecommunications are in the middle of reviewing their existing IT contracts and licence deals, and the relevance of their present systems to their new objectives. Gargaro does not believe the joint venture will standardise around one major computer vendor,

although he hopes to be able to choose a single design ("architecture") for a single function, such as office automation.

Gargaro and his team are also defining the elements of a unified voice and data network and a single electronic mail service, as well as planning an education programme for users of the new system and putting in place contingency plans to cope with security, computer breakdowns and so on. Two manned computer centres, plus a range of unmanned satellites, will be sufficient to cope with all eventualities, Gargaro reckons.

To oversee the strategy, the joint venture has set up an IT executive committee, consisting primarily of non-technical line managers such as

Reynolds and the managing directors of the constituent businesses.

The make-up of this committee, which will take the main decisions about the IT strategy, is designed to ensure that an efficient IT resource is seen as a company-wide priority. Below that will be an IT steering group made up of IT professionals from the individual businesses, plus a company IT co-ordinator reporting regularly to the finance director.

The joint venture has worked out a phased timetable to implement its entire programme over the next 15 months. "This has come at an opportune time. Both organisations put a lot of resources into their IT strategies 10-15 years ago. But both were getting a little old, needing revision," Reynolds explains.

"Computer integrated manufacturing already exists in the joint venture, but now we can move towards the computer integrated enterprise,"

Gargaro gets weaving on an IT patchwork



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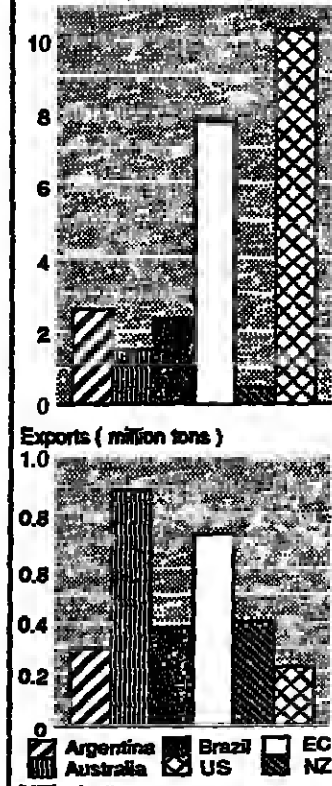
COMMODITIES AND AGRICULTURE

Meat exporters' outlook worrying, says Gatt

BY WILLIAM DULLFORCE IN GENEVA

FALTERING CONSUMPTION of beef and veal in developed countries is clouding meat exporters' hopes of sustaining last year's strong recovery in world bovine meat prices...

Beef 1988 inc. Veal Production (million tons)



Exports (million tons) GATT estimate

Cadmium price hits \$7.40 record

By Kenneth Gooding, Mining Correspondent

THE PRICE of cadmium ingots rose to a record \$7.40 a lb in early trading on the free market yesterday...

Escondida sells 70 per cent of proposed copper output

BY CHRIS SHERWELL IN SYDNEY

ANOTHER HURDLE has been cleared by Escondida, potentially the most significant copper project for the 1990s...

Row erupts over EC milk quota concession

BY TIM DICKSON IN BRUSSELS

A DISPUTE has erupted over the European Commission's proposal to ease rules governing milk quotas for France, West Germany and Belgium...

First phase ends in tin appeals

By Raymond Hughes, Law Courts Correspondent

THE FIRST phase of the appeals stage in the tin litigation ended in the Court of Appeal yesterday...

Argentine price deregulation call grows

BY TIM COONE IN BUENOS AIRES

THE LIFTING of cattle price controls in Argentina last week, cautiously welcomed by ranchers and traders, has spurred other farmers and downstream industries...

WEEKLY METALS

All prices as supplied by Metal Bulletin (last week's prices in brackets): ALUMINIUM: European free market, 99.5 per cent...

US MARKETS

Precious metals were quiet, dominated by local activity and on balance easier on bank selling with light short-covering towards the close...

Venezuelan oil 'to rise'

BY RICHARD JOHNS

THE STATE corporation Petroleos de Venezuela plans to raise output from its recent oil discoveries in north-east Venezuela to more than 500,000 barrels a day...

LONDON MARKETS

Table of London Market prices for various commodities including COCOA, COPPER, SUGAR, and various oils.

WORLD COMMODITIES PRICES

Table of World Commodity Prices for various metals and agricultural products.

US MARKETS

Table of US Market prices for various commodities including CRUDE OIL, SUGAR, and various metals.

Chicago

Table of Chicago market prices for various commodities including SOYBEANS, WHEAT, and various oils.

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CURRENCIES, MONEY AND CAPITAL MARKETS

FOREIGN EXCHANGES

Better sentiment for sterling

STERLING FINISHED towards its best level of the day, as the market gave its qualified approval to yesterday's economic data. A few investors were content to bide their time...

Sterling's exchange rate index finished at 74.3 up from 74.1 at the opening and 74.2 on Monday night. Dealers at the major bank reported good demand for sterling up in DM2.9860. A large number of stop loss orders were positioned at DM2.9870 and traders suggested that a break above this level would probably attract intervention by the Bank of England.

The dollar showed little change during the morning, after a firmer start, as traders awaited the return of US market from Monday's holiday. Reaction to comments by Mr Manuel Johnson, vice-chairman of the US Federal Reserve and Mr Alan Greenspan, its chairman, was virtually non-existent. Both claimed that the US trade deficit would improve later this year.

FINANCIAL FUTURES

Muted reaction to good PSBR

GLTF FUTURES moved up on Liffe after a higher than expected repayment figure on the January UK PSBR, but reaction was somewhat muted. The market analysed the figures and noted a high level of corporation tax, indicating strong growth, which is regarded as bearish for interest rates.

Revisions to back figures made traders reluctant to read too much into the production figures, but tomorrow's data on average earnings will be watched carefully for any increase, and further evidence of economic overheating.

Mr Nick Parsons, at Union Discount said a lending figure of £4bn to £4.5bn could be expected, but the high level of corporation tax in the PSBR suggests possible borrowing to pay tax demands, and that this could push the figure above £5bn. He added this will not be well received on the Liffe market, and there were signs that some traders were liquidating long positions ahead of the news.

Table with columns: Liffe UK GLTF Futures Options, Liffe US Treasury Bond Futures Options, Liffe FT-SE 100 Index Futures Options. Includes price, bid, offer, and volume data.

Table with columns: Liffe UK GLTF Futures Options, Liffe US Treasury Bond Futures Options, Liffe FT-SE 100 Index Futures Options. Includes price, bid, offer, and volume data.

Table with columns: Liffe UK GLTF Futures Options, Liffe US Treasury Bond Futures Options, Liffe FT-SE 100 Index Futures Options. Includes price, bid, offer, and volume data.

EMS EUROPEAN CURRENCY UNIT RATES

Table showing EMS European Currency Unit rates for various countries including Belgium, France, Germany, Italy, Netherlands, etc.

POUND SPOT - FORWARD AGAINST THE POUND

Table showing Pound Spot and Forward rates against the Pound for various currencies like US, Canada, Australia, etc.

DOLLAR SPOT - FORWARD AGAINST THE DOLLAR

Table showing Dollar Spot and Forward rates against the Dollar for various currencies like UK, France, Germany, etc.

EURO-CURRENCY INTEREST RATES

Table showing Euro-currency interest rates for various currencies and maturities.

EXCHANGE CROSS RATES

Table showing exchange cross rates between various currencies like DM, Yen, Sfr, etc.

FT LONDON INTERBANK FIXING

Table showing FT London Interbank Fixing rates for various currencies.

LONDON MONEY RATES

Table showing London Money Rates for various currencies and maturities.

UK clearing bank base lending rate 9 per cent from February 2

The Bank of England has announced that it is raising its base lending rate to 9 per cent from 8.75 per cent from February 2. This move is seen as a response to the strengthening of the pound and concerns about inflation.

£ IN NEW YORK

Table showing £ in New York rates for various currencies.

STERLING INDEX

Table showing Sterling Index values for various currencies.

CURRENCY RATES

Table showing currency rates for various countries like Australia, Canada, etc.

CURRENCY MOVEMENTS

Table showing currency movements for various currencies.

OTHER CURRENCIES

Table showing other currencies like Argentine, Brazil, etc.

MONEY MARKETS

UK rates ease

The slight downward drift in interest rates continued on the London money market today, as a surprisingly high repayment in the January UK Public Sector Borrowing Requirement, and the strength of sterling against the D-Mark, three-month interbank lending rates fell to 8.5% from 8.75% p.c. Credit conditions were very comfortable, with dealers commenting that institutions are generally long of cash at present, reflecting doubts about the future direction of the financial markets.

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The Residential Property Pages of the Weekend FT will focus on RETIREMENT HOMES on Saturday, March 19. For information, please contact Charles Ping on 01-248-8000 Ext.3252

AG Group Preliminary results for 1987. Consolidated income after financial items rose 20 percent to SEK 1,010 million (1986: 848 m), and including capital gains of SEK 60 m (7) from investments in securities.

AG Group Preliminary results for 1987. Consolidated goodwill of nearly SEK 1,000 m from acquisitions during 1987 was written off directly against free shareholders' equity, in accordance with the IAS 22 international accounting recommendation.

Table showing AG Group financial results for 1987 and 1986, including Sales, Operating income, Net financial items, etc.

AG Group logo and contact information: AGA AB, S-18181 Lidö, Sweden. AGA shares are listed on the stock exchanges in Stockholm, Helsinki, London, Tokyo, Zürich, Basel, Geneva and are sold in the USA via ADR-deposits.

EUROPEAN OPTIONS EXCHANGE

Table with columns for Series, Vol, Last, and Stock. Lists various stock options and their trading volumes and prices.

Table with columns for Series, Vol, Last, and Stock. Continues the list of stock options from the previous table.

TOTAL VOLUME IN CONTRACTS: 37,245

BASE LENDING RATES

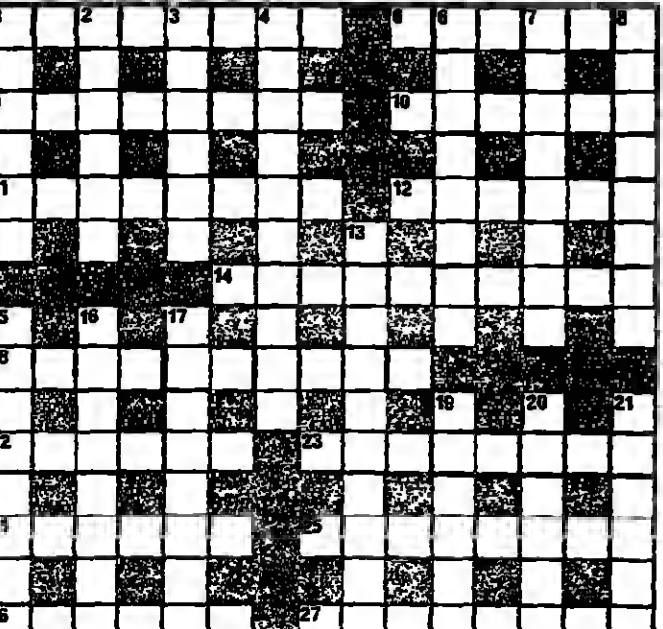
Table showing base lending rates for various banks and financial institutions, including columns for bank names and their respective rates.

TOWARDS THE CAR OF THE FUTURE

The Financial Times proposes to publish this survey on: 24th March 1988. For a full editorial synopsis and details of available advertisement positions, please contact: Colin Davies on 01-236 1434.

FINANCIAL TIMES EUROPE'S BUSINESS NEWSPAPER

FT CROSSWORD No.6,558 SET BY VIXEN



- ACROSS: 1 Ancient stone may be seen right and left in approach to the church (8). 2 The footwear of nearly everybody on the beach (6). 3 Newly built homes - and so good looking (8). 4 A resort not backed but held in contempt (4,2). 5 Some soldiers followed as told (8). 6 A little cavern always most spectacular in spring (6). 7 Run a German article about diminutive holy man (10). 8 For a Tory it's an anomaly still (10). 9 The pig to obtain is a young animal (6). 10 Damage making one charge after a pupil (8). 11 The most boring dunderhead tries to change (6). 12 Dispatch concerning support at one point (8). 13 The youth embracing a girl will be chastised (6). 14 Fool, like wrong-doing criminal (8). 15 DOWN: 1 Be consistent and firm in this place (6). 2 Fancy duck aren't properly consented (6). 3 Invention involving a craft for a little girl (6). 4 Encouraging the coming round to do repairs (10).

AUTHORISED UNIT TRUSTS

Large table listing various authorized unit trusts, including names like Abbey Unit Trust, Abbey Growth Fund, and others, with columns for share prices and other financial data.

FT UNIT TRUST INFORMATION SERVICE

Extensive table providing detailed information for various unit trusts, including names, managers, and performance metrics. Includes sections for 'M & G Group - Contd.', 'M&G Unit Managers Ltd', and 'M&G Growth Funds'.

Handwritten Arabic text at the bottom of the page.

Unit Trusts

FT UNIT TRUST INFORMATION SERVICE

Main table containing financial data for various unit trusts, including columns for fund names, managers, and performance metrics.

INSURANCES

Table listing insurance companies and their products, including details on policy types and coverage.

Continued on next page

FT UNIT TRUST INFORMATION SERVICE

Main table containing unit trust information with columns for company name, fund name, and numerical values.

Next on February 17

Handwritten Arabic text: صكوك من الاجل

FT UNIT TRUST INFORMATION SERVICE

LONDON SHARE SERVICE

Handwritten signature or note at the top center of the page.

Main table of FT Unit Trust Information Service, listing various unit trusts with columns for Name, Investment Objective, and other details.

Main table of London Share Service, listing various shares and funds with columns for Name, Price, and other details.

Continued on next page

Money Market Trust Funds

Money Market Bank Accounts

UNIT TRUST NOTES

Notes and information regarding unit trusts, including details on interest rates and investment objectives.

LONDON SHARE SERVICE

AMERICANS - Contd

Table listing American stocks such as IBM, AT&T, and General Electric with columns for stock name, price, and change.

BANKS, HP & LEASING

Table listing financial institutions and leasing companies like Citicorp, Citicredit, and Finance Trust.

BEERS, WINES & SPIRITS

Table listing beverage companies such as Heineken, Carlsberg, and Schlitz.

BUILDING, TIMBER, ROADS

Table listing construction and infrastructure companies like Bovis Lend Lease and Bovis Lend Lease.

BUILDING, TIMBER, ROADS - Contd

Continuation of Building, Timber, Roads sector stocks.

CHEMICALS, PLASTICS

Table listing chemical and plastic companies such as ICI, Shell Chemicals, and Hoechst.

DRAPERY AND STORES

Table listing retail and drapery companies like Debenhams and Debenhams.

BUILDING, TIMBER, ROADS

Continuation of Building, Timber, Roads sector stocks.

DRAPERY AND STORES - Contd

Continuation of Drapery and Stores sector stocks.

ELECTRICALS

Table listing electrical engineering companies like Balfour Beatty and Balfour Beatty.

DRAPERY AND STORES

Continuation of Drapery and Stores sector stocks.

BUILDING, TIMBER, ROADS

Continuation of Building, Timber, Roads sector stocks.

ENGINEERING - Contd

Continuation of Engineering sector stocks.

FOOD, GROCERIES, ETC

Table listing food and grocery companies like Asda and Asda.

DRAPERY AND STORES

Continuation of Drapery and Stores sector stocks.

BUILDING, TIMBER, ROADS

Continuation of Building, Timber, Roads sector stocks.

INDUSTRIALS (Miscel.) - Contd

Continuation of Industrial (Miscellaneous) sector stocks.

INDUSTRIALS (Miscel.) - Contd

Continuation of Industrial (Miscellaneous) sector stocks.

INDUSTRIALS (Miscel.) - Contd

Continuation of Industrial (Miscellaneous) sector stocks.

INDUSTRIALS (Miscel.) - Contd

Continuation of Industrial (Miscellaneous) sector stocks.

INDUSTRIALS (Miscel.) - Contd

Continuation of Industrial (Miscellaneous) sector stocks.

INDUSTRIALS (Miscel.) - Contd

Continuation of Industrial (Miscellaneous) sector stocks.

INDUSTRIALS (Miscel.) - Contd

Continuation of Industrial (Miscellaneous) sector stocks.

INDUSTRIALS (Miscel.) - Contd

Continuation of Industrial (Miscellaneous) sector stocks.

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LONDON STOCK EXCHANGE

Bonds and equities draw no encouragement from big PSBR repayment in January

Account Dealing Dates table with columns for First Dealing, Last Dealing, and Account Day.

NEITHER SATISFACTION with the latest UK PSBR figures nor City hopes of progress towards a settlement of the Ford Motor...

major house was culling the equity dealing desks. Government bonds were marked up in early trading...

Some bond traders suggested that the strong PSBR figure could be a warning of another jump in the UK bank lending totals.

FINANCIAL TIMES STOCK INDICES table showing various indices like Government Securities, Fixed Interest, Ordinary, Gold Mines, etc.

LONDON REPORT AND LATEST SHARE INDEX: TEL. 0898 123001

support and rose 6 to 170p ahead of preliminary figures. The rise in the January retail sales figure continued to underpin the Stores sector...

reporting decent numbers of stock changing hands. Two broking houses have taken a bullish view of prospects...

retail sales figure continued to underpin the Stores sector. The rise in the January retail sales figure continued to underpin the Stores sector...

GKN, up 5 to 308p, continued to edge higher as the market anticipated a settlement of the Ford Motor industrial dispute.

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redevelopment of the 100 acre Kings Cross site in London. An announcement is expected tomorrow.

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FT - ACTUARIES INDICES

These indices are the joint compilation of the Financial Times, the Institute of Actuaries and the Faculty of Actuaries

EQUITY GROUPS & SUB-SECTIONS table with columns for Index No., Day's Change, and Index No.

FIXED INTEREST

Table showing fixed interest rates for various terms like 1 year, 2 years, 5 years, etc.

LONDON TRADED OPTIONS

Table showing call and put options for various stocks like ASDA, BAA, British Gas, etc.

TRADING VOLUME IN MAJOR STOCKS

Table showing trading volume for major stocks like ASDA, BAA, British Gas, etc.

RISES AND FALLS YESTERDAY

Table showing rises and falls in stock prices from the previous day.

LONDON RECENT ISSUES

Table listing recent issues of stocks and bonds with details on price and volume.

RIGHTS OFFERS

Table listing rights offers for various companies with details on terms and prices.

Handwritten Arabic text at the bottom of the page.

WORLD STOCK MARKETS

Table of stock market data for various countries including Australia, France, Germany, Netherlands, and Sweden. Columns include country, date, and various stock indices.

Table of stock market data for Canada, listing various stocks and their prices. Includes a section for 'TORONTO Closing prices February 16'.

Table of stock market data for Japan, listing various stocks and their prices. Includes a section for 'JAPAN' and 'NEW YORK'.

Table of stock market data for 'OVER-THE-COUNTER' and 'MONTREAL' markets, listing various stocks and their prices.

Table of stock market indices including 'NEW YORK DOW JONES', 'AUSTRALIA', 'GERMANY', 'FRANCE', 'NETHERLANDS', 'SWEDEN', 'FINLAND', 'ITALY', 'JAPAN', 'NEW YORK ACTIVE STOCKS', and 'WORLD'.

Advertisement for 'FINANCIAL TIMES' featuring the headline 'When will it dawn on you?' and text describing the publication's global reach and subscription information.

AMERICA

Takeover activity adds life to listless markets

Wall Street

EQUITY DEALERS returned from their long holiday weekend to face another dull day of trading...

ted, the market still seemed to have little conviction and has derived little benefit from the shake-out in the bond market.

well, Macmillan added \$3% to \$62 1/2 while Harcourt Brace Jovanovich, which successfully fended off a bid by Mr Maxwell last year, rose 3/4 to \$6 3/4.

SOUTH AFRICA

A DIP in the bullion price to just over \$444 an ounce sent nervous investors back to the sidelines and gold stocks in Johannesburg turned mixed with an easier bias.

Randfontein edged up R1 to R216. Western Deep put on R2 to R105 while AngloGold was unchanged at R31.60.

RISING energy issues, industrial and mines pushed the market ahead in moderate trading in Toronto.

Canada

THE FIRMER dollar encouraged active buying in blue chip industrials, lifting share prices on major bourses in Europe yesterday.

today's decline the market had risen by almost 16 per cent since the account began on January 22. It closes on Friday.

London

UNENTHUSIASTIC UK markets digested news of a \$6.3bn (\$11bn) PSBR surplus and continued to drift.

over bid, closed FI 1 lower at FI 191.50. Publisher VNU and takeover target Audet ended off their day's highs.

broadly higher but banks continued to trail as investors awaited 1987 results.

EUROPE

Firm dollar lends support to blue chips

Tokyo

STRONG interest in demand-related and biotechnology stocks helped push share prices higher for the fourth consecutive day.

Sumitomo Heavy Industries, which has traded strongly for the past week because of its superconductor interests,

Y290 to Y2,240 and Inageya Y220 to Y2,070. Buying interest in department stores was not so strong, however, and Mizukoshi finished just Y10 higher at Y1,640.

soaring price for aluminium and news of improved Australian trade data for January lifted Sydney. Late profit-taking pulled stocks off their best levels of the day, leaving the All Ordinaries index 5.0 higher at 1,214.9 after a mid-session peak of 1,220.

trading. The Straits Times industrial index rose 4.53 to 885.58. The market was open for half-a-day on the eve of Chinese New Year and will be closed today and tomorrow.

Australia

FIRM gold and copper prices, a

SELECTED interest in Malaysian stocks nudged share prices higher in quiet pre-holiday

turnover reached HK\$279m, against Monday's HK\$409m. Among blue chips China Light rose 50 cents to HK\$17.90, with Sino Pacific A shares adding 20 cents to HK\$15.50.

Consumer and biotech issues boost Tokyo

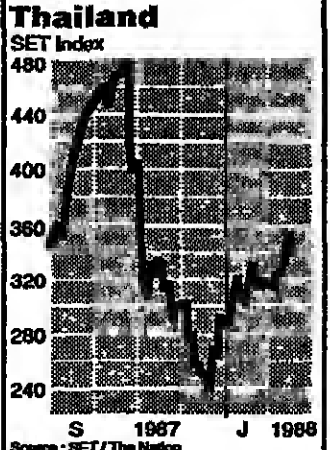
Peter Ungphakorn in Bangkok examines a revival of foreign and local interest Thai bulls make shy re-appearance

FOREIGN INVESTORS are showing confidence in Thailand as the market stages a comeback following the shocks of October 1987.

that of the Philippines but less than an eighth the size of Hong Kong - Black Monday revealed the extent of its international links.

have quelled the more rash motives for trading. A number of precautionary measures have been introduced.

The limit on daily share price movements is now back at 10 per cent, indicating the recovery from last year's turmoil.



\$475m, was almost five times the level at the beginning of last year.

GT's new Universal Growth Fund. (We're well placed to see that it grows.)



The launch of GT's Universal Growth Fund offers an excellent opportunity for investors to profit from a new fund right from the start.

sort of local knowledge which enables us to spot companies with potential at an early stage.

A HISTORY OF SUCCESS GT has been investing successfully since 1969. So successfully, in fact, that the GT Group is now one of the largest independent UK investment management groups with over US \$6 billion entrusted to it by investors all around the world.

A WORLD OF OPPORTUNITY Investment decisions will benefit from GT's long experience in international investment.

The advantages of our worldwide organisation are twofold. Firstly, it means we have the

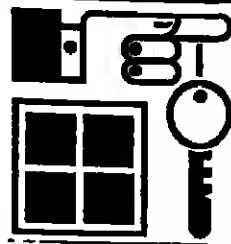
FT - ACTUARIES WORLD INDICES

Table with columns for National and Regional Markets, Monday February 15 1988, Friday February 12 1988, and Dollar Index. Rows include Australia, Austria, Belgium, Canada, Denmark, Finland, France, West Germany, Hong Kong, Ireland, Italy, Japan, Malaysia, Netherlands, New Zealand, Norway, Singapore, South Africa, Spain, Sweden, Switzerland, United Kingdom, USA, Europe, Pacific Basin, Euro-Pacific, North America, Europe Ex. UK, Pacific Ex. Japan, World Ex. UK, World Ex. Japan, and The World Index.

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SECTION III
FINANCIAL TIMES
SURVEY



Construction has been maintaining a rapid pace in London and the South East. However, contractors are

concerned about long-term issues such as a growing shortage of building land, more VAT, and the arrival of Japanese construction groups. Andrew Taylor reports.

Big increase in workloads

HIGH ABOVE the City of London the great cranes heave and strain as yet more glass, concrete and steel offices start to climb out of the ground. To the east lies London's former docklands where Europe's biggest office development has just started at Canary Wharf. South lies the Kent coast and the beginning of the Channel Tunnel, destined to become one of the world's great construction projects.

It has, in the words of the industry, been a scintillating year for British construction. London and South East England have led the way with a massive increase in workloads which has left the region gasping for breath and contractors worrying about where the skills are going to come from to complete all the developments planned.

There is unlikely to be any let-up in pace during 1988, with industry analysts forecasting a further increase in output of between 3 and 5 per cent, depending on whether Channel Tunnel orders are included in the forecasts.

Longer term, the collapse in share prices and worries about overheating in the private housing market are casting a shadow over the industry. It will be some months however before any effects are likely to be felt on the building site.

Many of the developments which will be built this year are either under way or are so far advanced in planning and funding that developers are committed to starting construction.

Factors likely to affect construction output during the next few years include:

- The impact of the fall in share prices has had on demand for office space in central London, with cutbacks in staff already announced by a number of large financial services groups.
- Possible imposition of Value Added Tax on commercial construction under the European Community rules - which could push up the cost of office rents to bodies currently VAT tax exempt, such as banks, pension funds and insurance groups.
- Movements in interest rates; builders hope that interest rates will stay low and mitigate any impact on investment confidence caused by the stock market crash - this could be particularly important to private housing in areas such as London's docklands where a high proportion of shareowners and investment professionals live.
- The proposed privatisation of the water and electricity industries, with construction companies increasingly looking for ways of using private finance to supplement public spending on infrastructure.

Other concerns likely to occupy the minds of contractors include the recent arrival of Japanese construction groups and US construction management companies, anxious to share in the booming UK construction market.

British contractors and building material companies which have invested in the US will also be worrying about the effect of the dollar's slide on overseas earnings.

Morgan Grenfell Securities says Britain's top 15 building material companies earn an average 19 per cent of their turnover in the US. The brokers add that the top 15 British con-



BUILDING

tractors have recently earned 21 per cent of turnover in the US, mostly as a result of acquisitions.

Building material companies will continue to worry about imports to the UK. Cement manufacturers continue to learn to live without their price fixing cartel which they abandoned a year ago after 53 years. Plasterboard manufacturers face new competition, both British and foreign.

British government efforts to encourage investment in the inner cities will be watched closely by construction companies, most of which, rather cynically, do not expect to see any significant increase in workloads apart from one or two highly-publicised schemes.

the UK institutional equity market; County Natwest, the investment banking arm of National Westminster Bank; Barclays de Zoete Wedd, the securities firm; Credit Suisse-Buckmaster & Moore, stockbrokers; L.F. Rothschild the New York securities firm; Citicorp, the US bank; Hongkong and Shanghai Banking Corporation; Canadian Imperial Bank and Merrill Lynch, the US securities house.

So far these setbacks have failed to make any significant impact on the City office market and there is little evidence, for the moment, to indicate that rents and lettings are about to go into reverse.

Few deals, if any, have collapsed because of problems in the financial markets. Large amounts of office space are still under construction and a number of new buildings are planned to start shortly.

James Lang Wootton, commercial estate agents and chartered surveyors, estimates that 8m sq

ft of office accommodation is under construction in the City, which currently has a total office area of about 65-70m sq ft.

Most of the 8m sq ft under construction has already found tenants, leaving just under 2m sq ft not already spoken for, say the agents.

In addition, planning consents have been granted for a further 12.9m sq ft of City office space which has still to enter the development pipeline. Many of these proposed developments are refurbishments or schemes planned to be constructed on sites where older offices, some no more than 20 years old, will be demolished.

Most forecasters expect that the current growth phase in British construction activity - output has risen in every single year since 1981 - will have become rather lacklustre by 1989. Most expect output to rise by only about 0.5 per cent that year.

That would still leave construction activity at its highest level since the early 1970s.

Private sector investment is likely to continue to lead the way, reflecting both the recent improvement in the British economy and the continuing transfer of nationalised industries back to private ownership.

Private housing and office development, particularly in London and the South East, were two of the biggest contrib-

utors to last year's 7 per cent rise in output - the highest annual rate of growth since the mid-1960s.

Housing and offices are expected to remain important sectors during 1988 but there are likely to be subtle changes in the shape of the market.

Regional markets, like the West Midlands, are becoming more important as economic recovery has spread from the South East to other regions.

Birmingham, beaten 15 months ago by Barcelona in the competition to stage the 1992 Olympics, has more than \$1bn of construction work under way or proposed, according to local officials.

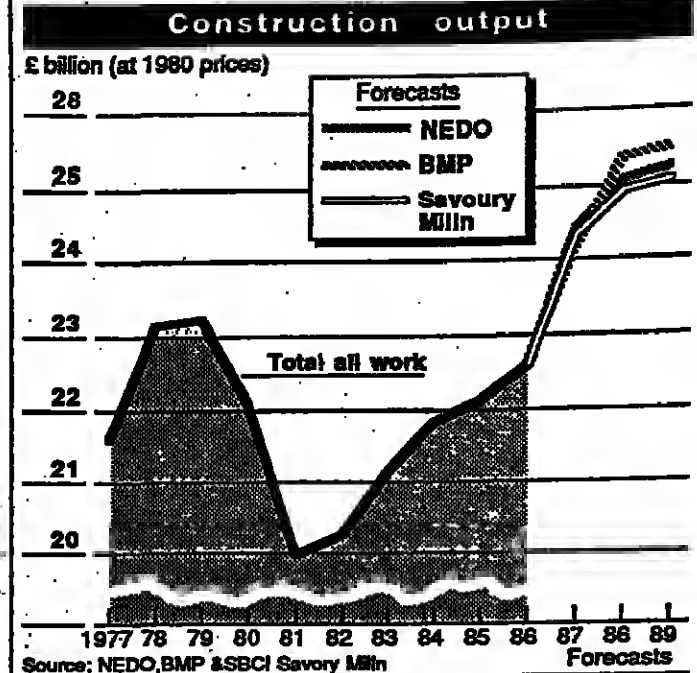
Schemes include a \$250m redevelopment of the Bull Ring shopping centre; a \$180m city centre shopping market and sports hall; and a \$120m convention centre funded partly by the National Exhibition Centre and partly by European Community grants.

James Capel, stockbroker, says closer examination of government figures shows that construction orders, expressed in constant prices, increased by 7.4 per cent in 1986 with most of the gain concentrated in the South East. During 1987 orders are thought to have risen by about 15 per cent but with increases spread much more evenly around the country.

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Illustrator: John Batten



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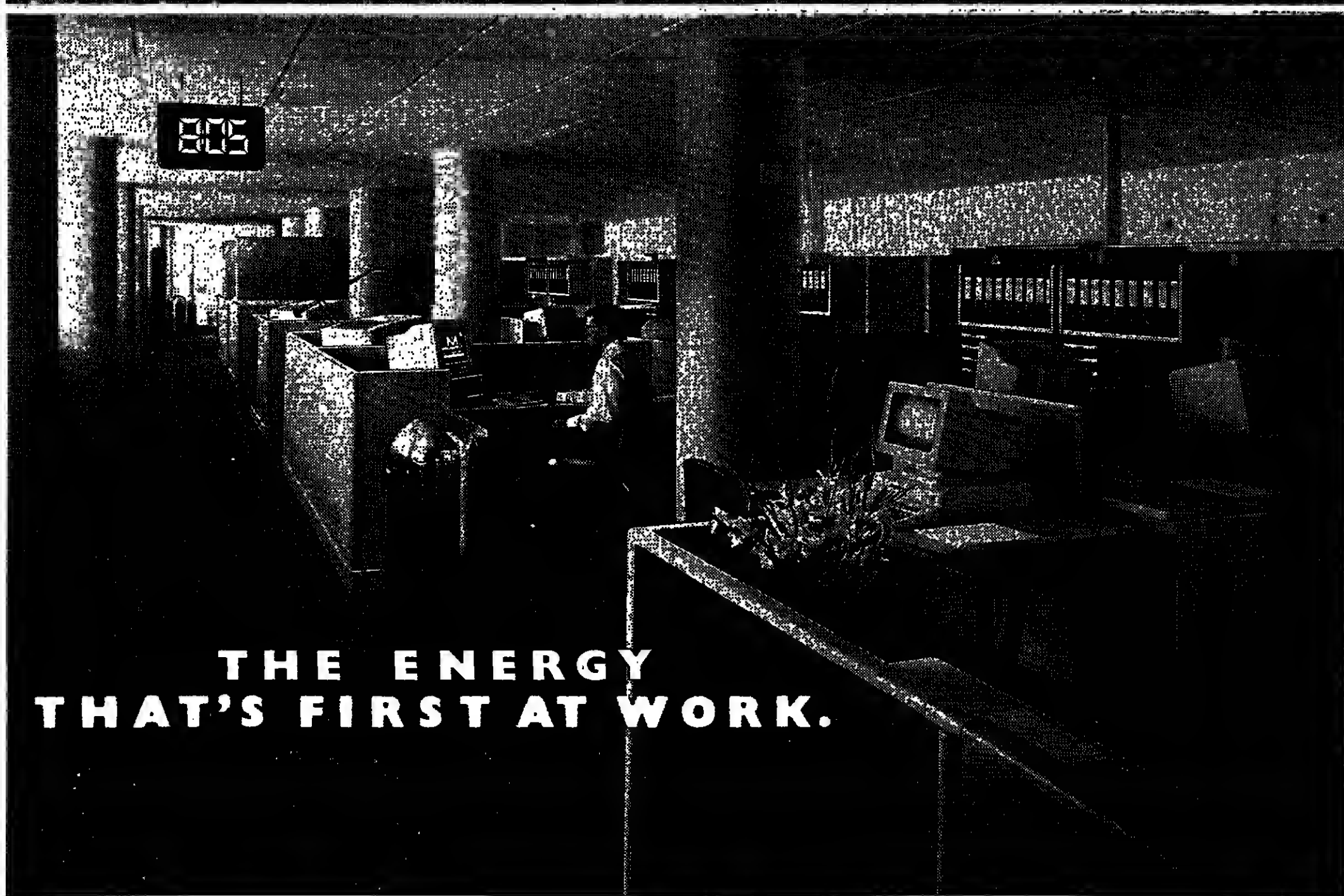
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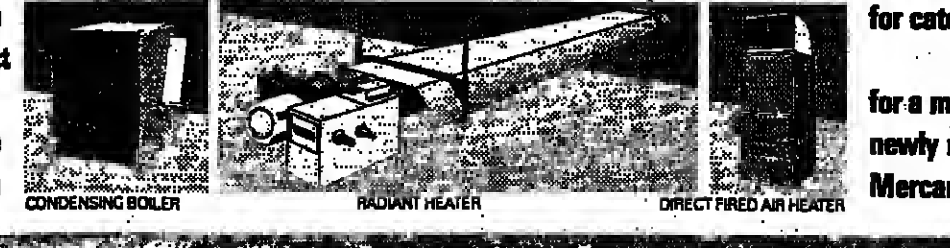
Continued on page 8



THE ENERGY THAT'S FIRST AT WORK.

When it comes to work, gas is the first choice, naturally. It's clean, it's infinitely controllable, it's economical. And it can be matched to exact requirements. Add the new advances in gas technology, and it's hardly surprising gas is the preferred choice for space heating, water heating and for catering.

Consider for a moment, this newly refurbished Mercantile Credit Head Office in Central London. If its interior looks impressive, so, equally, is its heating and air conditioning system. It features some of the most up-to-date gas technology; namely, 49 gas-fired chillers/heaters. Formed into a modular system, they provide the energy for the heating and air conditioning of the entire complex. Each chiller/heater serves eight to ten fan coils which



are hidden behind the panelling around the perimeter of the office area. They are specially designed for office applications, producing very little noise or fluctuation in temperature.



(This is just one example of the latest gas technology, at work. Other innovations such as condensing boilers, radiant heating systems and direct fired air heaters are shown below.)

Mercantile Credit chose this design above all others.

It is the first major scheme of its kind in the UK and replaces the building's old centralised plant.

Apart from being cheaper to install, this system offers one other significant advantage.

It creates the very minimum of disruption during installation.

So, at Mercantile Credit's prime Central London location, decanting of staff proved completely unnecessary.

For British Gas this is simply an example of what the future will be like.

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British Gas
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BUILDING 2

Rail systems

Fertile plans

PLANS TO BUILD a new generation of mass transport systems are likely to provide one of the most fertile areas for international construction orders as some of the world's biggest cities seek to relieve the strain from overcrowded roads.

Many of the proposals to build tram, light railway and underground train networks call for a mixture of private and public finance to pay for construction.

But it will require close co-operation between national and local government and private landowners, investors and construction companies. If developments are to be successfully financed in this way.

Plans for privately-financed mass transit schemes in Britain have been mooted by a number of cities. Among the most advanced are proposals from Bristol, Manchester, Birmingham, and in the South East for a new rail link between Heathrow Airport and Farringdon Station.

The Government has already given the go-ahead for a £40m mixed-funded light railway system in Manchester for which Manchester City Council will provide part of the public sector's share of the cost.

However, British local authorities have less flexibility to offer financial and planning inducements than cities in the Far East and US which have much more local autonomy and are more free-wheeling in style.

Mr Nicolas Lathbridge, an assistant director of Schroders merchant bank, currently advising on the privatisation of the Mass Rapid Transit Corporation in Singapore, says US cities in addition to providing part of the capital cost may

also issue special revenue bonds to underwrite part of the future income of private transport investors.

Dallas for example has a one per cent sales tax which goes to the city's public transport authority which is proposing to build a mixed-financed metro in the city.

US planning laws also permit authorities to be more adventurous in offering planning permission to encourage investors to back local transport developments.

Nationalised industries and public authorities such as British Rail and the London Docklands Development Corporation have been investigating similar ways of using property development as a lever to raise private investment to pay for public transport facilities.

British Rail by allowing private developers to build above and around the mainline stations at Liverpool Street and Victoria, has been able to use the proceeds to pay for the redevelopment of the stations.

London Transport is considering similar plans to raise private investment to refurbish some of its Underground stations - following the example of the Hong Kong mass transit railway which exploited property development to build some of its stations.

Olympia & York, the Canadian developer of the Canary Wharf office project on the Isle of Dogs in London's docklands, has already agreed to meet the cost of a westerly extension of the dockland's railway to Bank Underground station in the city.

Andrew Taylor

A PROPOSAL to build a privately-financed eight-lane motorway beneath London marks the latest attempt by a British construction company to rekindle the entrepreneurial spirit of the great Victorian engineers, who aided private fortunes to build and run railways in the 18th century.

The proposal by Richard Costain, the mining and construction group, which has an annual turnover approaching £1bn a year, would involve financing and building a 16-mile motorway tunnel in a submerged tube beneath the bed of the River Thames.

It is just one of a series of international proposals by construction companies to tap private finance to build and operate public services such as roads, railways, power stations, airports, water and sewerage plants.

These efforts have been stimulated by moves by governments worldwide to cut public sector borrowing, reducing construction export orders in the process by more than a third since 1981.

Examples of British companies involved in privately-financed infrastructure projects include Freeman Fox and Partners, the consulting engineers which designed the \$385m Eastern Harbour tunnel crossing in Hong Kong.

Acer following its merger with engineering consultants John Taylor, also designed the Sidney Harbour Tunnel crossing in Australia.

Both projects are being financed privately by Kumagai Gumi, the large Japanese contractor, which will obtain its return by charging tolls to use the tunnels.

Trafalgar House is another British company with high hopes of winning privately-financed infrastructure projects abroad. The construction, property, shipping and hotels group is bidding to build the third Bosphorus bridge in Turkey which is expected to be financed privately.

Trafalgar is also thought to be pursuing privately-financed

Proposals are being made for ambitious private projects

Reviving the Victorian spirit

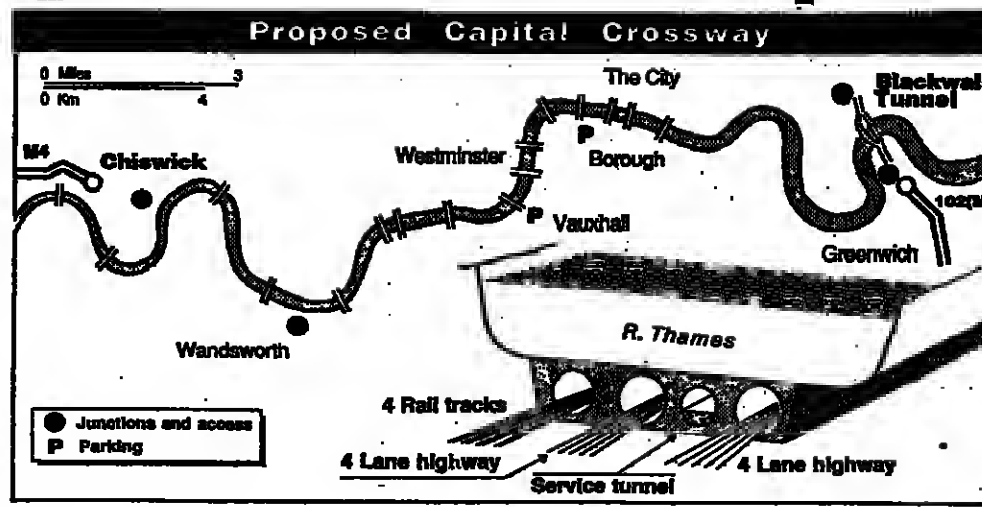
road contracts in Indonesia. In 1986 the group won a concession from the British Government to build a privately-financed road bridge across the River Thames at Dartford.

However, the Government's experience of getting privately-funded projects off the ground has been surprisingly mixed for an administration which champions private sector enterprise and initiative.

Several schemes have foundered on what contractors claim is Treasury ambivalence towards private financing schemes. Trafalgar House won the concession to build the Dartford crossing only after the Cabinet over-ruled Treasury objections.

Even then, Treasury officials tried, unsuccessfully, to deduct the cost of the bridge from the public sector transport budget, the contractors say.

They claim the wording of Treasury rules, designed to ensure that privately-financed



projects would be removed if these schemes do not result in any increase in the industry's workload.

But it is the wording of the Ryrie Rules, which is the biggest bone of contention between construction companies and Treasury officials. The rules established in 1981 by a working party under the chairmanship of Sir William Ryrie, then a senior Treasury official stipulate:

• Finance must be raised at competitive rates and entirely at the risk of the private investors; there must be no direct or indirect state financial guarantees.

• The higher cost of raising money from the private sector must be offset by cost savings elsewhere in the project.

Contractors claim the rules make it almost impossible for any scheme to be approved as it is very difficult to identify savings which could not technically be achieved under public management.

Developments which have

previously fallen foul of the Ryrie Rules include a West Midlands road proposed by Tarmac, an East Anglian sewerage scheme at Flag Fen and the private financing of the Westminster Conference and Exhibition Centre. So far only the conference centre has been built, using public money.

Construction companies are also perturbed by recent attempts by MPs to incorporate a windshield in the designs for the new Dartford Bridge which, according to Trafalgar House, would significantly increase the cost of the project and could force the company to re-submit its financial proposals.

MPs voted to include the windshield during special select committee hearings of the Dartford Crossing Bill. Ministers, not wishing to delay the Bill but anxious not to disrupt the project, are expected to propose a partial rather than total windshield.

Contractors are concerned however that MPs should seek to change the rules halfway

through the game when companies may have already spent large sums of money preparing their proposals and getting them accepted by the Transport Department and by commercial investors.

Mr Patrick de Pelet, a director of Kleinwort Benson, the merchant bank which advised Trafalgar House on the Dartford Crossing proposal, says confusing signals from government create uncertainty and do not encourage private companies to bring forward private financing proposals.

None of this has prevented companies from proposing some fairly ambitious schemes. Costain in addition to its plans for a new London underground motorway has proposed two other grand transport designs: a privately-owned high-speed rail network across South East England which would link with the Channel Tunnel, and a plan to turn the M25 motorway round London into a split highway by constructing an extra road deck 40 to 60 feet above

the existing road.

Costain says its plans are not very advanced but it has chosen to publicise them at this early stage to try to generate the kind of dialogue between government, construction companies and financial institutions which would be needed if these ventures, and others like them, are to have any chance of success.

Other construction companies such as Tarmac, Wimpey and John Mowlem have formed consortia capable of building privately-financed prisons and hospitals.

John Mowlem privately financed, built and now operates the short take-off and landing airport (Stolport) in the London docklands. It is investigating possibilities for building other Stolports at Sheffield, Cardiff and in Paris.

Trafalgar House and John Laing have formed separate joint ventures with privately-owned French water companies, to take advantage of government proposals to privatise Britain's water industry. Trafalgar House has also prepared plans to take advantage of plans to privatise the electricity supply industry.

Many of these schemes are just dreams at the moment. If Britain wants initiatives to succeed and become more commonplace, it will need to encourage much greater co-operation between national and local government, construction companies and financial institutions.

It could do well to study countries like France, which has had private water companies operating since 1863, the US where virtually every other city has plans to tap private finance to help pay for public transport projects, and in the Far East where there is much more recent experience of private financing schemes.

A common denominator in all these countries is the preparedness of public authorities to work closely with private companies in winning work both at home and overseas.

Andrew Taylor

Though there are uncertainties, sectors such as retailing are buoyant in much of the UK

Developers weigh City prospects

UNCERTAINTIES ON the stock market have caught the property development and investment industry at a time when it is finely poised.

After a period when returns from property had sharply increased, when the sky had always seemed the limit, questions were being asked about how long the boom would last.

It is true that the market crash has sharply diminished the possibilities of expansion through the issue of high-priced paper. But it is equally true that developments, and plans for development, have continued apace. And this has not been confined to London and the South East. It has been a UK-wide phenomenon.

The key effect of the market crash has been to remove what had been perceived as the certainty of sustained growth in the City of London. It is not that the market will stop growing now, but that it might reach a plateau sooner than once expected.

Like everybody else, developers and investors are still trying to weight the effects of over-investment in the securities houses against the countervailing factors of London's position as an international financial centre and the rising demands of the services industries.

The point is that the conditions affecting the City of London are individual to that district, although they might have some spill-over into branch activities of financial houses in major regional centres.

The property market in the regions, though, is far more tightly linked to movements in the national economy. The property 'industry' as a whole, has tended to push to the background warning signals like the balance of payments figures and has been working on the assumption that economic growth will continue.

Indeed, activity has increased to the extent that worries have emerged about the supply of skilled labour and the way that this is being siphoned into the South East.

In the North West, some companies are said to be paying a premium to construction workers not to go to London. In South Wales, the Bailey Group has reported that at a development in Treforest, brickwork labour costs have increased 27 per cent since October.

This is not to suggest that there is a boom everywhere and in all sectors. The picture, rather, is patchy.

Generally, the retail development sector remains buoyant. Developers have been searching for sites in market towns and for schemes in city centres. They have been promoting the construction of major centres on the edge of, and outside, major conurbations, especially where there are motorway connections.

At the end of last year, Hillier Parker, the chartered surveyors, reported that the amount of shopping centre floorspace in the pipeline was increasing significantly. Between June and September 1987, the total amount of floorspace under construction, with planning consent or proposed, rose from 108m to 130m sq ft.

The increase largely came from new proposals, with out-of-town floor space accounting for the largest proportion. Developers, it appears, have not been deterred by any suggestion that the consumer boom might be easing off.



The Debenhams store in Colchester's new Colver Street shopping centre

been a characteristic of the early 1980s has been mopped up.

But rents, especially in the areas most markedly affected by the downturn of traditional property and the recession earlier in the decade, have not been sufficiently high to stimulate much new development.

"This would be the case in cities like Liverpool and Newcastle and in areas like Teesside. By contrast there has been greater activity in Manchester and Glasgow and shortages of space emerging in Edinburgh and Cardiff.

Characteristically, the developments have been prompted by indigenous growth and there has been only isolated evidence of a movement of funds by the institutions into regional centres. Often the lack of an ultimate buyer for a speculative development has been, and remains, a deterrent for the developer.

The institutions have continued to concentrate their offices investment in the City of London and the flow of funds has

even. Broadly, the surplus of space in the regions that had

continued since the stock market crash. But the amount of money they have been spending has been less than either owners-occupiers or developers.

Earlier this month, for example, Guardian Royal Exchange Properties in a joint purchase with C. Itoh, the Japanese trading company, paid more than \$2.1m for a First Street building next door to the Daily Express.

At the end of last year, there were 109 development schemes in the City. According to calculations of Jones, Lang Wootton, chartered surveyors, starts were made on buildings last year to provide 8.8m sq ft of office space and total construction activity covered 8m sq ft, of which just over half had been pre-let.

There is 11.47m sq ft of space in the pipeline - that is where planning consent has been granted but where construction has not started and there were outstanding planning applications for a further 8.3m sq ft.

At the moment potential take-up of speculative space, according to JLV research,

comes to over 9m sq ft. On a statistical basis this could not be met in its entirety by construction already under way. So a key factor for the market over the next few months will be the extent to which projects with planning consent go ahead.

But the prospects over the medium term are further confused by the Canary Wharf development in London Docklands, where 6m sq ft of office space will be created in the first phase and will start becoming available from about 1990.

That space, which is being offered to occupants at total accommodation prices which would be about 25 per cent of those in the City itself, will become a potent market factor around the time most estimates suggest there will be rough supply-demand balance in the City.

There are then grounds for caution, not about the immediate prospects but about the longer-term outlook for the City, a factor of which the City planners are well aware. Their free and easy days are over and they will be scrutinising more carefully the projects to which they give planning permission.

Paul Cheeseright

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BUILDING 3

Professional staff and skilled workers are at a premium while pay rates are rising, as Peter Bill explains.

Shortages of tradesmen to feed the boom

IT MAY BE just a feeling but there are those in the construction industry, panicking six months ago, who now feel slightly calmer when contemplating where the labour is to come from to feed the construction boom.

The word seems to have shone out into the darkness of the black economy: there is legitimate money to be made once again.

There has been a 100,000 rise in tax certificates for the self-employed in two years - far more than the number of bricklayers, carpenters and other skilled workers being trained. Now more than half the 600,000 of the building workers are self-employed.

But making professional managers, trained engineers, skilled architects and surveyors re-appear from the gloom is not an option. They are simply not there. Adding to the 300,000 technical, professional and clerical staff takes time. It is not really happening, and as those trying hard to staff the Channel Tunnel will testify, it is a real problem.

First the worries about blue-collar jobs. Currently the balance between supply and demand is precarious. No more so than in London.

"We are not in a panic here - more of a pressure situation," says Mr Peter Shapcott, director of the London region of the Building Employers Confederation. "Work is not being held up in any significant way, but there are local problems."

Docklands is the real pressure point, he says. Here the BEC in cooperation with the Manpower Services Commission and the Construction Industry Training Board is in the middle of trying to quantify the need and find somewhere to train the thousands of workers needed to build such projects as Canary Wharf.

"We are determined to avoid major dislocations," Mr Shapcott says.

Moving in parallel to the rise in workload in London is the rise in pay. For a nine-hour shift, rates for self-employed carpenters and bricklayers have risen up to 25 per cent in the past year to between \$55 and \$60 a day on the big sites.

Labourers' pay has moved more slowly, by about 10 per cent to \$35 per day.

Last month's survey of 600 members of the BEC was the most optimistic for 15 years. Two thirds of companies are working at full capacity; three quarters expect to win more work this year.

The dark side of this sunny outlook is labour shortages. A year ago about half the companies reported difficulties in finding labour. Today four construction companies out of five complain about the scarcity of bricklayers and carpenters.

In London the problem is now almost universal. Here 98 per cent of respondents to the survey complained that bricklayers were difficult to find. In the East of England the figure is 95 per cent.

Carpenters are nearly as scarce. In London and the East of England 96 per cent of contractors cannot find enough of them. In the Midlands the figure is 83 per cent and the South 89 per cent.

Problems over the supply of skilled labour has been evident in the South for at least a year. But it has been spreading northwards.

The BEC trade survey shows a heartening increase from 32 to 59 per cent of companies in Scotland reporting more inquiries. But with the first signs of the boom washing over Glasgow and Edinburgh, the best labour is starting to disappear.

"There are indications now that contractors cannot get good bricklayers or joiners," says Bob Campbell, director of the Scottish Building Employers Federation. "The change came

in the last quarter of 1987. At the beginning of the upturn there was a problem but now firms seem to be finding the labour."

"Not many people go down to London from up here; it's just that little bit far."

The BEC December survey backs Campbell's feelings. More than half the companies in Scotland cannot get enough car-

penters now. For bricklayers the figure is 42 per cent.

But one factor which helps ease the problem in Scotland, Mr Campbell says, is the tradition of training. The country produces only 10 per cent of the UK's \$30bn construction output but manages to train 20 per cent of all the skilled labour.

This is partly because over half the Scottish labour force is directly employed, Mr Campbell feels. With them, training youngsters is much easier than with the self-employed. The other reason, he says, is Scots' builders intelligent use of the CITB and YTS training grants. "We make full use of them."

In Manchester the employers' confederation is more concerned. Mr John McDonald, the BEC industrial relations officer, says there are two problems: "People are still going south, and there is no sign of it lessening." This, and an upturn in the North West was starting to cause problems.

"We haven't got to the stage of labour downing tools on one site and walking off to another for higher pay. The ball is still just about in the employers' court. But last year you could select the top labour now you have to pay top money for second and third division operatives."

In the North West 69 per cent of contractors are short of bricklayers and 67 per cent are short of carpenters. In Bristol things, if anything, look slightly worse. But Michael Knight, regional director for the BEC in the South-West, sees hope.

"Finding tradesmen is very difficult but people are coping. Operatives are finding their way back into the industry. However, big jobs like the housing at Bradley Stoke is putting a tremendous strain on the supply of trained labour."

"The industry is resilient. We had a problem in the autumn, but in the past three months it has got better. The people just seem to appear. Nevertheless, 97 per cent of BEC members complain of the scarcity of bricklayers and 90 per cent of a shortage of carpenters."

In London, one of the major suppliers of sub-contract labour is more worried than the official voices. "The whole problem here is not getting the men - it's getting the accommodation to put them in," says Dan O'Neill of McGinley Construction.

He feels that in the next 12 months all the skilled labour his company is presently finding in the north of England and Ireland will be soaked up.

"Then we go to plan B - finding labour from wherever we can. We have already written to the to the EC immigration office in Paris asking for help."

The traditional hunting ground - Ireland - is also becoming sparse, he says. "There are now 110,000 Irishmen illegally in the US, many of them are

tradesmen who traditionally would come to Britain."

That traditional marker of scarcity - rising salaries - is bringing smiles to the faces of architects, engineers and quantity surveyors. Their employers working on fixed fees or prices may swoon. But pay levels have risen by up to five times the inflation rate.

Demand has not slackened in the traditionally quiet post-Christmas period, says Andy Scope, general manager of Montrose. "We came back to work

on January 4 and within a couple of days we were doing as much as we were before Christmas. Demand is just as hard."

"We are struggling to get people to come in but the vacancies are still coming in; there has been no slackening off in demand from employers."

"The industry is leagues behind others in selling itself to potential staff. The fall in school leavers will soon start to bite. Then we will have to learn to sell ourselves, Mr Scope says.

Rates for self-employed carpenters and bricklayers have risen up to 25 per cent, in parallel with the rising workload in London. Four out of five construction companies have difficulty finding skilled people to do the work.



One of the shopping malls in the 2m sq ft-plus MetroCentre, Gateshead, claimed to be Europe's largest out of town shopping centre. Phase Three, now in its final stages, incorporates a children's fantasy park

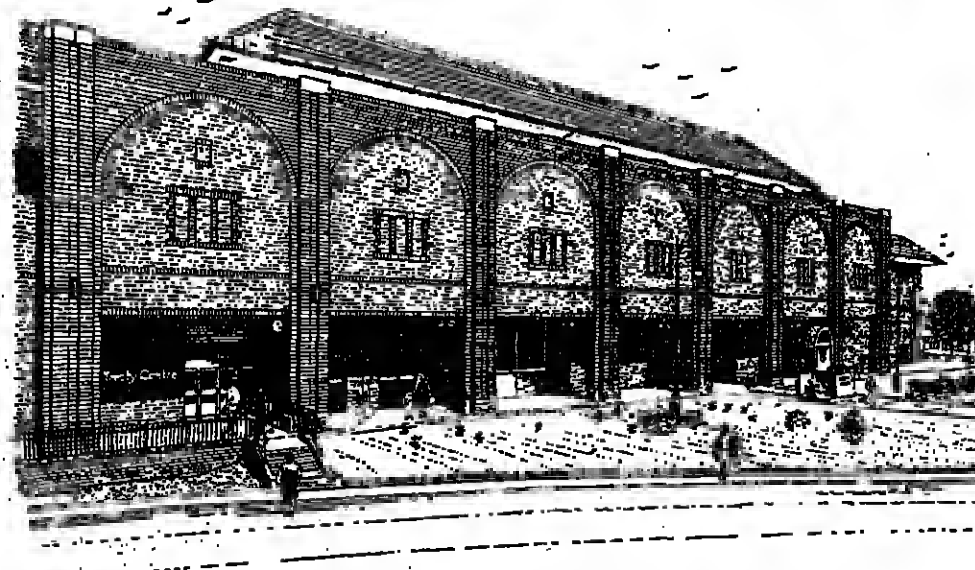
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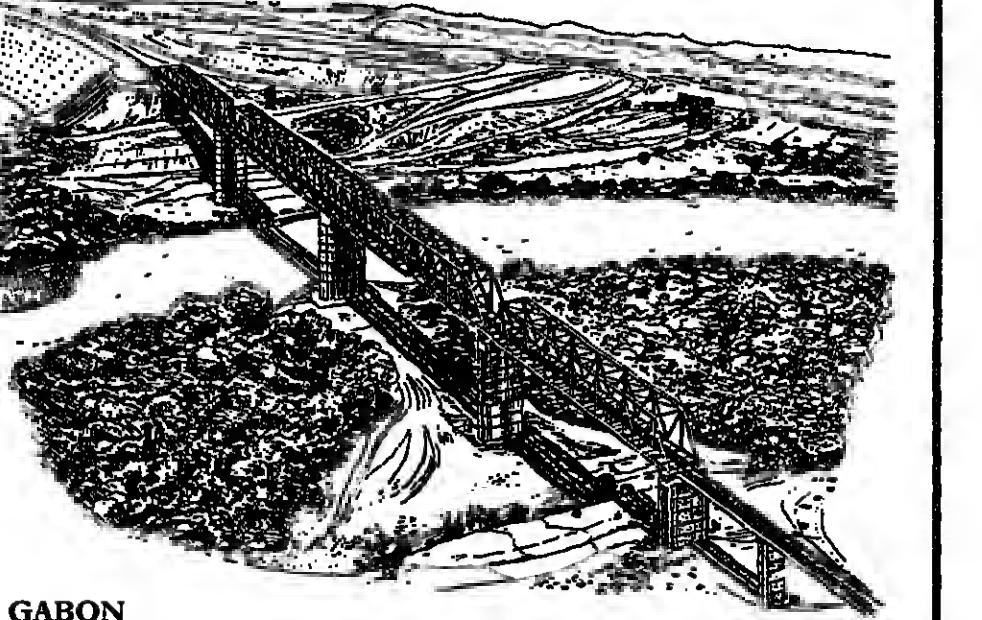
USA
One of the luxury homes at Beacon Hill Summit built by Taylor Woodrow Homes California Limited. Beacon Hill Summit is the latest neighbourhood development at the company's award-winning, master-planned community at Laguna Niguel, Orange County, California.



UK
A 'Monique' four-bedroom home on the highly acclaimed development at Binfield, Berkshire, by Taylor Woodrow Homes Limited.



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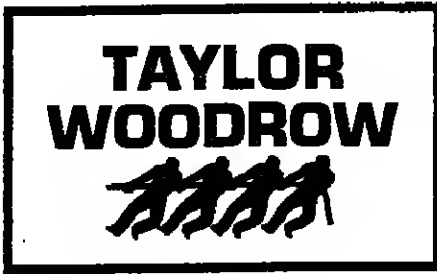
GABON
The Transgabon Railway. The main contractor was Eurotrag, a consortium of which Taylor Woodrow International Limited was one of the two British members.

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BUILDING EMPLOYERS CONFEDERATION



"Overall, 1988 should be another good year for building industry trading prospects. Among many issues, BEC will be campaigning for policies to boost 'inner city' regeneration, to tackle the scourge of 'cow-boy' builders and to outlaw non-commercial contract conditions."

John Parsons
President of the
Building Employers
Confederation

The Building Employers Confederation is the most influential and effective trade organisation representing the widest range of building industry interests. Its members account for over three-quarters of total private building industry output.

Details from Alan Hughes, BEC, 82 New Cavendish Street, London W1M 8AD. Telephone 01-580-6568; Fax 01-631-5872.

BUILDING 4

Signs of housing price resistance in South East, but ...

Impact of share prices slide may be slight

THE Reagan-Gorbachev summit in Washington had barely ended when an East Anglian estate agent was advertising that house purchasers should hurry because prices were bound to go up as cruise missile bases and protestors would be leaving.

The opportunism, optimism, and barefaced cheek of estate agents are perennial even if other aspects of the housing market change.

Factors which are likely to influence and shape the British housing market during the next year or so include:

• The worldwide slide in share prices and the effect this is likely to have on the British economy and the housing market in particular.

• Movements in interest rates; builders hope lower interest rates and ready availability of mortgage finance may offset any decline in confidence following the stock market crash.

• More planning battles between builders and conservationists as developers propose more country towns and large scale housing developments in rural and semi-rural areas.

• A widening gap between house prices and average salaries which is pricing even those on moderate salaries out of the housing market in southern and eastern England.

• The inheritance factor, which will become increasingly important as previous generations of house owners die and pass on the proceeds to their children.

Morgan Grenfell estimates that property inheritance flows

are running at about £7bn a year. Some of this money will find its way back into the housing market as people use the proceeds from their inheritance to repay mortgages earlier or to break into the market for the first time.

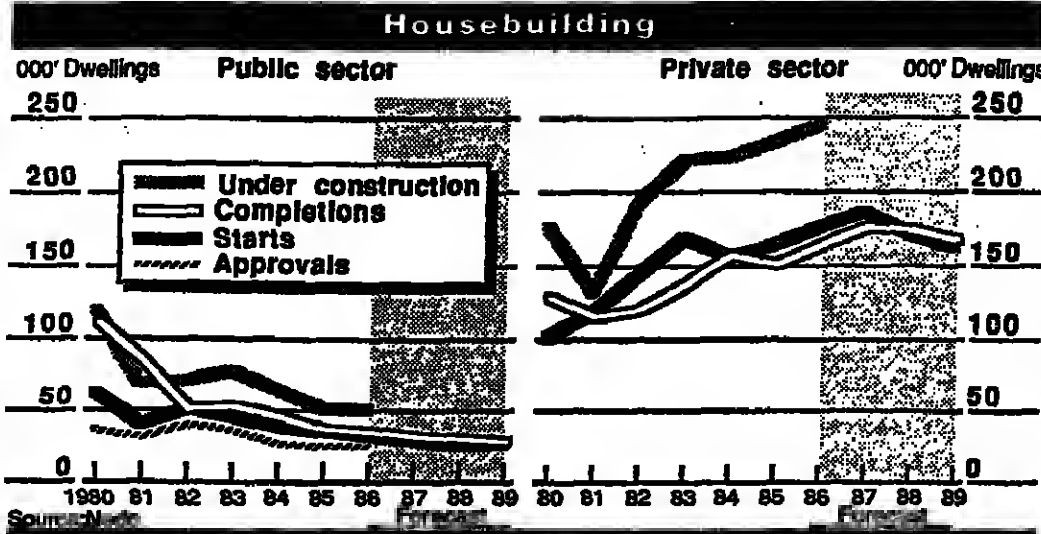
The Housing Bill currently going through committee stage in the Commons will have a significant impact on private sector provision of rented housing although it is unlikely to increase housebuilders' workloads in the short term.

Builders will be more concerned about the impact the stock market crash may have on sales.

So far the housing market has been largely unscathed by stock market problems. House prices mostly have continued to rise and agents even reported slightly higher sales than normal over Christmas, when the market traditionally is at its lowest ebb.

Most forecasters expect the slide in share prices to have very little impact on house prices nationally given that shares account for only 7 per cent of personal wealth in the UK.

London docklands may be an exception. Prices in docklands have fallen sharply since Black Monday and there have been



cases of would-be purchasers forgoing deposits rather than complete their purchases. The Henley Centre has lowered its forecasts for house price increases in London because of the threat of further job losses and salary reductions at financial services companies in the City.

It says price rises in London could even fall below general inflation rates this summer. The centre nonetheless expects prices in London to rise by 6.7 per cent this year, before the crash it was forecasting a 10.6 per cent rise for London.

Nationally the centre expects prices to rise by around 12.5 per cent this year, lower than the 15 per cent achieved last year, but still well ahead of forecast inflation. Most forecasters also expect the number of starts made on new private homes to dip slightly this year after 198,000 starts were made in 1987, the highest number for 15 years.

parts of the South East, an historically high price to earnings ratio, and the spectre of land banks which may have been bought with over-optimistic expectations for price inflation.

"For these reasons we expect housing starts to have peaked last year and for both to decline in 1989," says BZW.

Savory Millin, a rival firm of brokers, rather cynically points out that the housing market always does less well the year after an election.

Building societies are particularly concerned at the pace at which house prices have been rising, outstripping the ability of even those in work to buy their own home.

A report last year by the Conservative-controlled Association of District Councils and the School of Advanced Urban Studies in Bristol found that up to 35 per cent of those in work in parts of the South East, such as Hampshire and Essex, could no longer afford to buy their own home.

four times the national average wage.

The last time the house price to income ratio was this high was in the early 1970s when annual house price increases fell from 42 per cent to 4.5 per cent in three years, the society says.

It does not expect a similar collapse - prices measured against general inflation actually fell in the mid 1970s - but it does expect prices to pause while incomes catch up.

One of the biggest influences on prices is the cost of land. In South East England land with planning permission can cost more than £1m an acre, according to Mr Alan Cherry, chairman of the House-Builders Federation.

Mr Cherry, chairman and managing director of Countrywide, currently one of the South East's busiest housebuilders, says the shortages of good-quality sites in rural and semi-rural areas, where people increasingly want to live, is likely to remain a major problem for developers who face strong opposition from conservationists, residents' pressure groups, local politicians and local authority planners.

The issue has thrown builders, some of whom are among the Government's strongest supporters, into direct conflict with Tory voters in the districts which want to restrict further development in the areas in which they live.

It is a dilemma which Ministers have still to resolve. Statements by a succession of Environment Ministers have tended to contradict each other, stressing on the one hand the sanctity of the countryside and on the other the need to find alternative uses for redundant agricultural land and buildings.

However, some builders believe they may be starting to win the battle following the granting of planning approval for a new 3,500-home development on the outskirts of Harlow, Essex and the decision by Mr Nicholas Ridley, Environment Secretary, to include 7,000 more homes in the structure plan for Berkshire than is wanted by the county council.

Waiting in the wings are a host of proposals for new country towns and so-called neighbourhood developments which have been proposed by some of the country's largest housebuilders.

These will provide a major test of planning attitudes both of local authorities and the Government as it seeks to tackle the problems of homelessness in urban and rural areas.

Andrew Taylor

Housing Bill

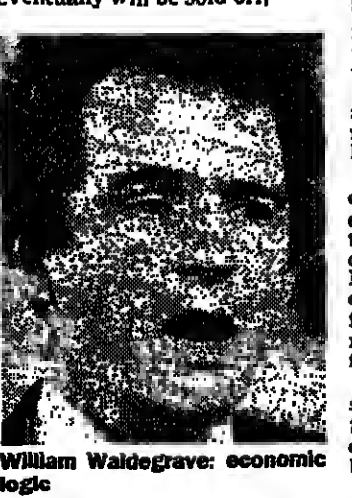
New lease of life for the rented market

THE HOUSING BILL proposes the most sweeping reforms to Britain's housing market for more than 30 years.

It aims to restrict the role of local authorities as major providers of housing and to encourage private investment in rented housing by removing rent restrictions on new lettings and requiring voluntary housing associations to raise a greater proportion of their funds from the private sector.

The right of tenants to have rents independently assessed and set under the fair rent system is to be scrapped and rents will be expected to rise high enough to allow private investors a satisfactory return on their money.

Council tenants will be given the right to choose a different landlord. Housing Action Trusts (HATs), with similar planning and land assembly powers as urban development corporations, will take over responsibility from local authorities for running problem estates which eventually will be sold off.



William Waldegrave: economic logic

The aim according to Mr William Waldegrave, the Housing Minister, is "to apply simple economic logic to a sector of the housing market which has been smothered virtually to extinction by the effects of muddled thinking and prejudice."

The impact of the Bill is being felt even before it has become law.

Some councils have already begun to transfer management of individual estates to housing associations which, under the Bill, will be expected to play a major role in developing mixed public and privately-funded rented housing schemes.

Local authorities in some parts of London have sold problem tower blocks to private companies which have substantially renovated the buildings and converted them into privately-rented luxury flats, with no problem in finding tenants.

Building societies, even before the Bill was proposed, had developed a range of mortgage services to help housing associations provide rented and shared ownership schemes aimed at the less well-off who cannot afford to buy their own homes and cannot find, adequate council housing.

Societies in future will be looking for new ways to break into the rented housing market and not just providing housing for the needy.

Nationwide Anglia, Britain's third largest building society, in the same week as the Housing Bill was published announced plans to provide up to £500m in mortgages to a joint venture company it is establishing to acquire homes for private renting.

The joint venture company, Quality Street, established with four former employees of Glasgow district council's housing management department, proposes to provide rented accommodation for a wide range of incomes and needs from company flats for business people to housing for the needy.

Quality Street plans to own and manage more than 40,000 private rented homes by 1992 in cities such as Glasgow (where the company will start), Edinburgh, Dundee, Liverpool, Newcastle upon Tyne and London.

Housing associations too are looking at new ways of raising funds. Under the Housing Bill they will be expected to raise between 60 and 70 per cent of their funds from the private sector.

An independent investment body to raise private finance for association schemes by issuing bonds on the capital market, has been established by the Housing Corporation, which administers more than 2,000 housing associations and by the National Federation of Housing Associations.

The fund issued its first package of bonds just before Christmas, raising £31m for six housing associations.

The associations are concerned however about the effect higher rents will have on their tenants. They say the high cost of housing land in areas in London makes it difficult to compete with returns available from home ownership, which receives a large subsidy in the form of mortgage tax relief.

Rents will have to rise sharply if returns are to be sufficiently competitive enough to encourage private investors to back schemes.

The Government insists housing benefit will be available to help those who cannot afford higher rents, but the associations say this will not help people whose incomes are just above the threshold for qualifying for housing benefit or who are eligible for only a small entitlement.

These people could find themselves paying up to 40 per cent of their net income on increased rents, according to the associations.

They say they welcome any initiative that might increase their funds but not at the expense of pricing their traditional tenants, the disadvantaged and the poor, out of the market. For this reason they are not opposing the Bill outright but will try to amend it during the committee stage in the Commons.

They would like, for example, to see some kind of safety net introduced to prevent tenants from paying too high a proportion of their income on rents. The associations are also concerned at the possibility of private landlords taking advantage of the proposed legislation.

The changes are unlikely to promote an immediate increase in new housing development. Indeed building of new houses by the public sector is likely to decline further.

On the other hand, renovation and improvement work may increase as home-owning private landlords are encouraged to improve older properties and return to the rented market.

Andrew Taylor

THE OFFICIAL figures have yet to be produced but a little extrapolation makes it clear that the UK trade deficit in building materials in 1987 will be about £2bn equivalent to three quarters of the total trade gap.

Static exports and soaring imports trebled the gap to £1.67m between 1982 and 1986. Last year it widened by a further £434m to almost quadruple the figure six years ago.

What is causing these macro-movements is simple. A strongly recovering home construction industry is busily sucking in imports from a sluggish European market and mopping up the small export capacity of the British producers.

This surge in output - which most forecasters expect to have been around 7 per cent in 1987 - has strained materials industry to the limits. It seems to be coping - just.

Take bricks. "People were really tearing their hair out last autumn," says one manufacturer. "Officially there was no shortage - but delivery dates were going from weeks to months. But the situation has now eased."

This might be because manufacturers have invested \$65m in new production lines over the past two years and a further \$50m investment is planned.

First signs of this new capacity came in last month's brick stock figures. After almost two years of decline, they rose by 18 per cent in the fourth quarter of 1987.

London Brick, which has suffered most complaints, has spent £20m on new lines which will increase capacity by 10 per cent to 14 per cent by October. It is just about coping with demand, says Mr David Lepia, national sales manager.

"We are literally delivering every brick we can make. We worked three days over Christmas to catch up but that lead has evaporated now."

Mr Lepia says delivery times for standard bricks is a minimum of six weeks. Special facings can take up to 18 weeks. "Most major builders give us delivery schedules. Generally we are meeting them. I am sure the situation is getting better."

Mike Payne, the national purchasing manager for Wimpey Homes, agrees. "If you expect to pick bricks off the shelf it is

A SOLEMN ritual is expected of every new leader to emerge from the ranks of Britain's builders. Planners and politicians, ancient enemies who cast a ring of steel around the pack's territory, must be castigated for their ignorance and bloody-mindedness. Rural conservationists are condemned for depriving the public of homes and comfortable shopping facilities.

This year the script has changed. Mr Allan Cherry was not short of demands for more land when he took his place as president of the House Builders Federation. But he is a shrewd campaigner, experienced enough to see that screaming matches alone will not win this never-ending battle.

Ministers are already coming round to the idea that extra land should be released but are worried by the political consequences of bold action. A full frontal attack there would be counter-productive.

Instead, Mr Cherry urges builders to go out into the world and persuade councils and conservationists that they can improve land rather than despoil it, by planting woods, improving villages, soaking up surplus farmland, and creating jobs in fully-serviced communities.

Whether this will see quick results is doubtful. The ideal of inviolate pastures and a cynical mistrust of the profit motive will be hard nuts to crack.

On the other hand, this year may prove a milestone in the attitude of the Government,

difficult. But with planned deliveries we are not getting trouble."

Cement deliveries have not been a problem. But it was the threat rather than the reality of rising imports which broke the

ending of the cartel," said David Battersby, purchasing director of the medium-sized Staffordshire builder Linford. "Several attempts have been made to increase prices, but these appear to have been resisted by most builders."

A strongly recovering home construction industry is straining UK suppliers to the limits and busily sucking in imports from a sluggish European market

cement manufacturers cartel last February. Minimal amounts of Greek and Spanish cement coming into the UK was the straw which forced the three major makers into abandoning their common pricing agreement.

"There has been little change in the price of cement since the

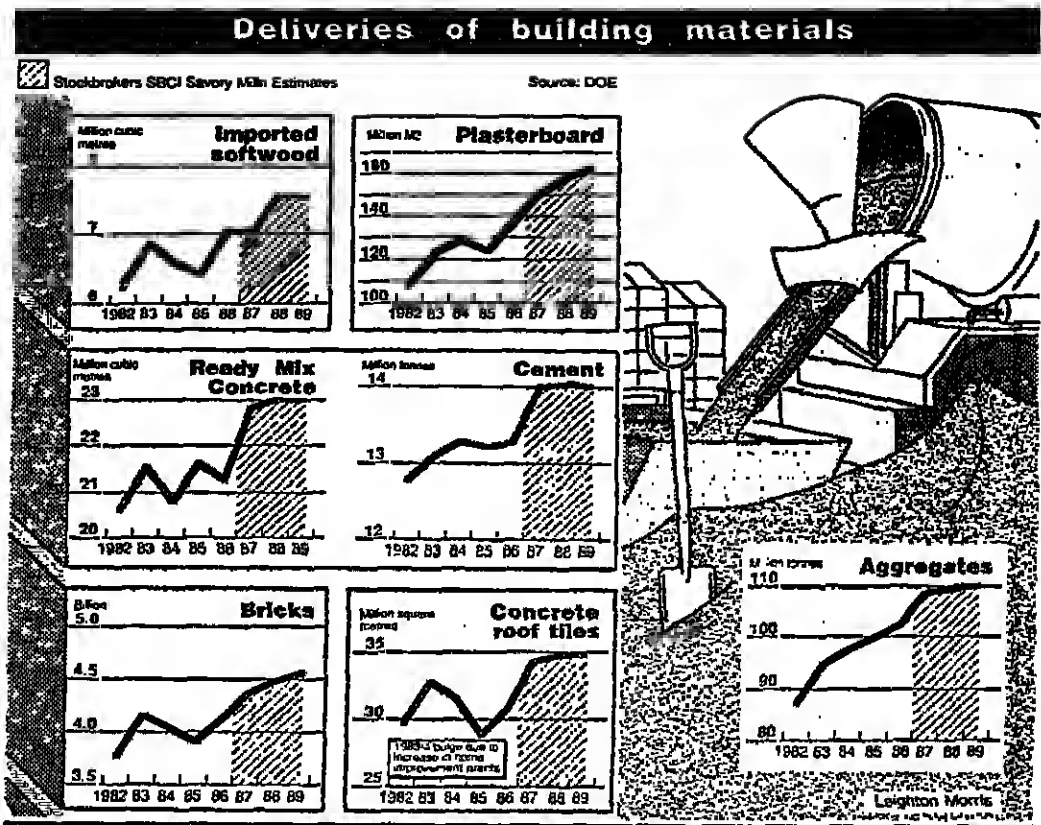
restoring any talk of price increases."

Mr Battersby said the current boom is causing prices of all-building materials to rise. "What we are seeing now is a closed market situation with discounts previously given disappearing." In addition, said Mr Battersby, "prices have increased on a number of materials in recent weeks which do not reflect any cost of living or any other index."

The burgeoning plasterboard market has at long last attracted a flock of rivals keen to carve a slice out of BPB's highly efficient monopoly. Bed-lam covets 30 per cent of the 150m sq metre business. A plant in Bristol is planned to start production in 1990. Knauf, the German maker, has leased advanced plans for a factory in Kent and Eternit TAC from Belgium has begun an operation which it hopes will eventually

Building materials

Imports bring growing trade gap



Year	Imports	Exports	Deficit
1982	1,844	1,206	638
1983	2,278	1,356	922
1984	2,627	1,447	1,180
1985	2,711	1,507	1,204
1986	3,025	1,458	1,567
1987	3,500	1,600	2,000

bring 10m sq metres a year into Britain.

To complicate matters, the de-sulphurisation programme just announced for Drax power station will spill out lime comes a year of gypsum, the raw material for plasterboard by 1993.

The outlook for the market when all these plans take effect is uncertain, said stockbrokers SBCI Savory Millin. They calculate the price of plasterboard in the UK is around 16 per cent cheaper in France and Germany. A December circular implies that the incomes will have a hard time undercutting BPB. "The scope for reductions is not great," said the broker.

While BPB might not be that worried by an invasion of its territory the Government is now seriously concerned at the growing level of imports. Just before Christmas construction minister David Trippier told the industry that "this deficit must be tackled. UK material producers must offer UK specifiers more competitive products."

A French government study published earlier this month shows Britain with a 5 per cent share of inter-community exports of building materials in 1986, but taking 14.3 per cent of exports. The report from the French Ministry of Trade also produced a country-by-country ratio of EC exports to EC imports. Germany came top at 159. In other words, exports are 59 per cent higher than imports. Italy scores 146 and Belgium/Luxembourg 139. Close to the bottom came France, scoring 71. Then with imports almost twice the vol-

ume of exports in 1986 came the UK scoring 64.

Nigel Chaldecott, director-general of the National Council of Building Material Producers thinks closing the trade gap won't be that simple. "First the construction industry is booming in Britain compared to the rest of Europe. So they are all saying 'let's get in there'."

Second, said Chaldecott, "a lot of manufacturers have been bitten by putting in extra capacity only to meet a downturn. Most now say they plan production to meet a specific level of demand, don't let's be too greedy and go for the lot."

Mr Battersby agrees: "one of the major things which affects the market delivery situation is the fact that most manufacturers have geared down to what they consider to be a general future market requirement - and they have little surplus capacity to meet the upturn."

But the trade gap grows. Aluminium imported in clothing and curtain walling products have jumped from £128m in 1986 to around £176m last year. The value of wall tiles imported has risen 50 per cent in two years. Imported iron-nigger has also come flooding across the Channel. In 1986 to 1987 it was worth £100m, today £170m.

Exports of structural steel have fallen by 37 per cent to £184m in 1987, while imports have risen by around 25 per cent. Now British fabricators working first out are being threatened by European, Canadian and perhaps even Korean companies on large projects in London.

Peter Hill

Planning

Unending battle for land

more likely to make compromise provided the Green Belt principle of the Green Belt is upheld.

He rejected plans by a consortium of Britain's top builders to create a new town on Green Belt land at Tillingham Hall in Essex. But he went some way last month to meet demand for new homes in Berkshire.

Planners wanted to cut building from 4,900 homes a year to 1,500 in the early 1990s. Builders wanted a big increase.

Mr Ridley annoyed both sides by agreeing with the planning inspectors that the rate should reduce but only to 3,000 a year. That means builders should get more than local authorities propose in other structure plan reviews still to be decided. It may not be as much as the industry would like: the House Builders Federation believes that Berkshire will overheat badly even with the land for an extra 7,000 homes.

But the threat of overall cuts of about 10 per cent in building rates looks less likely. New communities like Tillingham Hall seem doomed to fail if they take up Green Belt space.

The recent batch of planning guidance notes from the Government says "a few new settlements may be needed to ensure that economic growth is

not stultified by lack of homes, and that the Green Belt presumption against greenfield building is reinforced.

But it is increasingly plain that undesignated green land is not inviolate. Mr Cherry's own company, Countryside Properties, has just won permission along with Croudace and Waters for a 3,500-home scheme at Harlow and hopes to repeat the success with another 1,500 at Braintree, both in Essex.

Stansted Airport expansion provides powerful backing for the need for homes. Other schemes proliferating in Hampshire and around Oxford and Cambridge will have to meet the same criteria to get past the starting post.

The Achilles Heel of the Green Belt is land made derelict by mineral workings or redundant statutory undertakings such as water or sewerage works, according to Mr Tony Harris of surveyors Rogers Chpsman. Local authorities are adopting a more positive trading off renovation of these sites for permission to create houses or shopping. But this makes it even less likely that the Government will release unspooled land, he says.

Completion of the M25 has created a spate of proposals for out of town centres which need the wide open space of green land. The Government made it crystal clear in its latest planning guidance notes that "proposals for such developments which may be over 100,000 sq ft and up to 1m sq ft or more have no place in the Green Belt."

But it leaves the door open for reclamation of large derelict areas. Planning specialists Montagu Evans also note that for the first time the Government says that some surplus industrial land may be turned over to retail development.

In this sort of light, the Blue Circle/Shearwater scheme for a big shopping and leisure centre works near Dartford would seem to have a reasonable chance of success. Particularly as the local authorities back the suggestion to pull it out of the Green Belt.

It also has the advantage shared with retail schemes north of the Thames at Thurrock, of being on the eastern side of London, where the Government is keen to see development to balance the pressure out in the west.

However, the Prudential's proposed 1m sq ft at Hewlett Farm, Orpington, may have too steep a climb to overcome Green Belt and local authority objections.

Meanwhile, ARC is trying to prove a similar case to Blue Circle by proposing retail and leisure uses for its worked out gravel pits west of London. But it has found that it is not just Green Belts that can pose a problem. Possible competition on the overloaded M25 has brought objections from the Department of Transport to the Wraybury proposals.

So the next year or two should see a mixed bag of victories and defeats for both housing and commercial developers as they fight for more land in the overcrowded but under-supplied South East. Conservationists remain unrelenting in their battle to keep out most building work and planners refuse to countenance spillover from town centres.

The main hope for builders must lie in Mr Cherry's policies of persuasion and the fact that the Government is far enough away from the next election to withstand the bristling of rural supporters.

But in the context of a strong commitment to inner cities and an inflexible stance on Green Belts, it is difficult to believe that Mr Cherry will find much reason to alter the ceremony of ritual combat.

David Lawson

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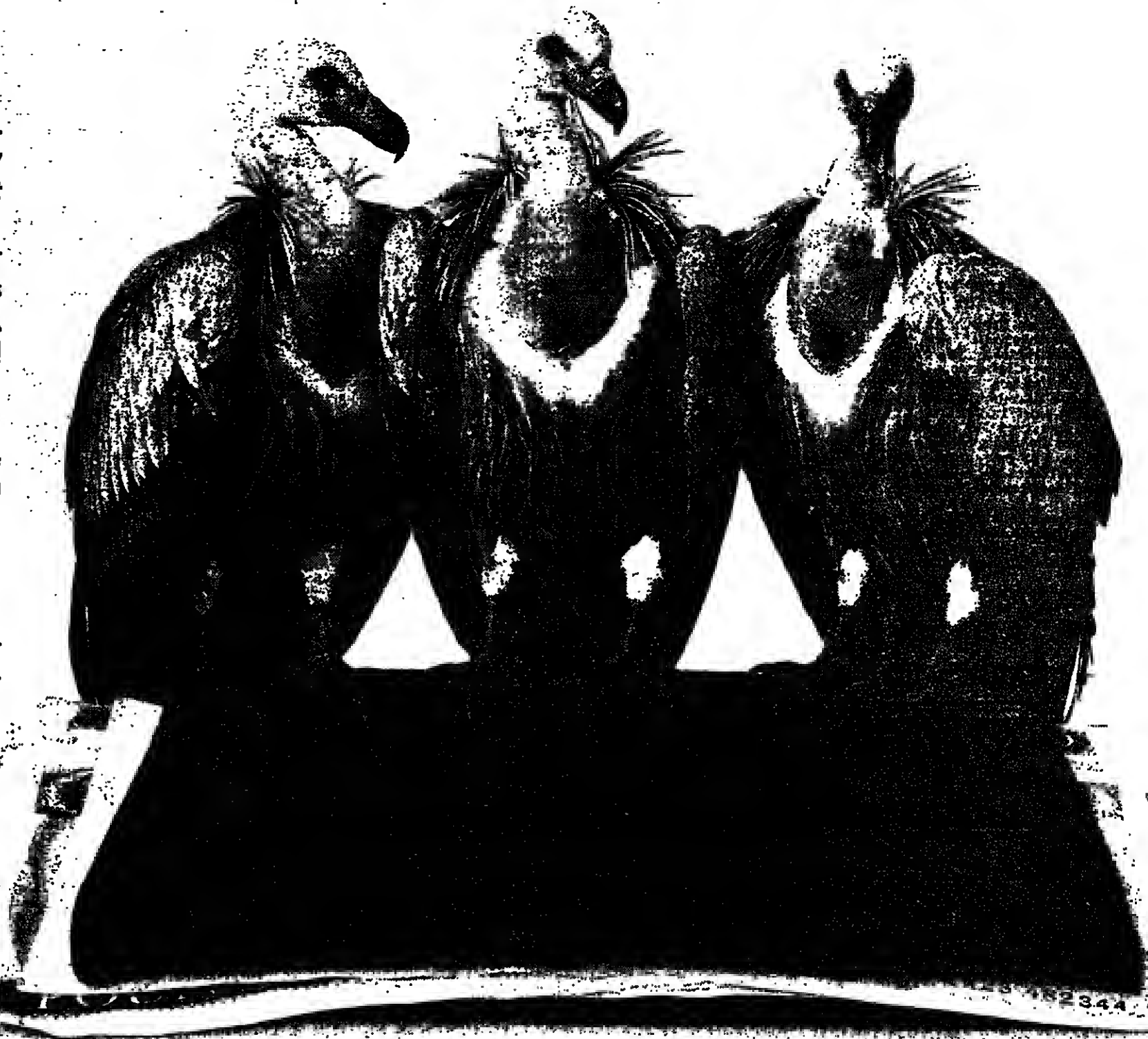
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BUILDING 6

Britain is likely to be out-manoeuvred as Europe's competition laws are overhauled
New standards could open door to imports

THE BIGGEST ever overhaul of Europe's competition laws is under way. The aim is to sweep away all fiscal, technical and regulatory barriers to trade in the European Community and to complete, by 1992, the European dream of a single common market.

The development of a new European wide regulatory structure will be extremely difficult and already the timetable may have slipped. The changes when they are introduced will have profound consequences for the way in which British construction and building material companies operate.

European technical standards, now being compiled, should ensure that Community members will be unable to stop the import of building materials from other Community countries, provided the products satisfy the European standard.

The regulations should provide greater opportunities for exports and make domestic manufacturers compete more keenly in their home market.

However, a great deal depends on what kind of common rules may be introduced. British manufacturers fear they could be disadvantaged if other countries seek to impose their national standards as a basis for a new European standard.

An example of how nations restrict imports is aluminium windows. Aluminium windows tested and approved under British standards cannot be sold in West Germany unless the product has been separately tested and certified under the equivalent German DIN standard.

This is despite the fact that British and German standards are remarkably similar and German aluminium windows can be sold in Britain without having to be separately certified to British standards, says the British National Council of Building Material Producers.

The introduction of common European standards should help to prevent these kind of trade barriers from developing. British manufacturers worry nonetheless that they still could end up having to invest in expensive retooling to comply with the new standards.

Sir Colin Corness, chairman of Redland, one of Britain's most successful international building material companies, warned in a speech to the council last year: "If we do not now move to promote the adoption of British Standards in Europe we shall be outmanoeuvred by the French and Germans and find ourselves severely disadvantaged in export markets."

British officials would be strongly opposed to a mandatory system which they say would defeat the purpose of harmonisation, which is intended to increase choice and competition.

Officials have also been concerned that British companies have not been pressing their interests strongly enough.

and with an open door to imports."

Manufacturers are just as concerned about the status of the new standards as they are about their wording. Crucially, they want to know whether the Commission intends the new regulatory regime to be mandatory or permissive.

Permissive would mean that no product carrying a Community-approved mark, or E mark, could be excluded from member countries. This would not prevent manufacturers of non E mark products selling their goods in domestic markets.

A mandatory regime would mean that only products capable of obtaining an E mark could be used in the European Community.

British officials would be strongly opposed to a mandatory system which they say would defeat the purpose of harmonisation, which is intended to increase choice and competition.

Officials have also been concerned that British companies have not been pressing their interests strongly enough.

country to set the agenda for discussion giving it a better chance of influencing the outcome in favour of its own manufacturers.

The National Council of Building Material Producers, in a report to members just before Christmas, said Germany so far held about 50 per cent of the committees compared with Britain's 11 per cent.

"The influence of the German standards in preparation of the Eurostandards will therefore be substantial and possibly detrimental to British export and home markets," the council says.

Contractors should also be concerned about the shape and

influence of Community proposals to harmonise competition between member states, says the British Building Employers Confederation and the Federation of Civil Engineering Contractors.

Builders and civil engineers have been particularly concerned about a draft directive proposed by the Commission which sets out penalties for public authorities which fail to satisfy new rules for offering public works contracts to open competition.

The penalties could involve the winner of the contract losing the work even though it may not have been responsible for the delay.

Contractors should also be concerned about the shape and

would be unfair, could cost the unfortunate company large sums of money and could lead to higher tender prices.

The federations are also concerned about the wording of proposed directive Com(87) 134 which they believe will force public authorities to abandon select tender lists in favour of completely open tendering.

They say better value for money would be obtained if invitations to tender for public works were issued normally to a select list of proven contractors, including foreign companies.

The use of select lists, particularly for major contracts, means that authorities waste

less time examining a long list of tenderers, many of which would have no hope of winning the contract, the builders and civil engineers say.

"Long tender lists lead to delays which affect costs. Tendered prices may be generally higher as contractors react to the change in the balance of commercial risks involved in moving from select list to open tendering."

The BEC and FCEC, backed by other construction industry trade associations on the Continent, believe their lobbying may have been successful in persuading the Commission to modify these proposals.

But even more controversial plans may be waiting in the wings, with the Commission poised to examine ways of harmonising European standards for labour regulations, safety and contract law.

Andrew Taylor



Gravelly Hill motorway interchange. Birmingham's Spaghetti Junction is at the heart of the trunk road network

Roads programme

Cash may not be there

THE MOST striking aspect of Britain's roads programme is the discrepancy between the self-congratulatory tone of the Government and the everyday experience of millions of everyday drivers.

For example, Mr Paul Channon, the Transport Secretary, said last week that spending on national roads next year would be 30 per cent higher than a decade ago, and declared: "We are building a better transport system for Britain."

He added: "The money that we are investing now will bring better communications for people, and for industry and commerce, whilst safeguarding the environment and keeping safety paramount."

Mr Channon's comments, which accompanied the Public Spending White Paper, cleverly implied that everyone from road hauliers to environmentalists was benefiting from a huge Government spending programme.

He did not explain why the Government is facing a barrage of criticism from people who think that, far from promising a bright future, Ministers are marching gaily towards disaster.

A few examples give the flavour of the national roads programme.

• The British Road Federation, which represents transport companies, says the Government needs to spend \$4bn to build vital new roads and complete repairs on the existing network.

Mr Peter Witt, BRF director, says: "Unless we get action, we are going to have severe congestion. The jams we are seeing now on the M1, M6 and M25 will become much more commonplace throughout the trunk road network."

• The British Aggregate Construction Materials Industries Federation says road repair programmes are so far behind that some councils could be faced with no alternative but to dig up existing roads and replace them.

• The Institute of Civil Engineers says some of Britain's roads are little more than medieval cart tracks, and suggests that the only answer is a major increase in spending. It also suggests the transfer of some minor roads into private ownership.

• The Audit Commission says that, in many parts of the country, taxpayers' and ratepayers' money is being wasted because of arguments between county and district councils over responsibility for spending.

• The RAC says the Government has shown "an inexcusable lack of foresight" in planning the national road network, and suggests that Ministers are obsessed with short-term savings at the expense of long-term problems.

The latest National Road Maintenance Condition Survey, carried out by the Government itself, shows that the condition of trunk roads worsened by 23 per cent between 1977 and 1985, and local urban roads by 18.5 per cent.

There are several explanations for the difference between the apparent perceptions of Ministers and other road users. First, the Government tends to refer only to the national roads network (motorways and trunk roads), which accounts for only 4 per cent of the route network but carries 30 per cent of traffic. This ignores the state of the rest of the network, which carries the remaining 70 per cent but comes under the

direct control of county and district councils.

Within the national programme, the answers are in the White Paper, which reveals that the bulk of the spending increases to which Ministers refer have not yet taken place.

For instance, annual capital spending (covering construction and major maintenance) is planned to rise by 35 per cent in cash terms between 1982-83 and 1988-89. But the increase in spending up to the end of last year, 1986-87, was only 13 per cent - not enough to cover inflation.

Over the next two years, spending is forecast at just over \$2bn, an increase of about 10 per cent in cash terms on the previous two years, but again not much greater than forecast inflation.

Over the longer term, about 370 major road schemes are in the Transport Department programme, at a forecast cost of some \$3bn. But finance for most of these is not guaranteed, and on past experience many will remain at the planning stage for years.

Most of the roads pressure

groups say the detailed plans produced by the Transport Department are insufficient to make up for big cuts in the amount spent in real terms in the 1970s.

Far from producing an expansion, or speeding up, of the roads programme, the next few years are likely to bring a reduction in the progress which has been made, they say.

The picture is perhaps even worse for the majority of roads which are maintained by the local authorities though largely financed by central government.

The amount the authorities spend on roads is controlled by the Government as part of its overall limit on public spending.

Nevertheless, the Transport Department has authorised a 27 per cent increase in current spending (on maintenance) between 1982-83 and 1986-87, with a further 18 per cent increase by the end of 1989.

In theory, this should have led to a reduction in the backlog of maintenance work, and an improvement in the condition of roads. In fact, apart from a minor improvement in

the state of rural roads, the opposite has happened.

This is because although the Government "provides" for higher spending by local authorities, it does not actually provide the money (or allow councils to raise it themselves.)

In other words, to take advantage of the Government's apparent largesse, local authorities would have to reduce spending on other services, which are also under pressure.

If total local authority spending rises above the overall limit set by the Government, councils lose rate support grant at the rate of up to \$1.50 for every extra pound spent.

Kevin Brown

As a result, the councils are budgeting to spend 13 per cent below the Government's "provision" of \$1.1bn for the current year, and 12 per cent below the level of \$1.26bn set for next year.

Nonetheless, Mr Channon puts the blame for falling spending squarely on the local authorities: "We know that local roads are deteriorating; I am therefore very disappointed that authorities are neglecting this essential public asset."

hope they will spend the \$1.26bn which I have made available for 1988-89," he says.

VAT MAY HIT OFFICE DEVELOPMENT

MR Marco Darmon, the French Advocate-General for the European Court of Justice, provided contractors with food for thought just before Christmas when he announced his preliminary opinion on whether Value Added Tax should be paid on new construction work in Britain.

The good news was that Mr Darmon felt VAT should not be charged on private housebuilding. The bad news was that he believed VAT should be charged on industrial and commercial property developments.

Developers have been considering ever since what the implications would be for new investment if the European Court decides to follow the advice of its Advocate-General.

The opinion will be taken into account by the full court when it delivers its final judgment shortly. The court usually follows the Advocate-General's advice, but not always.

Under European Community rules exemption from VAT can only be allowed

for clearly-defined social reasons or where the consumer ultimately stands to benefit. Mr Darmon's opinion was that these criteria applied to private housebuilding but not to commercial development.

Office development for financial institutions would be most at risk if VAT was put on commercial building. Banks, pension funds and insurance companies are exempt from paying VAT on their goods and services and so would not be eligible to reclaim any VAT charges on commercial developments which they owned or occupied.

The effect on industrial development would be likely to be marginal as most industrial users are registered for VAT and therefore would be able to recover VAT levied on new building.

The difficulty the industry faces is not knowing how the measures will be applied and what level of VAT might be levied. But some of the answers may be supplied in the forthcoming Budget.

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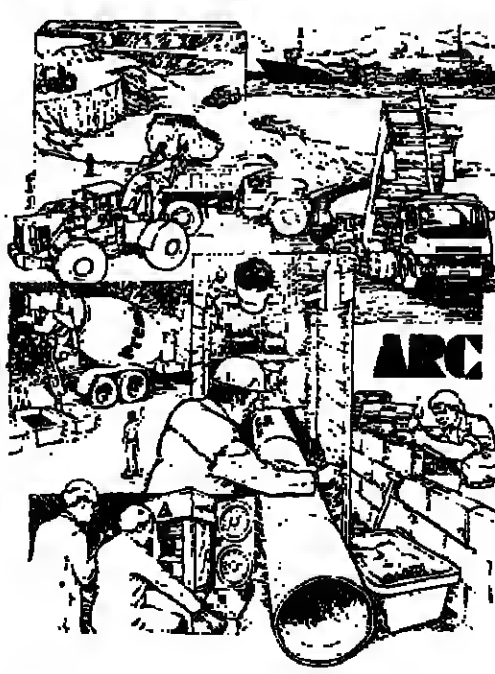
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BUILDING 8

AFTER THE endless debates in parliament, the problems of raising money and the pomp of the treaty-signing ceremonies, all that matters now is this: can the contractors build the Channel Tunnel safely, within the \$4.9bn budget and by the May 1993 deadline?

If the targets are met, in little more than five years' time trains will run between London and Paris in just over three hours. Eurotunnel will offer drivers a train shuttle service taking 36 minutes between Cheriton, near Folkestone, and the outskirts of Calais.

Contractor Transmanche Link and promoter Eurotunnel - the former is building it, the latter will own it for the 55-year concession period - have had scorn poured on the project from many quarters since the go-ahead was formally given in March 1986.

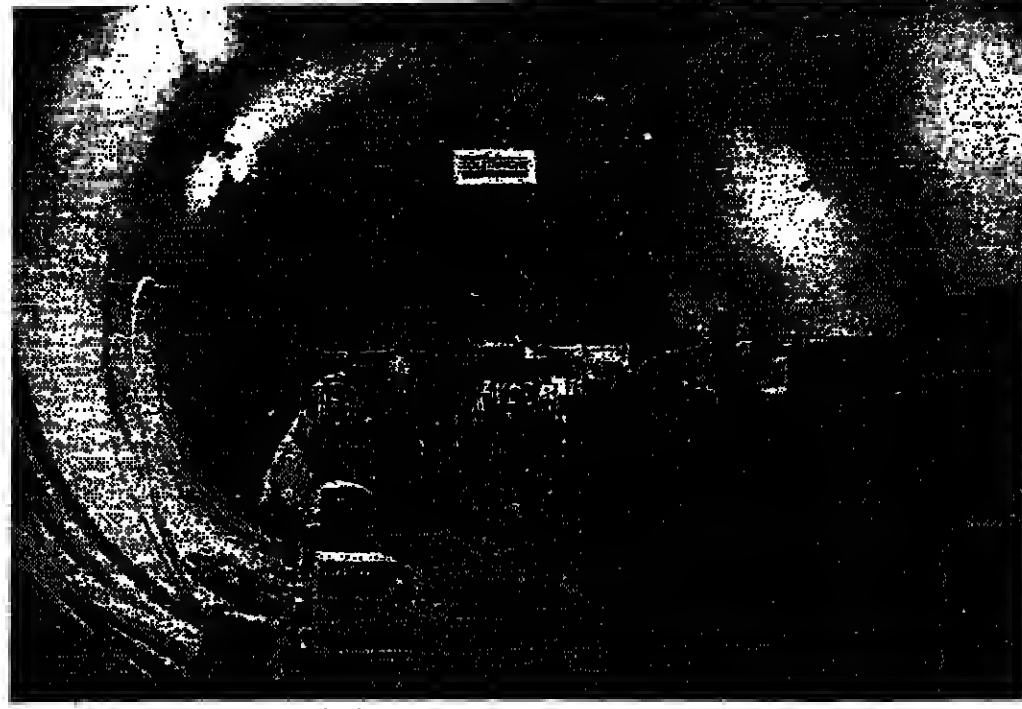
They have had to endure the doubts of some politicians and many financiers, the criticisms of environmentalists and often the xenophobia of some of their compatriots.

Today the atmosphere of relief in TML's offices is clear. The debating is over; all that the five British and five French construction companies that make up the TML joint venture now have to do is build it.

And all Eurotunnel has to do, in theory at least, is keep a watchful eye on the budgets while sitting back and waiting to be presented with a fully operational cross-channel rail link by May 1993.

In Britain, TML is having trouble shaking the public image - acquired with some justification by the construction industry in the 1970s - that no major project is ever built to time and budget.

The industry's record has improved since then but already TML has been criticised



Far left: The two main tunnels and smaller service tunnel, at centre, take shape at Sangatte; and (left) tunnel boring machine at the face of the service tunnel.

views a week-out of which it takes on about 15.

Problems are already beginning to emerge. TML has been forced to recruit overseas in Calais, where British tunnellers are working on the Calais water scheme, Singapore, Hong Kong and more recently Belgium and Holland.

Says David Staines: "Starts are starting to hit all the major projects. The employment market is so buoyant at the moment that we are having to stop around and potential employees can pick and choose their jobs."

"What is having the greatest effect is the massive increase in refurbishment work. This is often highly skilled and is sucking up many of the best people."

He adds that apart from looking overseas, TML is being forced to train people who have either not worked directly for the construction industry before or whose skills are not up to scratch.

Whatever problems may be ahead, the project has already benefited both British and French suppliers. TML has already placed \$150m worth of orders in France and \$100m north of London with \$40m going to UK companies from River for \$25m of reinforcement steel.

More than \$100m of the orders have gone to companies north of London with \$40m going to UK companies from River for \$25m of reinforcement steel.

The greatest share of the Scottish orders has been won by James Howden of Glasgow, which is to build four of the six tunnel boring machines - the two service tunnel machines and the two landward running tunnel machines - at a cost of \$20m.

The remaining two tunnelling machines for the service running tunnels are being built by a joint venture of Markham from Chesterfield and Robbins from the US.

In all, more than 5,000 orders have been placed this side of the Channel for everything from aggregate, cement, tractors and rack and pinion locomotives to temporary accommodation, fencing and transformers.

After 150 years of dreams and plans which did not come to fruition, Eurotunnel and Transmanche Link are optimistic that they will succeed in completing the tunnel and in writing themselves into the history books. But for the boring machines there is still a long way to go.

The Tunnel is at last making progress, reports Graham Anderson Digging under the Channel

or being up to three months behind schedule. Certainly, the contractor is not yet working at top speed.

"The delay in Equity Three means that we are having to accelerate into the project quicker than we had originally anticipated," says Mr David Staines, TML's management services director.

"At the moment we are carrying out final detailed tests on the TBM in particular on the efficiency of the cutting head and the steering.

"We are also going over all our working practices so that we can sort out as many potential problems as early as possible - and hopefully lessen the chances of stopping tunnelling once we are at top speed.

"Everyone must know exactly what they are going to do so that, for example, the spoils goes where it is meant to, and the tunnel linings are handled efficiently and effectively.

"Investment in this now will pay dividends in the long run," he adds but stoutly denies that the project is already behind schedule.

The first important target is that by November, we must have driven 5km of the service

tunnel towards France." And, he says, TML is on target for that.

At present, it seems the contractor's greatest problems will not be the tunnelling itself - TML says the project is technically straightforward, just bigger than usual - but shortages of good fully-trained employees.

It is a huge project and it is in a part of the country which has little tradition of heavy industry and where the construction

industry is already booming - and showing some signs of overheating.

Construction, according to TML, was well under way on both sides of the Channel by the end of last year despite the problems faced by Eurotunnel over Equity Three in November - the \$770m final, and eventually successful, share issue without which the banks would have withheld their \$1bn loan for the project.

The main British construction

site is at the foot of Shakespeare Cliff on the Kent coast near Dover. In France, work is focussed at Sangatte, outside Calais.

In Keot, the first of the six tunnel boring machines ordered by the British partners is installed and undergoing its final tests. The tunnel borer is now fully buried and moving, although not yet at top speed.

The cutting head is about 500 metres out under the sea towards France. By the end of March, it should be one kilometre out.

The next machine is due to be delivered to the site for assembly in early March.

Three tunnels - each 50km long - will be built: two running tunnels for the trains and between them a small service and emergency exit tunnel.

From a construction chamber below Shakespeare Cliff the tunnellers will work in two directions, out to sea and inland back towards the site of the planned terminal at Cheriton near Folkestone.

At Sangatte, a massive access shaft has been dug straight down into the ground. From the foot of this the French tunnellers, like their British counterparts, will head in two directions: out to sea and inland towards the terminal at Cheriton.

Work at Sangatte started earlier than at Shakespeare Cliff, both because the French Parliamentary processes are quicker

than Britain's and because the ground on the French coast is the most difficult that the tunnellers are likely to face.

Most of the tunnelling, the contractors believe, will be through chalk marl, ideal material. But just off the French coast the tunnel will have to leave the chalk marl and pass through an area of fractured water-bearing rock that will make tunnelling much more difficult.

Preparatory work here is well under way and the Sangatte site took delivery of the first of its five tunnel boring machines in the last week of January, an event marked both by a visit from President Mitterand and a demonstration by the trade union CGT complaining that the tunnel borer had been imported from the US rather than manufactured in France.

The French and British tunnellers should meet under the Channel for the first time late in 1990, when the smaller service tunnel drives are completed.

The running tunnels that will carry the trains are scheduled to be finished in summer 1991. It will take until Christmas 1992 to install the railway system, leaving four months for testing.

At peak TML will employ 4,000 hourly-paid workers on the British side alone and to keep that level up for the duration of construction.

To date, the contractor directly employs just under 800 workers and is taking on about 40 more a week.

The situation with salaried staff is roughly the same. TML currently employs just under 700 and is holding 50 inter-

Increase in workloads

Continued from page 1

The Midlands and South West England look to be particularly strong, the brokers say.

Order patterns also point to a further increase in industrial construction this year, reflecting the improved profitability of companies during 1987. However, most forecasters expect growth in construction of factories and warehouses to slow in 1989.

The South East is likely to remain buoyant with a number of very large commercial developments and infrastructure projects due to be completed over the next few years.

Developments include the \$4.7bn Channel Tunnel project; the massive Canary Wharf office development by Olympia

& York; expansion of Stansted Airport in Essex which is to be London's third airport; the construction of a new bridge over the River Thames at Dartford; completion by Roscaugh Stanhope of the Broadgate offices development next to Liverpool Street Station in London.

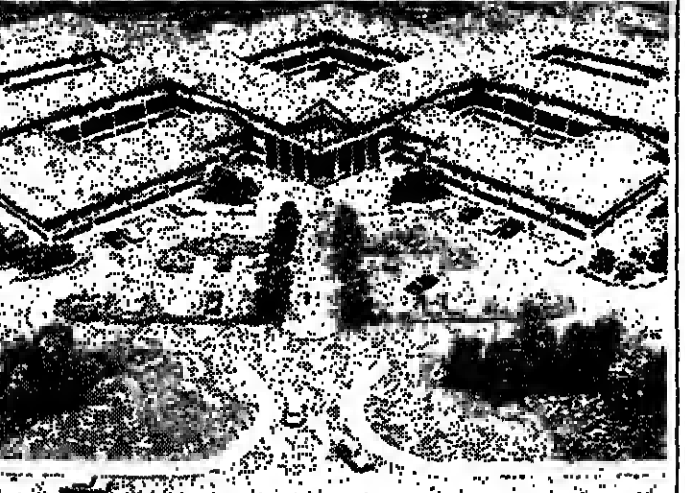
To these must be added other central London office schemes still in the pipeline, the proposed construction of new railways and roads to link with Stansted Airport and the Channel Tunnel, and the continuing redevelopment of London's docklands.

Private housing output is also expected to remain high this year although starts made on new homes are not expected to be quite as high as last year

when private housebuilders began work on 195,000 new homes - the highest number for 15 years.

Issues likely to occupy the minds of housebuilders are the growing shortage of housing land in rural and semi-suburban areas, in places of high demand like the South East, and the inter-related problem of house prices - outstripping wage increases, making it difficult even for those in work to afford to buy their own home.

The general feeling of construction analysts is that conditions for the industry are likely to get better before they get worse. What nobody is sure of is how investment and output will fare should the economy start to go into reverse later this year.



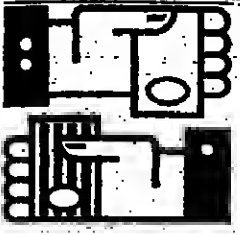
Model of Gateway Foodmarkets' new management centre, under construction at Bristol

Advertisement for R&T Contractor Developer. Features large text 'BUILDING MAIN' and 'What this country needs is more R&T'. Includes text about R&T's role in building Britain and contact information: Partners for the future, Head Office: 14 Park Street, London W1Y 4AL. Telephone: (01) 493 4937.

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SECTION IV

FINANCIAL TIMES SURVEY



Dealers reported an extraordinarily active end to a year in which the Euro-CP market, strengthened rather

than weakened by the equities crash, doubled in size. **Stephen Fidler** foresees further growth in short-term markets, with new opportunities available to borrowers and lenders.

Lifted by the crash

OCTOBER'S WORLDWIDE collapse of share prices has not brought bad news for every sector of the international financial marketplace. As investors sought the relative safety of the short-term markets, they provided an end-year spur for the Eurocommercial paper market, which had already experienced an extraordinary year of growth.

The market in Eurocommercial paper - short-term securities issued in the Euromarkets by companies, companies and banks - remains far smaller than the US domestic market which pre-dated it by many years. But it has taken great strides over the past year and now has the makings of a truly global, multi-currency pool of liquidity for better-quality borrowers to tap.

Concern about the risks of buying corporate paper after the crash caused a hiccup in the company-dominated US market in November and in the ECP market. But dealers reported an extraordinarily active December, and the ECP market at least seems to have been strengthened rather than weakened by the October events.

The crash has brought about an increased emphasis on high-quality paper, which has magnified the importance of US

style credit ratings in the minds of investors in ECP. Yet it has also brought in new investors to the market who were previously placing money in shares and bonds.

The most extraordinary element of the last year has been that the market has roughly doubled in size as the foreign exchange value of the dollar has fallen to progressive new lows.

What has made that possible is the significantly increased use of the forward foreign exchange market, which has allowed those investors and issuers whose natural currency is not dollars to hedge themselves against adverse currency movements.

It has also allowed European and Japanese fund managers and other investors in the short-term markets to diversify credit risks away from their domestic markets, without taking on any currency exposure, to pick up extra yield when compared with their domestic markets. (They are also exposing themselves to extra credit risks against the bank which is carrying out the forward exchange deal, but that so far seems not have been an important concern.)

Many market participants believe that outstanding paper could rise sharply again this



Commercial Paper

year, particularly if there is evidence that the dollar is turning round. Then, investors which want unhedged dollars could start to move into the market.

ECP dealers are united in one thing: few, if any, of them are making any money in the business. Yet the last 12 months has seen a division in philosophy emerge and deepen among them.

The strategy of certain prominent houses, such as Citicorp, Shearson Lehman Brothers and Merrill Lynch, suggests that they see the way forward as the pursuit of business in volume. If the market develops as they would wish, it would certainly move the ECP market closer to the US model, where a handful of dealers dominate the market.

Yet the expectation that would follow from this view - that a big shakeout of dealers is inevitable, because it would be impossible for all 40 or so now registered to develop a significant market share - is probably misguided.

There is an array of other motives for remaining as an ECP dealer, including, for example, the importance to banks of relationships with corporate customers and the possibility of developing other, potentially more profitable, products, such as asset-backed commercial paper.

For US banks too, there is a strategic importance in ECP, in that they hope to use it to demonstrate their abilities to push into the business in the United States, where they are moving in on the cartel of investment

banks which have dominated the business there.

As a result, there may not be a wholesale pullback from the ECP market. Some firms will undoubtedly leave, but still more are likely to follow the practice of reducing the resources devoted exclusively in ECP by merging ECP with other areas of their money markets.

If asked to devise a list of those most likely to pull out, though, few would have placed Salomon Brothers at the top of it. Its decision in October to withdraw from commercial paper and municipal bond activities shocked many, but did provide a spur for others to fight over the spoils.

The abrupt manner in which the withdrawal was accomplished upset some issuers, not

happy either to hear stories from other dealers of their paper being deposited in the secondary market.

Indeed, as this suggests, all in the ECP garden is not rosy. An argument, for example, continues about the role of the secondary market in Eurocommercial paper, despite the claim by some dealers that it is a dead issue.

Nobody these days disagrees that the prime role of an ECP dealer is to place paper with investors who will hold it to maturity. The question arises about what constitutes a guarantee of saleability if that investor changes his mind and wants to sell?

Many dealers point to the US market, where there is no secondary market, as a model. There, the undertaking by deal-

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ers to buy back paper is said to be the guarantee of liquidity.

In Europe, it has been suggested that this guarantee to buy back paper has sometimes been somewhat hollow. On occasions, dealers are said to have refused to bid, and others have quoted unrealistic prices. If that is so, then an active secondary market may be useful to keep dealers honest, and may be handy too when your own dealer suddenly pulls out of the market.

It is also important for investors such as central banks - active buyers of top-rated sovereign ECP as a substitute for US Treasury bills, but not significant players in the US market - to trust in market liquidity.

Moreover, the importance of liquidity is heightened in Europe by the longer maturities of the paper. Partly because the ECP market developed from the bank-dominated Euronote market, itself developed as a substitute for the syndicated loans, it is much more common to see rollovers of funds in three or six month maturities. While maturities in the US market average a mere 20 days, that figure is more likely to be 80 days in the ECP market.

It is true that many issuers hate the secondary market, because it can foul up their borrowing programmes; and there is evidence this problem has got worse, rather than better, in the last two or three months. If investors are being offered paper in the primary market at a yield up to 10 basis points lower than in the secondary market, why buy in the primary market?

This was supposed to happen in the bad old days of tender panel facilities, but is supposed not to under the more intimate conditions of an ECP programme, where there are far fewer dealers. The frustration of issuers when it does is understandable, yet the secondary market is only the messenger, not the root of the problem.

Most dealers will say that, of all the paper they place, only 5 per cent comes back into the secondary market as a general rule. Yet, this is not what figures for secondary market turnover produced by the clearing houses suggest.

On examination of these figures in its recent comparison between the US and ECP markets, the Federal Reserve Bank of New York concluded: "Secondary market activity suggests that the average holding

period of ECP is roughly half its maturity."

A further examination of the data shows that, in fact, secondary market turnover is related very closely to interest rate movements. When interest rates go up, secondary market activity falls off; and when rates come down, the secondary market revives again.

Since the crash, some investors may well have restructured their portfolios to bias them to higher quality credits - indeed, a number of fund managers did become buyers of sovereign ECP despite the low yields prevailing - consequently pushing up secondary market activity. Yet, it also appears that not everything dealers say about ECP being a placement market should be taken at face value, and it seems the temptation to make a profit out of positioning paper in an environment of falling interest rates is too much for some.

The market has other problems, as epitomised in the critical attitude to it by General Motors Acceptance Corporation, the captive finance company of the US automobile manufacturer that is the world's largest issuer of commercial paper.

Like a number of other US issuers, GMAC will not issue ECP in Europe unless it is at rates competitive with the US market. Because ECP has been uncompetitive in yield, GMAC's outstanding in Europe have fallen to just over \$200m from a peak in the late summer of 1986 of over \$1bn. The yield gap has generally been most marked in shorter maturities, and less prevalent in the longer maturities.

Part of the reason for the persistent differences in yield lies with the continued use in the ECP market of the interbank market as a yardstick. The new yield benchmarks now published by the Bank of England are an attempt to break the link between ECP rates and interbank rates, but it has not been long enough established to have succeeded in so doing.

Only the paper of sovereign issuers - whose buyers are comparing yield levels with those available on US Treasury bills - has been able to free itself from the Libid/Libor benchmarks.

That said, while higher yields may have discouraged issuers, they have also encouraged

Continued on page 2



It never sets on Chase ECP investors.

We have over 700 investors around the world who regularly buy Euro-commercial paper and CDs. This valuable list of investors includes sovereign entities, major financial institutions and - of increasing importance - corporate cash managers.

Access to this broad investor base, which we gain through our global banking franchise, is one important reason why Chase is such a

major force in the ECP market.

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As a dealer for 80 issuers, with an aggregate programme size in excess of \$20 billion, we regularly create opportunities for investors and issuers to swap ECP into the currency of their choice, using Chase's unrivalled strength in the foreign exchange markets. Investors through Chase have the reassurance that Chase makes a market in the paper it sells. Our Money Market

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MIDLAND MONTAGU COMMERCIAL PAPER GOES ON GROWING

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COMMERCIAL PAPER 2

US CP: pressure mounts to repeal Glass-Steagall

A fragile monopoly

ONE MAJOR question continues to hang over the US commercial paper business - whether commercial banks will eventually be allowed to underwrite and deal in the paper in direct competition with securities houses. Debate over the Glass-Steagall Act, which separates the functions and business of banks and securities houses, has become increasingly heated. The force of the act has, over the years, been eroded significantly and increasingly riven with loopholes.

Nevertheless its provisions still protect a monopoly for securities houses in the rapidly expanding commercial paper business, which continues to offer American companies a cheap and quick form of short-term financing. The spotlight was trained on Glass-Steagall again last autumn. In late November, Senator William Proxmire, chairman of the powerful Senate Banking Committee, and Senator Jake Garn, the senior member of the committee's Republican minority, introduced a bill to repeal the act.

The move came only a day after a strong call by Mr Alan Greenspan, the new chairman of the Federal Reserve Board, for bank deregulation. It was the first time the Fed had put on record its unambiguous support for total abolition, although it has long displayed itself to be a supporter of repeal.

The Securities Industry Association fought a hard legal battle in 1986 to prevent Bankers Trust from underwriting and selling commercial paper, on the grounds that this would be illegal under Glass-Steagall. The case was brought even though the Fed had decided to authorise the bank to enter this market.

However, at its annual meeting in Florida late last year, even the SIA seemed to have given up hope of keeping Glass-Steagall and, instead, urged a step-by-step approach to abolition. So eroded is Glass-Steagall that, with some support from the Fed, several banks have made attempts to start underwriting commercial paper. In March last year, the Fed actually authorised Chase Manhattan bank to participate in this business but, in August, a moratorium was slapped on aspiring banks by the Senate Banking Committee, which prevented any extension of banks' powers for a year while the case for abolition was studied. That moratorium could be lifted on March 1.

The infusion of commercial banks into this huge business has for a long time been the major market issue. Mr Leon Wiatrak, senior vice-president in Bank of America's banking, investment and securities division, said commercial banks probably had about \$20bn to \$30bn of the total commercial paper outstanding of around \$350bn. Although a small proportion, it provides evidence of the significant inroads made by banks into the preserve of the securities industry, considering the regulations stacked against them. He sees an advantage for commercial banks in their intimate knowledge of companies' borrowing requirements, and reckons that his bank would apply to the Federal Reserve for permission to underwrite and deal in commercial paper once the necessary restrictions are lifted.

Nevertheless he feels confident that Goldman Sachs' experience and the good relations built up over the years with corporations will stand his company in good stead. Business had been booming, he said, and there had been no clear impact from October's collapse in share prices. The amount of commercial paper outstanding stood at \$354bn in November, compared with \$326bn a year earlier. The November 1987 figure was however, substantially below

So eroded is the act that several banks have made attempts to start underwriting commercial paper

October's record of \$361bn. Market participants uniformly attributed this fall to usual seasonal patterns, rather than fall-out from the crash. Companies who are active throughout the year, arbitraging in the commercial paper market and therefore building up the asset side of their balance sheets, tend to clean up their accounting towards the end of the year and arbitraging activity winds down. The share price collapse will probably only have an indirect effect on the market as companies who were hit by losses in other areas of their businesses step up reviews of their strategy. That process was, in fact, already going on before late October.

The most dramatic development in the business for some time came when Salomon Brothers, which had been a major player in commercial paper, announced at the beginning of October that it was pulling out of the business as part of a wide-ranging strategic view aimed at cutting out relatively unprofitable activities. Paine Webber announced shortly afterwards that it, too, was pulling out of commercial paper. Salomon said it would concentrate its efforts on expanding its merchant banking

operations and other advisory, high margin, corporate finance businesses. The trouble with commercial paper is that it is highly competitive (partly because banks have been building up their activity, if only on an agency basis until Glass-Steagall is totally dismantled), it offers low margins and is resource-intensive. In the aftermath of the crash, it is this kind of activity that houses which face retrenchment, cost cutting and periods of austerity, may forego in favour of more lucrative businesses.

The decision by Salomon Brothers has, of course, made the pickings richer for everyone else in the market. Mr Young cited this as a key reason why Goldman Sachs' operation has been doing so well. Other, more general positive influences are lower interest rates and the upsurge in merger and acquisition activity since the new year. Companies involved in takeovers tend to borrow short-term funds through commercial paper programmes to tide them over until when things have settled down, borrow longer-term funds through the bond or equity market.

There have been some exciting innovations and refinements to underwriting commercial paper. One such is the activity which Goldman Sachs terms "universal commercial paper". This is issued in the US and sold to US investors, but denominated in a foreign currency. Goldman Sachs then synthetically creates an equivalent dollar-denominated instrument through the futures market, converting the proceeds of the borrowing back into dollars for the company concerned.

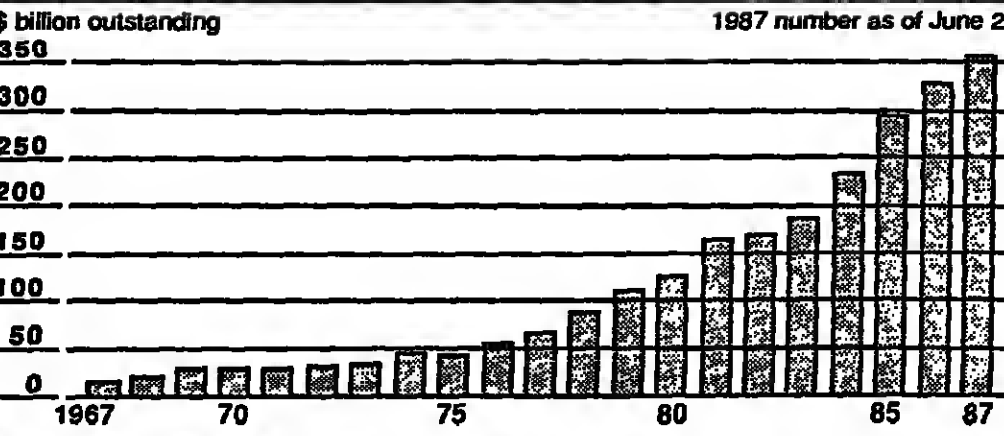
This intricate package means that US companies can borrow in dollars but attract a different rate of interest than if they want non-dollar debt. Goldman Sachs arranged its first universal commercial paper programme about 1½ years ago, and has done around 20 similar deals since then with a volume of \$4bn over the last year.

Janet Bush

Commercial paper outstanding (\$m)				
	All issuers	Total financial	Total non-financial	Total bank-related
JAN. 1988	241,813	171,335	70,478	45,183
FEB.	246,232	174,507	71,725	45,024
MAR.	247,803	176,812	70,791	45,638
APR.	255,913	180,591	75,322	44,585
MAY	259,253	181,645	77,608	45,421
JUNE	259,571	182,815	78,756	45,505
JULY	265,883	187,473	78,390	43,310
AUG.	271,857	194,407	77,450	45,062
SEPT.	278,396	200,987	77,399	45,657
OCT.	283,464	199,531	83,933	44,647
NOV.	292,022	205,866	86,137	43,458
DEC.	293,909	213,739	80,170	46,380
JAN. 1986	297,704	212,097	85,607	38,828
FEB.	297,423	213,590	83,833	38,423
MAR.	298,885	218,742	80,143	38,361
APR.	300,309	221,789	78,520	38,355
MAY	310,364	230,276	80,088	40,584
JUNE	314,598	234,938	79,650	41,715
JULY	313,976	232,718	81,258	40,639
AUG.	322,648	239,498	83,150	42,204
SEPT.	328,967	243,295	83,672	39,435
OCT.	329,955	244,066	85,889	41,129
NOV.	326,538	243,300	83,236	41,241
DEC.	325,948	252,899	73,049	43,125
JAN. 1987	333,719	257,734	75,985	47,370
FEB.	337,325	263,186	74,139	47,896
MAR.	347,133	262,702	74,431	48,749
APR.	349,763	269,578	80,185	50,512
MAY	355,445	276,216	79,229	50,830
JUNE	351,253	272,186	79,067	50,293
JULY	347,421	268,049	79,372	48,665
AUG.	347,918	270,454	77,462	47,891
SEPT.	360,174	280,848	79,326	49,390
OCT.	361,123	279,956	81,167	48,937
NOV.	354,012	273,760	80,252	47,246

Research: Fitch National

How the market has grown in two decades



Source: Federal Reserve Bank of New York

Lifted by the crash

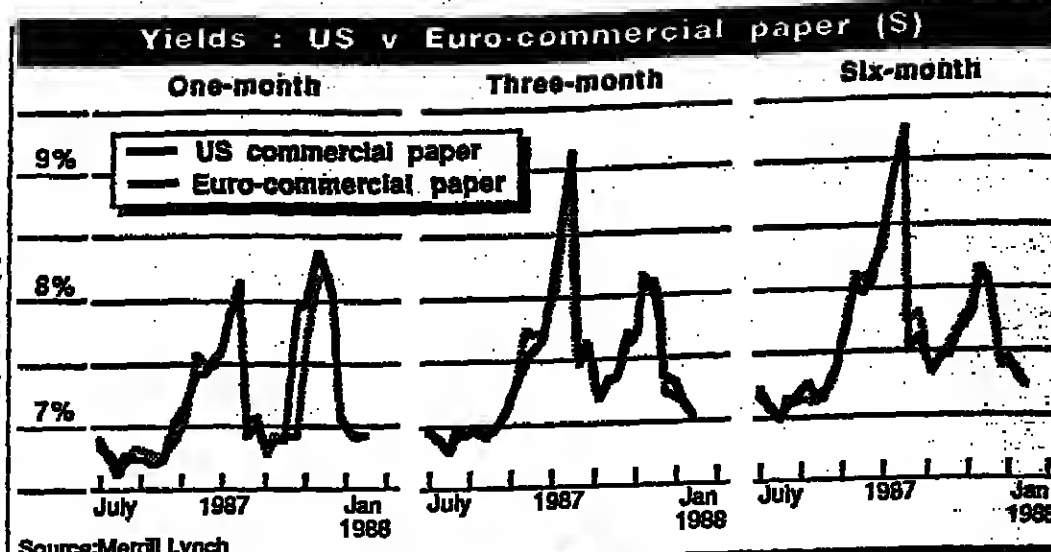
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investors. Those with the discretion to invest in both markets, such as central banks or offshore funds, will naturally prefer higher yielding Euro-commercial paper. Over the past year, the ECP market has, if anything, become more of a segmented market. Credit quality concerns have pushed the paper from the lesser rated or non-rated bor-

rowers increasingly on to the books of banks, which usually require yields firmly fixed over Libor. At the high quality end, it has often been borrowers rather than investors which have acted as the constraint on issuance, as more fund managers seek lower yielding paper.

The prospects for the year ahead suggest more growth,

and more choice for investors. Last year, the yen commercial paper market was established, and markets in other currencies, such as sterling, grew respectably. With the increasing maturity of the ECP market in dollars, a range of interesting opportunities has been opened up for both borrowers and lenders in the world's short-term paper markets.



Confidence is growing though snags remain

BY ANY standards, Euro-commercial paper's rapid growth into a \$50bn market is impressive. It has more than doubled in size in a year and half - a period in which the dollar has been an unpopular currency for European investors.

Moreover, it appears to have developed a stronger investor base willing to buy and hold. Arguments over whether the paper should form a liquid trading market have been decisively won by those believing in firm placement. At the same time, issuers have become more confident about the placing power of dealers; witness Sweden's switch from a tender panel to a dealership system. Clearly, the market still has problems. Some borrowers, notably the influential General Motors Acceptance Corporation, have become disenchanted with its interest costs. The ECP market's continued tie to London interbank rates threatens its long-term future.

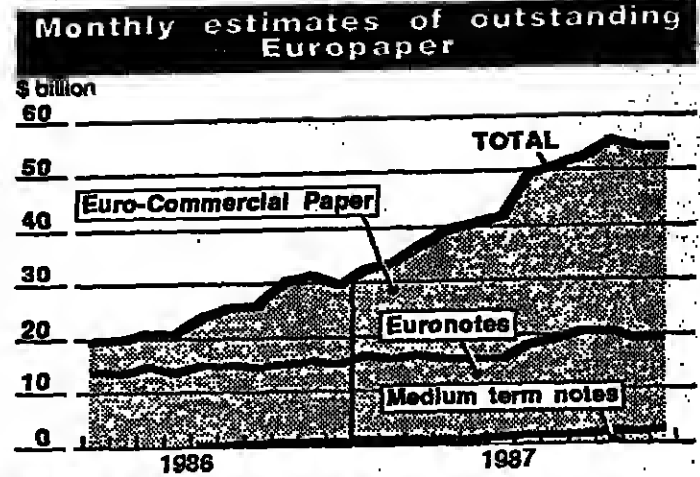
A second problem is that, despite some advances, the quality of statistics published on the market remains inadequate. Even allowing for a good deal of hyperbole on the part of the dealers, the published data do not appear to reflect market events. For example, a widely reported surge in issuing volume after the October stock market crash has not been reflected in the figures. Either they are wrong, or they do not sufficiently explain what is actually happening.

Thirdly, the small differentiation between yields obtained by the best and worst credits in the market suggests that there is not sufficient distinction between credit risks. No doubt Penn Central-type accident will sort this in one day. There is probably not yet sufficient belief in ratings, though these have been given a boost in the credit-conscious atmosphere of the post-crash market. "You can no longer judge a book by its cover," says one day Spar of Shearson Lehman Brothers International.

Despite all this, the ECP market is attractive to a wide range of borrowers, for a variety of reasons. Mr David Wesselink, chief financial officer of Household Financial Services, an Illinois-based finance company, is probably typical of many thoughtful treasurers of companies with global aims when he says that the goal of his programme is to get the company's name better known among European investors.

Mr Wesselink says that he cannot be indifferent to price, and that the long-term aim is to get the lowest possible costs, but that "we take a broad view of our whole involvement, rather than seek the last basis point in each market."

Other borrowers, like Sweden, can borrow at extremely attractive rates - during the days after the crash, Swedish other currencies must be enor-



Source: Euro-clear

possible that windows could appear. For example, in Euroyen so that paper could be issued and swaps done even though the borrower's need is actually in dollars.

Ms Rosemary Carawan, of Swiss Bank Corporation Investment Banking, believes that the development of non-dollar ECP is "the single most exciting thing" ahead for the market. Mr Len Harwood, of Citicorp Investment Bank, who is already forecasting a doubling in the size of the market to over \$100bn this year, believes that if the major swappable currencies, such as Deutsche Marks and Swiss francs, were available for ECP issues, the market could triple in size within a year.

As in many markets, the greatest unknown quantity is the Japanese. A few Japanese companies have ECP programmes, and securities houses are just beginning to tap what they see as potentially big demand for ECP among their traditionally conservative Japanese investor base. Both domestic and Euroyen commercial paper issues were available for ECP issues, the market is too early to draw any conclusions about those markets yet.

Market participants are puzzled by the Federal Reserve Bank of New York's assertion that, on average, ECP is held for only half its maturity. Some dealers say this may be true of sovereign paper which, being Treasury bill-related, is more likely to be seen as a liquid money market instrument. Mr Wesselink says that through tender panes may also have a tendency to be less firmly placed.

But the major dealers put hands on hearts in saying that less than 5 per cent of the commercial paper they sell comes back into the market before maturity, and that the percentage is falling. Kevin Regan, of Merrill Lynch, believes the Fed figures are distorted, because paper is often transferred between clearing systems accounts during its life without its ownership changing. The scope for expanding into other currencies must be enormous, however. It is perfectly

Alexander Nicoll

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COMMERCIAL PAPER 3

Euro CP: David Waller discusses the issuers

Three-way benefits

GENERAL MOTORS Acceptance Corporation is the world's largest issuer in commercial paper markets. With outstanding issues amounting to some \$40bn, its borrowings by this method are roughly equivalent to those of all the 600 or so borrowers on the Eurocommercial paper market.

Although small when compared with the US market - where outstanding amount to some \$350bn - the Eurocommercial paper market has achieved a degree of maturity. This is reflected in the spread of issuers who have chosen to avail themselves of ECP.

The market boasts representatives of the three main categories of borrower: sovereign states, corporations and banks. Issuers from each of these categories use ECP for various reasons, paying different rates of interest and attracting different categories of investor.

According to Merrill Lynch, there are an approximately 40 sovereign or utility issuers, ranging from the kingdoms of Sweden and Denmark to government agencies such as the Australian Wheat Board.

There are some 376 corporate issuers, including large US companies and utilities who use ECP as an extension to their US commercial paper programmes, and Europe-based multinationals such as British Petroleum, Norsk Hydro and BP.

The remaining issuers are the banks and other financial institutions, numbering perhaps 200, who use ECP as an alternative to traditional interbank funding methods.

Countries tend to use ECP for balance of payments reasons, and are able to achieve fine rates of interest - Sweden, for example, can borrow at as much as 20 basis points below the London Interbank Bid Rate for Eurodollar deposits (Libid).

Naturally, companies have many reasons for using ECP rather than other methods of satisfying short-term borrowing requirements - such as US commercial paper or straightforward bank credit.

Rates payable will inevitably be at the other end of the spectrum from those available to sovereign borrowers, reflecting the ratings accorded to corporations by the two main US credit rating agencies. Paper from a company such as Rupert Murdoch's News Corporation could

pay as much as 25 basis points above the London Interbank Offer Rate (Libor) and investors in such instruments would tend to be banks motivated primarily by the relatively high yield.

For historical reasons, ECP differs from the giant US commercial paper market in two fundamental ways. Despite the Bank of England's initiative in introducing a benchmark of approximately daily rates last August, pricing for ECP issues tends to be determined by reference to interest rates paid or offered by banks.

In the US, the CP market is largely established, and corporate cash management so sophisticated that the rate is more likely to be fixed by looking at what other issuers are achieving. This is not necessarily tied to what the banks are offering, as corporations are less likely to turn to the banks for their working capital requirements than their European counterparts, and thus the rates available on CP or from the banks do not directly compete.

The other crucial difference is that ECP issues tend to have longer maturities than US CP issues. In the US, the average maturity of the total portfolio is estimated to be under 30 days, whereas in Europe there is a much greater spread, with 90- or 180-day maturities being more common. The US CP market is a giant but shallow pool of liquidity into which corporations may dip at will; in Europe, the market is smaller but deeper.

Inevitably, discrepancies arise between the terms available to issuers on either side of the Atlantic these tend to be exploited by the bigger US corporates as they spot windows of opportunity. But GMAC, for one, is unhappy.

"The terms that we are able to agree in the US - and would like to achieve in Europe - are not attractive to European investors," says Mr Peter Clout, vice-president in charge of borrowings. "We do not offer rates priced off Libor and Libid. Whilst we are keen to diversify our investor base, we can do so in Europe only at a premium - a premium we are not prepared to pay."

As a result, GMAC's ECP outstandings at the beginning of February amounted to less than \$150m, compared with a peak of \$1bn in September 1986. Chrysler Financial Corpora-

tion, another large Detroit-based motor receivables company, tells a different story. "We are absolutely delighted with our ECP programme," maintains Marilyn Cooper, vice-president of financial sales. "We have quite a spread between our US and European issues. ECP nicely complements our domestic commercial paper programme."

The rates available to Chrysler in Europe do not differ from those achieved in the US. The company tends to tap the ECP market on particularly heavy funding days so that rates in the US do not come under pressure as a result of exceedingly heavy demand. As a result, consistent pricing can be achieved across the board. Chrysler Financial's ECP's outstandings amount to \$411m at present, largely in issues of longer maturity than those in the US.

For GMAC, it is a reflection of the ECP market's immaturity that it supports different rate structures than the US. "In time, when there is a truly global market, location will not influence our decision as to where to launch a CP programme," says Mr Clout.

Such globalisation may be a long way off, but the rapid growth of the ECP market, and its attractiveness to all types of issuers, suggests that convergence between the US and Europe is at least underway.

Euro CP: the dealers

Profit for the few

MOST EUROMARKET instruments begin by being very profitable for the houses that invent them, and then the margins are progressively pared and finally eliminated by competition. For dealers battling it out in the Eurocommercial paper market, the reverse is the case.

As the top half dozen or so dealers consolidate themselves as the leaders, after two years of extraordinary competition, they are also laying the basis, with a gradually evolving fee structure similar to that in the US, for the making of respectable profits.

Commercial paper is a low margin, labour intensive business. The successful players turn over substantial volume through a large core of active borrowers on the one hand and a large array of investor clients on the other. Most of them have about 20 people who are more or less dedicated to the product. Every day, they need to talk to each of their active clients on both sides of the market.

With almost all agreed these days that it is not a trading market, there is not significant money to be made out of positioning paper - though New York Federal Reserve Bank data suggest that this still does go on, with more active secondary market trading as interest rates drop. There are still many

fringe players among the 40-odd members of the Euronote Association. Instead, the money is in the small commissions which are developing an accepted structure. Houses which have strong investor bases do not have to devote a large amount of capital to the business, but even so the returns are not large.

"Nobody is making a lot of money out of ECP," says Rosemary Carawan of Swiss Bank

The biggest unknown is the Japanese

Corporation investment banking. "I don't think that anybody is making any money other than the top two or three and even they only earn a few million dollars between them."

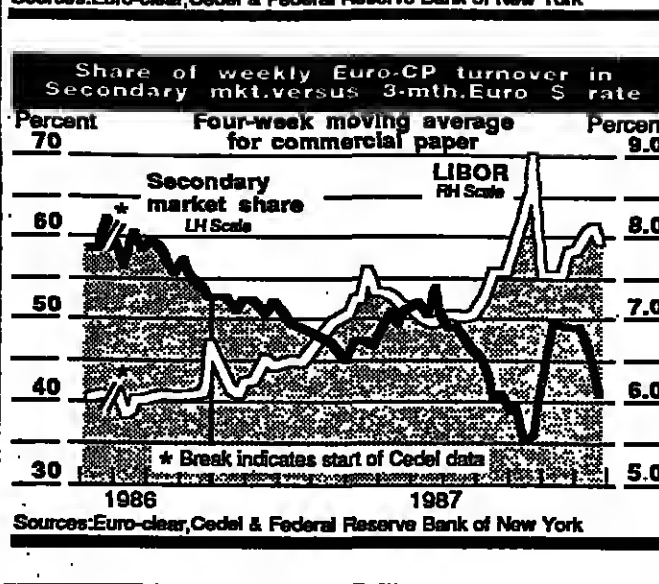
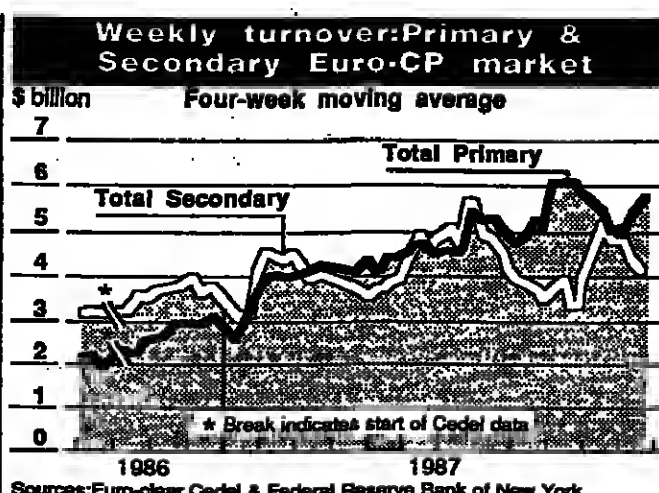
Citicorp and SBCI are the clear leaders of the field, with the former hiding the most dealerships overall but the latter gaining the most in 1987. Also ranking high are Merrill Lynch, J.P.Morgan, Shearson Lehman and S.G. Warburg. Important are Bankers Trust, Chase Manhattan, Credit Suisse, First Boston, First Chicago and Morgan Stanley, with Barclays de Zoete Wedd and Manufacturers Hanover beginning to make some inroads in 1987.

There are wide gaps between these players, however. Citicorp's total number of dealerships at 147 by the end of 1987 was almost double the 74 of Morgan Stanley, which came eighth in the International Financing Review rankings. SBCI had 142 dealerships, of which more than half at 76 were obtained last year, double the 38 won by Chase, which came seventh in 1987.

In terms of actual outstandings, the top six probably have 60 to 70 per cent of the market. After the experiences of 1987, the clear requirement for all dealers is to demonstrate commitment to the market - a difficult thing to do if you are obviously not making any money out of it. Few of Salomon Brothers' clients could have predicted that it would have completely withdrawn from the market overnight as it did last year.

Many houses, especially commercial banks wanting to preserve corporate relationships, feel it is a business they should be in, especially as it provides daily contact with the companies. The biggest unknown, however, is the strategy of Japanese houses which have so far not participated in the market. Daiwa Securities now has a team which aims to be a serious contender. Given the strength of the Japanese investor base, few would dismiss their aspirations outright.

Alexander Nicoll



Euro CP: the investors

Wide appeal

WITH THE controversy over whether the Eurocommercial paper (ECP) market would be driven by investors or traders now settled in favour of the placement camp, finding friendly investors is the principal preoccupation of the major dealers.

The early days of ECP, characterised by mandate-hungry banks buying up large lines of paper for later dumping in the professional after-market, have given way to the realisation that serious contenders have to know end-investors.

Unlike the US market, where money market funds are easily the most important buyers of CP, ECP has built up a heterogeneous following, with different quality paper going to different types of investor. It remains largely wholesale.

Unlike the Eurobond market, retail investors are unimpressed by minimum denominations of the order of \$500,000 and though some programmes - notably, one for Canada's Export Development Corporation, where denominations were trimmed to \$10,000 - have been aimed at a Swiss retail audience, the archetypal Belgian dentist is not really a factor at all. The big buyers are central banks, commercial banks, corporate treasurers and institutional investors.

Central banks, whose principal investment alternative is US Treasury bills, look for liquidity and unquestionable credits, buying up to four-fifths of all sovereign, quasi-sovereign and AAA-rated paper. At times when ECP offers a yield pick-up over T-bills, they can bid yields down to 20 and 30 basis points through Libid.

Heavy buyers in the halcyon days of wide spreads over Libor, the commercial banks are now retreating as even poor quality yields edge closer to Libor, their own benchmark cost of funds. But they are willing to perform complex credit analyses of unrated borrowers, viewing ECP as a surrogate banking asset or a tool, along with CDs and T-bills, of treasury management.

Banks are also tending to shun CDs now, preferring to buy corporate risk in the ECP market instead. S.G. Warburg sells nearly three-quarters of its unrated, high yield paper to banks and none at all to investment managers or central banks.

But corporate treasurers are the market's principal fund. Initially tempted into ECP via the CD market, the decline of bank credits has accelerated the trend. The industrial majors now prefer to buy either corporate risk directly, relegating bankers to the role of agent rather than principal. Invariably conservative, they

tend to ignore supra-Libor yields and buy rated paper or well-known industrial names yielding around Libean, though they do pick up unrated corporate debt where they are familiar with the issuer's business. Since most tend not to be investing dollars but their natural currency, a lot of ECP is sold to them on a currency-hedged basis: dollar paper plus a spot and forward exchange.

"About 40 per cent of our business is done on that basis," claims Rosemary Carawan at SBCI, the leading house in corporate placement.

While corporates tend not to manage their investments actively, being more interested in minimal risk than liquidity or overall portfolio performance, institutional investors do churn their portfolios, selling paper prior to maturity to pick up yield. And whereas corporate liquidity tends to be cyclical, the institutions are always buying. Driven more by price than credit considerations, they dislike low-yield sovereign paper and take three- to six-month views on higher yield corporate paper.

The ECP market has now attracted offshore, Caribbean, Far Eastern, Middle Eastern and European investment houses, insurance companies, pension funds and trust and managed funds, many of whom run dollar portfolios from which they can access other currencies via the swaps markets.

S.G. Warburg, which places half its ECP abroad, has been conspicuously successful in Tokyo, where the ministry of finance now allows Japanese institutions to buy any paper rated A2/P2 or better. Long ignored in the Euromarkets, ratings are at last beginning to intrigue ECP investors, too, with a yield differential between rated and unrated borrowers of similar status now discernible and widening.

Criticism of Moody's and Standard & Poor's, for applying US standards to European credits, is abating, and a third agency - EuroRatings, a joint venture between Fitch and Compagnie Reale d'Assurance - now rates 107 borrowers.

Most dealers now advise a rating (costing about \$25,000), figuring that it can save at least 1/2% in yield. In fact, Hendrik Kranenburg, at Standard & Poor's in London, is surprised to find that an office set up to service the Eurobond market actually spends more time rating ECP. With half the market still unrated, he detects an acceleration in applications since the crash. They should become the norm, if only because of investor demand.

Dominic Hobson



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COMMERCIAL PAPER 4

Euro CP: the Euronote Association is a first attempt at regulation

Watchful on four fronts

THE EURONOTE Association was formally established in April 1986 by five key players in the Euronote and Euro-commercial paper markets.

The Bank publish a selection of daily rates available for the paper.

Every afternoon at 4.30 pm, on Reoter and Telerate screens, the Bank publishes investor returns on one, two, three and six month paper issued by companies rated either A1 or P1 by the two main US rating agencies.

The Bank approaches a panel of seven dealers each day for rates at 11.30 am, publishing a median rate for each maturity, based on actual deals in the primary market.

Libor has many advantages when different banks quote different rates

Following on from the work of sub-committees set up in December 1986, the association has taken important steps in four key areas:

Documentation in the origination of new deals has been standardised. Borrowers and dealers believe that their costs have been lowered as a result.

A comprehensive list of deals in the market has been compiled. The Euronote Booklet is published quarterly and shows the status of the dealer - whether he is primary dealer, market maker and so on - and is distributed to all those engaged in the market.

A third committee has been working towards establishing uniform clearance and settlement policies.

In conjunction with the Bank of England, the Association has co-ordinated a method of compiling statistical data to record current outstandings in the market.

Following further discussions between the association and the Bank, the ECP market got its first independent benchmark. As from early August last year,

David Waller

Asset-backed CP: the trend to securitisation has not left the market untouched, especially in the US

Europe slower to lighten balance sheets

THE CREATION of securities out of financial assets, such as mortgage loans and credit card receivables, has been an important part of the changing face of financial markets in the 1980s.

It is in the United States, of course, that the process of securitisation of assets has gone the farthest. More than one-fifth of the mortgages in the US have been securitised, while the creation of securities from credit card receivables and car financings is also now commonplace.

There are a multitude of reasons why the process has developed more quickly in the US. Part of the spur has certainly been the rise - more marked in the US than abroad - in the costs of financial intermediation, caused both by tougher capital requirements and by increased concern about bank risk.

This has encouraged a desire among lenders to shrink their balance sheets, which can be accomplished by transferring assets to a vehicle company designed to issue securities, and has also often accomplished a reduction in funding costs.

The process in the Euromarkets has been much slower: there has been less of an imperative for banks and other financial institutions to lighten their balance sheets. Apart from those deals involving US issuers in Europe, most deals have been associated with the turning of UK mortgage assets into floating rate notes for sale to investors.

In the Eurocommercial paper and Euronote markets, only a handful of securitised issues have emerged. One was for Columbus Capital Corporation, a company established by Merrill Lynch, Shearson Lehman Brothers and Citicorp.

It was created to issue commercial paper and make loans to a specified list of borrowers which probably would not be able to gain direct access to the commercial paper markets.

A guarantee covers the first 25 per cent of losses. The company was given the top A1- rating by Standard and Poor's and a P1 by Moody's Investors Service.

Yet, while the company has issued in the US, it has had little, if any, paper outstanding in the ECP market.

Another structure was created in the form of a note issu-



Charles Stephens: "Some programmes could be very large"

ance facility for Reliance Insurance Company of the US. The receivables being packaged in this case were repayments of borrowings used by US companies to pay insurance premiums. Because of a low loss expectation on the receivables and a number of other guarantees, the facility was rated A1 by Standard and Poor's.

But the collapse of stock markets in October posed a question-mark for the further development of these types of securities. It seemed that in the post-crash environment investors were looking for two things, safety and simplicity, and simple these instruments were not. Would securitisation go into reverse?

The indication from the US suggests that the answer to that question is so. The process does seem to have slowed, but the search for new types of receivables to convert into securities has continued. The crash has not extinguished the desire of financial institutions to reduce the size of their balance sheets, and US investors have had some time now to get used to the concept. Of course, a top-rated financing vehicle is still not viewed by US investors as the equivalent of a top rated corporation, and therefore continues to pay more to issue paper.

In Europe, investors have not yet gone through that education process, but the developments since the crash have not altered the firm expectations of several banks that a number of asset-backed ECP programmes will be in place and active by the year end.

The crash has intensified demand for high-rated ECP. In contrast to the market's early days, it has often been borrow-

ers rather than investors that have placed the limitation on issuance of top quality paper in recent months. Provided that an asset-backed commercial paper programme can attract a

top rating, a number of bankers believe the concept will get off the ground in Europe. Mr Charles Stephens, managing director with Chase Investment Bank, says: "Current lenders for residential mortgages, including building societies and insurance companies, all are exploring ways of getting mortgages off balance sheet. There is the flexibility in ECP for the issuance of a large amount of paper in this way in 1988, and some of the programmes could be very large."

Even though such companies have sterling balance sheets, the possibility of issuing asset-backed commercial paper in sterling is limited by two factors. Such issuance vehicles would be ineligible under current Bank of England rules for the sterling CP market and, in any case, the size of the sterling market is probably too small to take useful volumes of paper.

Using the ECP market would require the dollar proceeds to be swapped back into sterling. Since the average life of a UK mortgage is between six and eight years and the average maturity of ECP something like 70 days, there would also need to be a standby credit facility in case the paper is not rolled over.

The whole package could thus prove to be more profitable for the arrangers than the traditional ECP programme. But it is an area where commercial banks, rather than securities firms, appear to be showing the most interest, since they believe they are best equipped to provide all elements of that package.

The process of financing UK mortgages using the ECP market is much further advanced than for other types of lending, although there is no physical reason why receivables from

credit cards should not be financed in the market.

However, the securitisation of bank assets such as those has drawn the attention of the Bank of England, which is keen to ensure that, if any risks are left with the bank selling the assets, they are recognised in its capital.

A consultative paper issued by the Bank in December seems to interpret the question more strictly than the US Federal Reserve, for example. The Bank has been taking comments from commercial banks on the paper, and some are certain to criticise it for being over-restrictive.

Clearly, until the Bank's final deliberations are published, there is little prospect for the securitisation of any UK bank assets.

Stephen Fidler

The Euronote market

Less fashionable, still useful

HOWEVER BLURRED the changeover in the last few years, it is now clear that Eurocommercial paper has superseded the Euronote as the method of issuing short-term notes preferred by most borrowers.

Euro-clear figures show that while the amount of Euronotes outstanding increased by about 22 per cent in the 18-month period to September 1987, when it stood at \$18.27bn, Eurocommercial paper outstanding rocketed to \$33.6bn from a mere \$4.5bn in March the previous year.

Yet the Euronote, a term used to identify short-term paper in underwritten form, should not now merely be written off as a primitive stage in the evolution of Eurocommercial paper. On the contrary, bankers still see it as having a role in two key respects.

First, the tender panel mechanism, under which a group of banks combines to bid for paper issued under note issuance facilities, enables new borrowers to identify those banks which are likely to be the most diligent dealers in their commercial paper. Second, the mechanism is still a valuable tool for lesser-quality borrowers.

The main reason from the borrowers' point of view for the decline of the tender panel as a note-issuing mechanism is that it is inefficient, since it involves the borrower giving notice in advance of intent to issue paper, which then has to be circulated among the panel. And if the group comprises any

weak banks with little placing power, it can distort the secondary market as paper, once issued, is dumped by bidders which cannot find other buyers.

It is an awkward method from the banks' point of view since it means, as one banker put it, "we were constantly busing a gut to bid for paper without any means of knowing whether we would get it or not." Concerns about restricting overheads has led an increasing number of panel members tacitly to opt out of programmes in which they are involved.

Eurocommercial paper, by contrast, is administratively simple both for borrowers and banks, since it involves appointing a much smaller group of specialist dealers through which all issues are channelled. The dealers are far more likely to be committed to placing the paper, so issuance should be much more in tune with investor demand.

So an increasing number of borrowers have dropped using panels for note issuance, although the process has often been subtle. For instance, documentation has sometimes been adapted so that the borrower has the right to access the tender panel, and also deal directly with banks.

Last year, an increasing number of British companies put in place multiple option facilities to replace existing bank lines with cheaper off-balance sheet facilities.

Typically, these facilities contain an underwritten credit which may act as a backstop

for commercial paper as well as general funding; and the ability to seek bids for advances and acceptances through a tender panel, of which members need not be underwriters of the credit.

"There was a trend last year for companies to put multiple-option facilities in place, but then to restrict panelists to bidding for advances and acceptances," says Mr Keith Glover, head of loan syndicates at National Westminster Bank.

However, a number of borrowers have made use of tender panel facilities to establish which banks are most likely to be able to place their commercial paper, and the panel has coopting attractive for newer borrowers in this respect.

For instance, back in 1984, Sweden set up a Euronote facility with a panel that was originally 60-strong. The panelists were progressively whittled down as Sweden got the measure of who were the most committed members. Finally, last November, it appointed just five dealers to handle the Eurocommercial paper programme that emerged after it had modified the documentation of the existing facility.

The other continuing attraction of note issuance facilities is that they are a much safer route for lesser quality names: where Eurocommercial paper is issued without backstop facilities, the borrower is highly exposed to a change in investors' views of its credit quality.

With a Euronote facility, on the other hand, he at least has the assurance of an underlying commitment from the underwriting banks.

Increased nervousness among investors about credit quality, following last October's stock market crash, could boost the attractions of Euronotes from this point of view. But bankers disagree about whether the crash has had this effect.

For instance, Mr Tony Rhodes, of Bank of America, says that, overriding the credit concern issue, the crash had a beneficial effect on the commercial paper market, since it induced investors to shorten the maturities of their portfolios.

On the other hand, Mr Warren Spar, of Shearson Lehman Brothers International, feels that unrated borrowers will find it harder to tap the Eurocommercial paper market. "Investors have definitely been leaning more heavily on ratings," he says.

Mr Peter Coates, treasurer of C.H. Beazer, takes the view that though large numbers of UK companies now have access to the commercial paper market, they are often precluded from selling Eurocommercial paper if they are not rated, and not household names on the Continent. For them, underwritten facilities may continue to be the most appropriate method of note issuance.

Clare Pearson



Detroit: home of General Motors Acceptance, which sees the potential of MTNs. Chrysler may follow

Medium-term notes

Higher risk, greater reward

MEDIUM-TERM notes have been thought of, for several years, as the way of the future for the Euromarkets. Inevitably, they are taking a long time to establish themselves, but bankers remain confident that they could eventually become a very large and profitable market.

MTNs may be seen as an outgrowth both of the commercial paper and the bond markets. They are continuously offered through dealers, like commercial paper, but for longer maturities. If it works properly, issuers post rates constantly, and investors have the chance to pick any maturity and interest rate structure, depending on their needs. Flexibility is the key.

Though the disparate maturities mean that there is unlikely to be any real trading of MTNs, and though each piece of paper has in theory been designed to meet the investor's requirements, liquidity is obviously important. It means that the dealers must have the capability to buy back the notes at fair prices should investors want to sell them.

That, in turn, means that the dealers must have very strong investor bases and must also be ready to devote a fair amount of capital to the business. By

the same token, the increased risk means that the rewards are greater than in commercial paper: commissions are already fairly standardised and range from 1/2 per cent at the shorter end up to 3/4 per cent for five years, even though the paper should ideally never be on the dealer's books.

There are several reasons why development has been slow. Dollar-denominated securities have not been popular. Perhaps more importantly, investors in Europe do not yet have the sophisticated portfolio management techniques which have allowed the MTN market to grow to some \$50bn in the US. US institutions employ matched-funding techniques tying the income stream on their assets to their outgoings, for example to pensioners. They therefore have a need for paper of maturity specific to them.

In Europe, as Keith Elliott of S.G. Warburg observes, "investors are not used to getting what they want." Whether they will develop matched-funding to any extent must remain in doubt, but it seems a fair bet they will develop demand for greater flexibility than is afforded by the Eurobond market.

In particular, MTNs fill a gap in the maturities of new issues,

in the nine month to three-year range. This is appealing not only for investors but also for borrowers, especially finance companies with fairly short-maturing assets.

Attractive pricing has enabled General Motors Acceptance Corporation, which will not borrow in the Euromarkets unless it can get a better rate than on the comparable US instrument, to build up more than \$1.1bn in Euro-MTN outstandings, making it by far the largest issuer and providing an important seal of approval. It sees greater potential in the MTN than in the commercial paper market in Europe.

Although many borrowers have set up the ability to issue MTNs, few have actually done so. Pepsico was the earliest large issuer. Spain has about \$250m outstanding. Other issuers such as Nationale Nederlanden, Nordie Investment Bank, and the Federal National Mortgage Association have dabbled. Overall, the total market is probably no larger than \$2.5bn. But there are many programmes in the wings, including one from Household Finance and another from Chrysler Financial, which is among the largest Eurocommercial paper issuers.

A variation on MTNs has been developed by Merrill Lynch and not copied by any other house. Merrill insists, however, that its multi-tranche tap programmes have been a success and have provided consistently cheap funding for the borrowers.

Instead of issuing in any form, issuers set a tranche with a specific coupon and a set maximum size. The aim is to provide greater liquidity, since investors know that there will be a pool of paper to buy with what they hold. There is also a firm margin to Treasurer or gilt. Merrill acknowledges that flexibility is sacrificed but believes its structure has a role alongside regular MTNs, in which it also participates.

Mr Elliott, of Warburg, believes that the liquidity of the MTN market will be pinned on the part of the dealers. If a house fails to offer a fair repurchase price to an investor wishing to sell, that investor will offer the same piece of paper to another house eager for the business. The investor probably may not want to return to the first house for the next purchase.

Alexander Nicoli

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COMMERCIAL PAPER 5

Clearing systems: there are four serving the Euro CP market

How the Continentals beat London on its home ground

SETTLEMENT AND clearing are the nuts and bolts of the burgeoning Eurocommercial paper (ECP) market.

Few would argue that it is glamorous work. "It simply means matching buys and sells, moving money in one direction and securities in another," explains Trevor Thomson, manager of the First Chicago Clearing Centre (FCCC) in London.

Yet, in the early days of the market, the settlement and clearing functions - essentially paying for securities, holding them on behalf of investors and recording transfers between them - were fiercely contested by four independent clearing systems.

FCCC, the leading clearer in the London certificate of deposit (CD) market since 1976, hoped to build on this dominance in the nascent ECP market. Chase Manhattan, another bank active in London money market clearance, was also a contender.

But both now agree that the two continental systems set up to serve the offshore Eurobond market - Cedel in Luxembourg, and Euro-clear in Brussels - have emerged as clear winners. By its own estimate, Euro-clear alone now controls over a third of the primary market in ECP and two thirds of all ECP transactions, building on its strong 2,000-plus client list in the Eurodollar bond market.

The outcome was part accident, part technological. The bankers who devised the pay-typewriters for the ECP market - Revolving Underwriting Facilities (RUFs) and Euronotes - were frequently drawn from established Eurobond departments, and naturally gravitated towards clearing and settlement systems they knew and understood.

But the London systems, rooted in the physical delivery of securities, were unable to compete in terms of cost, efficiency, reliability and security with systems based on book entry transfer (BETs), whereby the securities remain in London bank vaults and transfers are recorded electronically in Brussels or Luxembourg.

In essence, ECP issuance, custody and payment is located in London, but clearing takes place in Europe.

Though both London houses retain some residual clearing business in the ECP market, their principal role now is to act as depositories for the continental clearers. They formally recognised this switch to Europe in 1986.

In July that year, Euro-clear appointed FCCC as depository for its ECP business; Cedel announced similar links with Chase Manhattan (and Citibank) in London; and an electronic "bridge" was built between Euro-clear and Cedel to facilitate transfers between the two clearing systems. The

a significant coterie of investors - in some cases reinforced by in-house rules - still regard definitives as essential evidence of good title in cases of default, or where notes are used as collateral.

In fact, most certificates never leave the bank vaults. Euro-clear calculates that less than 0.5 per cent of the \$33bn of outstandings it holds was physically delivered. In most issues, a single large denomination note, owned by lots of investors, is held by a depository bank on behalf of the two clearing systems, with transfers

simultaneous exchange of cash for securities.

The dealers subsequently transfer paper against payment - to the accounts of the end-investors. Definitive certificates remain in a bank vault in London for physical delivery only to investors without Euro-clear or Cedel accounts, where they simply own part of a global note.

The only real competition now is for the issuing and paying agency business - issuing notes at the outset and paying them back at maturity - since this is the only part of an ECP transaction still awarded on price alone. Banking relationships count for less than a keen price and a system able to handle heavy volumes. It is dominated by First Chicago, Chase, Citicorp and MGI.

Settlement has proved a more contentious area than clearing. Unlike the United States, where CP is issued, cleared and paid for on the same day, ECP is settled within two days: deals struck on Monday are paid for on Wednesday.

This is handy for investors switching between the London money markets and ECP, but lands issuers toying between an issue in the Euromarkets and the US domestic market with a two-day interest rate risk. Recognising this, some clearers now offer same-day settlement. FCCC, which has settled CDs on the same day since 1981, extended the service to ECP in 1985, though paper has to remain inside the First Chicago system throughout. Anticipating a general move in the market towards same-day settlement, Cedel followed suit early last year.

"Cedel anticipated that arbitrage might develop between the Euro and US CP markets," argues Carter, but his competitors disparage a system that requires instructions to be submitted to the system first thing in the morning. And until switching between the US and Euro markets becomes habitual, there will be little pressure for same-day settlement, which is unsurprising in a market whose principal alternative is still CDs.

Dominic Hobson

Sterling CP

A healthy niche operation



Keith Elliott: does not expect issuance to exceed £6bn

WHEN THE Bank of England said it would allow sterling commercial paper for the first time in 1986, there were plenty of scoffers ready to characterise it as the market that nobody - borrowers or investors - needed.

But for all the doubts that attended its inception, the sterling CP market has achieved steady growth since the first programmes were arranged in May 1986.

On the borrowers' side, a landmark was reached at the end of last year, by which time 50 out of the constituent companies of the FTSE-100 index had arranged programmes. Meanwhile, by the end of last November, it was four times as big as it had been at the end of 1985, with total outstandings reaching £2.34bn.

During the same period, it had proved its ability to attract non-bank investors. At the end of November, only £715m out of total outstandings was held by the monetary sector. Nevertheless, sterling CP issuance remains tiny compared with the bankers' acceptances market. And the scope for further growth at least under current regulatory and economic conditions is limited: Mr Keith Elliott, a director of S.G. Warburg, says it is unlikely to exceed £6bn in size.

Meanwhile, the number of players in the market is widely expected to contract. Of the 20 or so banks that claim to be dealers in commercial paper at the moment, only about five are expected to survive, with the lion's share of the business becoming increasingly concentrated in the hands of the top three.

At the time of its launch, sceptics pointed out that borrowers already had a number of perfectly adequate short-term financing options. In particular, they were able to obtain highly attractive rates in the acceptance market, which was effectively subsidised by the Government.

"This was because, prior to its abandonment in October 1986, the Government's policy of overfunding the public sector borrowing requirement through the sale of gilts created a surplus which was then invested in bills."

Since the policy of overfunding was abandoned in October 1985, however, the so-called "bill mountain" has decreased. At various points since then, heavy sales by the Bank of

England have raised yields on acceptances to the point where commercial paper has become a more attractive option for borrowers, especially in the 90-day area.

Over the last year, the relationship between eligible bank bill rates and sterling CP rates has been highly volatile, creating opportunities for borrowers to arbitrage between the two markets.

However, bankers are keen to point out that issuing patterns so far do not bear out the view that borrowers are taking a merely opportunistic approach to issuing sterling CP. It is clear, Mr Elliott claims, that companies have been issuing on a longer-term view, since they are well aware of the advantages of building up a source of short-term finance disintermediated from the banks. "This has also fuelled their purchases of other corporates' paper."

Though Warburg estimates that about 60 per cent of its sterling CP sale is to corporates, the market's appeal to investment managers is growing (building societies are not permitted to buy CP). A survey of investors conducted by Midland Montagu, prompting about 200 replies, at the end of last year showed 78 per cent of non-corporate investors expected to increase their holdings, against 25 per cent of corporate buyers.

But at the moment funds that are in straight bank deposits and are capable, as an alternative, of being invested in sterling CP amount to a maximum of £7.1bn, according to Mr Elliott.

of deposit paid by banks in London - in contrast to the US. Since clearing banks pay interest at only a few basis points below London Interbank Bid Rate, this leaves much smaller scope than in the US for differentiation of sterling CP issuers' borrowing costs, according to credit quality.

As far as the potential for growth on the supply side of the market goes, the most onerous constraint at the moment is the Bank of England's requirement that issuers must have a London listing. But there are hopes that this will change and that the Bank will allow issuers with a listing on a recognised stock exchange. "There is a genuine possibility this will be reviewed in the coming year," says Mr Charles Mitchell.

One thing is clear, whatever the rate at which the market expands: it will always be far too small to support the current number of would-be dealers. At the moment, its unprofitability is notorious. As Mr Charles Mitchell, of Midland Montagu, puts it: "Taking sterling CP in isolation, it is virtually inconceivable anyone can be making any money out of it."

Even imagining that each of the 20 or so dealers has just one person dedicated to the market, this gives a total overhead of about £2m a year, while the profitability of the market amounts to a mere £2m per year.

The list of players already looks extremely top heavy. International Financing Review figures for all dealerships to the end of 1987 showed the three biggest dealers in sterling CP and CDs - S.G. Warburg, County NatWest, and Barclays de Zoete Wedd - claiming about 45 per cent of the market in both instruments.

The next four players, Midland Montagu, Morgan Grenfell, Lloyds Bank and Kleinwort Benson, accounted jointly for about 37 per cent of the market. But the gap between the fifth and the seventh player's share of the market was almost 100 per cent.

So it is hard to imagine sterling CP ever turning into more than a niche operation for the British banks. Nevertheless, the market that "nobody needed" has at least proved itself to be up and running as a viable addition to the range of sterling instruments.

Clare Pearson

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CP has made a better start in Japan than many had expected, but —

The rules need to be eased

IN JAPAN, yen commercial paper is in its infancy. The ever-cautious Ministry of Finance first allowed Japanese companies to issue domestic CPs only as recently as last November. By the end of January, the market had been tapped by more than 40 issuers for an estimated ¥2 trillion (million million), up from ¥790bn on the opening day. The big trading houses account for about half the total, with Mitsubishi Corporation alone accounting for ¥600bn. The CP market has got off to a better start than many had expected, given its restrictive rules. Domestic issuers are limited to 180 blue-chip companies that are eligible to issue unsecured corporate bonds, with 30 of them required to have their issues backed by unused bank credit lines. Only institutional investors may buy the paper. The minimum denomination is ¥100m and the maturity period has to be between one and six months. All issues have to be made through either a bank or a securities house. Unlike a practice favoured by the best borrowers in the US, companies are not allowed to sell their CP directly to investors. The ministry allowed a domestic CP market to start as a first step towards fulfilling its promise to expand Japan's short-term money market. CP also broke new ground, being the first new financial instrument in Japan in which domestic city (national commercial) banks and securities companies could compete directly as underwriters. Commercial and investment banking are legally separated in Japan, as in the US, though the barriers are starting to crumble. Before the arrival of CP, the banks had enjoyed a monopoly over short-term financing in Japan. CP can be likened to a securitised overdraft, so they have given the securities companies a way into short-term financing. But because the finance ministry defined CP as promissory bills, rather than securities, the securities firms

have had to share the new market with their commercial-bank rivals. Competition between the two was hard-nosed from the start. Neither banks nor securities companies are making much, if any, money from CP yet. Early issuers, such as the big trading houses and the electricals giant Hitachi, got paper-thin rates of 3.8-3.9 per cent for three month issues — against the then rates for a three-month certificate of deposit (CD) of 4.3%. The securities firms pitched the issues they handled at rates much the same as loans and discounts on the best bills. The banks argued that CDs should be the benchmark, accusing the securities companies of only being able to get away with lower rates because they could arm-twist their investment trusts to buy the issues, which would otherwise be unattractive to investors. Banks were forced to issue less paper or warehouse it themselves. However, there was a limit on how far the securities companies could stuff their own investment trusts with cut-price CP. There was a limit, too, to which all investment trusts and mutual funds, which had been expected to be the big users of CP, would accept low rates. That limit is imposed by the Ministry of Finance, which ruled that fund trusts can only hold up to 10 per cent of their cash position in CP (a regulation which also meant that CP is a long way from being used to create money-market fund clones).

Rates have since crept up, to around 4.1-4.2 per cent, but the banks are still hurting. Some industrial companies have found that they can borrow cheaply by issuing CP and lend dear by putting the funds raised on deposit at the banks. Interest rates on large-scale time deposits are currently 4.5-4.7 per cent. Even after deducting steep issuing costs, of which the biggest part is stamp duty (¥150,000 on a ¥1bn issue), companies are still left with a profitable and risk-free way to raise cash. Companies are restrained from doing this too enthusiastically so as not to strain relations with their bankers, but some city banks are said to be offering their industrial clients time deposits at negative interest rates to nip this practice in the bud. While the city banks have found themselves undercut by the securities companies, they are in turn squeezing small and medium-sized regional banks who have been seeking increasingly to take their corporate customers, but who cannot afford to compete in this particular price war. In fact, as CP rates move above inter-bank bill rates, the city banks are finding a market for CP among the regional banks, and one in which the securities companies' marketing is weak. The city banks as a group now account for 50 per cent by value of CP issues underwritten, with Mitsubishi Bank having the largest market share among them with some 12.5 per cent of the overall market, followed by the Sanwa and Fuji banks with about 7 per cent each, and then Sumitomo Bank. The four big securities companies account for the rest, with Nikko Securities being the biggest underwriter among them: it has about a 10 per cent overall market share. The Ministry of Finance will review the CP market after about a year. Many of the present restrictions are likely to be eased, and a rating system to qualify issuers introduced to expand the pool of potential issuers, to include such as non-bank financial institutions. Already, since the end of January, foreign companies have been allowed to tap the Tokyo market. Eligible firms are manufacturers listed on the Tokyo Stock Exchange. More than 50 of the 90 foreign firms listed on the exchange qualify. Sanwa's CP issues domestic CP, will have a maturity of between one and six months and a minimum denomination of ¥100m, but the tax considerations are

likely to make this a relatively unattractive market for any save those who need yen working capital in Japan. Dow Chemical is the only issuer to have sought approval from the ministry of finance. A more tax-efficient alternative for issuers who would want to swap the proceeds into other currencies would be the Euroyen CP market. This was authorised for foreign companies on the same day as the domestic CP market was permitted for Japanese ones. The ministry has so far approved seven issues, including several multi-currency packages. From April, Japanese firms will be allowed to issue CP in foreign markets, either yen or foreign currencies. But restrictions on purchasers in Japan (institutions are only allowed to resell after a minimum two-week delay) will have to be eased if expectations of this being a brighter market than domestic CP are to be fulfilled. Lisa Martinsson

West Germany

Thwarted by the tax

FOR A while last year it looked as though the debate over a commercial paper market in West Germany was about to take a dramatic turn. A leading US house was making good progress towards getting round the tax hurdle that makes CP unattractive in Germany. CP tends to split German bankers down the middle. Some argue that there should be a market but recognise that there isn't. Others, probably the majority, do not even accept that a market is necessary. Where both groups agree is that CP does not exist at present. Nor, following the demise of the latest plan, does it seem likely to appear on the immediate horizon. The obstacle remains the Boersensatzsteuer — the stock exchange turnover tax — levied at 0.1-0.25 per cent on all secondary market trading of securities. Trading between recognised "credit institutions" (ie banks) is exempt, but the tax still bites on the non-professional end-investor. The result is to squeeze dealers' profit margins — hence the lack of incentive to get CP off the ground. Bankers were hoping last year that the Government would honour its January 1987 election pledge and drop the tax. However, that has not come about, largely because other issues have taken precedence. Moreover, the tax's DM500m-odd annual revenue has become increasingly valuable, given the Government's skyrocketing budget deficit. Accordingly, some bankers have turned their attention to finding ways around the tax. The formula remains secret, but Salomon Brothers is believed to have made good progress towards a solution. Unfortunately, its decision last year to pull out of the US CP business meant that the German project got shelved. It is unclear how it would have been structured, or whether the regulators would have approved, but first signs from the Bundesbank had been encouraging. The central bank and federal regulators in Berlin have

undoubtedly warmed to CP. Were banks to enter into discussions "there would be an exchange of arguments, but I can't see any very strong arguments against our side," says an official from the Bank. But even if the turnover tax disappeared overnight, many bankers wonder whether there would be a German demand for CP. Certainly, there are few immediately obvious borrowers. Many leading German corporates hold high liquid assets; Siemens alone has cash resources of almost DM20bn. Barring huge acquisitions, that is likely to remain the case, given the staid domestic economy and more difficult export climate, which means there is little sign of big new industrial investment and funding plans. But even if they needed cash, many of Germany's biggest corporates could probably borrow more cheaply from their banks than through CP, if they have enough leverage. One model for CP, which takes Fibr (Frankfurt Interbank Offered Rate) as the yardstick, has the borrower paying five basis points above Fibr, the lender receiving five basis points above Fibr minus five basis points, leaving the investment bank with a 10 basis point spread. "We reckon a top corporation could borrow from its bank at Fibr," says one US investment banker, making CP too expensive for the borrower. But there are other takers. "CP should interest any corporation with short-term DM funding requirements," says one US banker. The German subsidiary of a leading US multinational, which does not have a close relationship with any single German commercial bank, would be an obvious target. "Sovereign" borrowers, like the German Länder (States), are also candidates, as are die-sized German companies, which are not necessarily known internationally but are familiar enough at home. Investors should also be tempted, some bankers claim.

Corporates may not need to borrow because of their high liquidity, but that could make them prime investors instead. Other possible buyers are groups which could use the flexibility of CP in matching assets and liabilities, such as insurers and auto finance groups. Further away is the possibility of retail buying through money market or mutual funds. The Bundesbank is firmly against such schemes at present, but its views could change, not least after the European Community's common financial market in 1992. However, there is plenty of implicit opposition to CP, notably among domestic banks. The product could threaten their existing tight credit relationships with companies by giving outsiders a niche. Moreover, longer experience with Euro-commercial paper and in the UK market has shown that margins are soon squeezed. "CP has become a break-even product at best," says one Euro-banker. In the longer term, domestic banks might see a shift in long-term retail savings away from low interest deposits into more liquid tradable instruments. "What would commercial paper do for the Deutsche Bank?" asks one foreign banker. But some domestic banks are already fully aware that if turnover tax is dropped, CP will not be long in coming. According to one Deutsche Bank executive, it is the banks holding corporates' billions of Deutsche Marks in Euro-deposits that will first feel the pinch, rather than those with a big domestic retail deposit base. Many companies will be prepared to give up a few basis points and switch to CP in view of its tradability and lower credit risk, he argues. Savings accounts may decline as a result of CP in the end, but money market funds will have to come first. Halg Simonian

Australia

Bonds shortage whets appetites

AUSTRALIAN COMMERCIAL paper markets look set for a selective revival in 1988 after a torrid end to 1987, reflecting the backwash from the worldwide October share crash. A number of factors are already beginning to crystallise, which could entice corporate borrowers into new-year issuing programs following a lean final quarter of 1987. Viewed with a longer-term perspective, the domestic corporate debt market in Australia has struggled since the currency was floated and capital markets were largely deregulated earlier in the decade. The sudden opening of the local market to international influences saw corporates and government bodies alike scramble to raise debt in Euro-markets. Heavy swap was also made of swap markets, and these factors have generally limited the scope for domestic raisings by corporates. One sign of this is that the corporate debenture market in Australia is virtually dead. The bulk of domestic corporate raisings have been through promissory notes, which represented about 30 per cent of total capital raisings by Australian-based entities in 1987. But the tenor of the market changed around the time of the equities crash, when a number of major corporates, including BHP, Ford Credit, Shell and the Federal Government, backed Austrade, moved away from notes and issued medium-term corporate paper at a 1 to 1½ per cent premium over the rate for long term Federal Government bonds (as of around 12 per cent). The raisings were regarded as not well mar-

ked, but the underwriters struck it lucky because the equities crash probably brought forward what was always likely to be an early end to the bond market in Australia. The crash also dashed a flight to quality in debt markets, with investors diving for bonds and banks hills, exacerbating another emerging trend, a pronounced tightening in the supply of bonds. This tightness is mainly a result of the Federal Government's fiscal policies, which look like producing Australia's first budget deficit for more than a decade in the current June year. This has allowed the Government largely to vacate debt markets where it has traditionally been a major player. Bond tenders have consequently been reduced, and speculation is that there may not be another one until the second quarter of 1988. So at a time when demand for being, the supply is limited, and investors are being forced into other types of paper, mainly the next ranking debt instruments, semi-government securities and corporate paper. This process helped the big corporates to get their paper away late in 1987, and has increased confidence that corporate paper will be much easier to market in 1988. Bond markets are expected to remain extremely tight because, apart from limited supply, up to half the Australian funds on issue are held overseas. But the expanding Australian banking sector is expected to have an increasing appetite for quality paper, and banks could well wind up holding a large proportion of available bonds over the next few years. One area of the market that is expected to grow strongly in 1988 is mortgage-backed paper, which has slowly won greater acceptance in recent years as practitioners have become more skilful at securitising property. With the share market down, property is enjoying an improved status as an investment avenue, and mortgage-backed securities are expected to benefit from this. Most commentators see a downturn in Australian-based capital raisings in 1988, resulting from a general slowing of business activity because of the share crash. Funds are likely to be unable to raise on equities markets, and some corporates, still needing money, will be forced to turn to debt. This will underwrite a certain amount of activity. On the broader front, figures compiled by the Australian Capital Markets magazine showed that total Australian capital raisings in the year to September 1987 rose 14 per cent to just under A\$70m. Much of the raisings were offshore in bonds and commercial paper. Australia's major financial institutions were nudged out of a lot of this business by the overseas majors. The Credit Suisse First Boston group was the leading fund raiser, putting together nearly 50 deals worth just under A\$14bn. Swiss Bank Corporation and Salomon Bros came in next, with raisings of more than A\$10bn each, followed by Citicorp, Lehman, Morgan Guaranty, Merrill Lynch, Citicorp and Morgan Stanley. The best Australian performer was the ANZ banking group with nearly A\$6.6bn in 37 deals, while Westpac and the Commonwealth Bank raised just over A\$6m each. Bruce Jacques

Canada

Banks close the gap

INTENSE RIVALRY is still the hallmark of the Canadian commercial paper market, after a 12-18 month period during which the country's major chartered banks have made significant inroads. Since the first phase of domestic financial services industry deregulation began on June 30, the banks have built up a market share widely estimated at between 15 and 20 per cent. By common consent, however, the market leaders remain the securities dealers Dominion Securities, McLeod Young Weir and Wood Gundy. The market continues to expand at a healthy enough pace — the value of commercial paper outstanding at the end of last November (including sales finance and consumer loan company issues) totalled C\$20.1 bn, compared with C\$15.9 bn a year earlier. But, in the words of Mr John Osborne, a Richard Greenfield's vice-president, "the market's appetite has not grown as fast as the number of participants selling". This has resulted in a more competitive environment for all commercial paper distributors. The banks' increasing presence has had an impact in two ways. First, they continue to offer extremely attractive terms for the distribution of commercial and bankers' acceptance (BA) paper, seeking to capitalise on what Mr Ed Davies, of McLeod Young Weir, terms their "fairly unique access to the retail market". The way to develop commercial paper activity is to create new centres of borrowing for your customers," comments Mr Raymond Day, of Toronto-Dominion, widely regarded as the most aggressive of the recent market entrants. Last December, TD arranged a C\$300m facility for General Motors on an innovative committed funding basis. Second, they have been aggressively marketing BAs as an alternative to traditional bank financing, offering inducements like lower stamping fees (the cost of repayment guarantee) in a bid to generate business. This practice may have eaten into the commercial

paper market. The Investment Dealers' Association of Canada's spring 1987 report noted that "the competition for bankers acceptance business encouraged some traditional commercial paper borrowers to finance through the acceptance market". Certainly, the value of C\$ BAs outstanding has expanded almost exponentially in recent years. From C\$6.6bn at the end of 1981, the figure rose to C\$24.5bn five years later, and to C\$30.1bn by end-November 1987. A further factor behind the rapid growth of BAs is that the commercial paper market is, to all intents and purposes, confined to companies with a R1 or R2 high rating from the Dominion Bond Rating Service of Toronto. This has produced an ongoing shortage of quality issuers. Dealers estimate that as much as C\$6bn of marketable 30 per cent of paper currently outstanding is accounted for by the Big Three US automakers. "Being a resource-based economy, the ratings of a lot of major companies are just starting to come back up," says a spokesman for one prominent dealer. This position was for a time exacerbated in the wake of the October stock market crash, whose most enduring impact on the commercial paper market was to precipitate a flight to quality. "It made our investors more credit-conscious," recalls McLeod Young Weir's Mr Davies. "It became harder to move. R1 names did trade fairly actively." Nevertheless, the last year has produced the usual crop of new issuers, dealers say, among them Olympia & York, Siemens Electric, and Nestle. Moreover, "every new issuer except for one", according to one market participant, "has had to pay a traditional one-eighth of 1 per cent fixed agency commission. This would indicate that, despite intensifying competition, many issuers still see the value of receiving high quality (ie, lower repayment risk) securities in a bid to generate business." This practice may have eaten into the commercial

petitively among 10-12 people, we will bid for it," says Mr Davies. "But it's like anything else — you get what you pay for." Money markets are no longer viewed as a top issuer," adds Richardson Greenfield's Mr Osborne. According to Mr Ian Russell, director, capital markets, for the Toronto-based IDA, however, "dealers are losing money over the money markets these days". "There has been some dealer retrenchment from money market dealings in response to unfavourable developments in the treasury bill and acceptance market," Mr Russell writes, in the most recent IDA report. "Since chartered banks will continue to expand their presence in the money market, and the operating techniques of these banks are being refined, it is unlikely to change. The retrenchment will continue unabated." Of course, since Dominion, McLeod and Wood Gundy have all in the last six months sold majority stakes to major banks, this retrenchment is to a degree artificial. Similarly, the keen competition which sparked it could well prove short-lived as the banks integrate their new dealer operations into their respective systems. The main uncertainty is whether money-market activities will tend to be consolidated into the operations of the parent banks or of their investment dealer subsidiaries. Mr Russell's opinion is that the banks will get their "essential cash management operations" and the "difficulties" faced by some dealers in the money market. "Interestingly, Mr Day, of the TD, whose only investment facility available so far has been of the discount variety, says: 'Gardiner Group Stockbrokers, disagrees. The dealers' advantage is that we have only been in this business for a year,' he says. 'I would believe that our competition in future will be from firms using the Royal Bank Securities using the Royal Bank system.'" David Owen

France

In need of ratings

AFTER TWO years of somewhat turbulent existence, with the rules and the competitors changing rapidly around it, the French commercial paper market is reaching cruising speed. Set up in December 1985, the market experienced unexpectedly rapid growth in its first six months. The volume of outstanding commercial paper, the French use the term *billets de trésorerie* to distinguish it from the trade bills already known as *papier commercial* — rose rapidly to FF26bn. The speed of this development worried the Paris financial authorities, and the Bank of France gently invited companies with commercial paper programmes of over FF500m to curb their enthusiasm for the second half of 1986. Once the official go-slow order was lifted at the start of 1987, new issues once again took off. Commercial paper gained a head start, since the market opened before the authorisation of a market in certificates of deposit, and at a time when the market in French Treasury bills was undergoing rapid transformation. Its opening also coincided with the closing of the interbank money market to a range of institutional investors, principally unit trusts and insurance companies, who have become the principal buyers of commercial paper. At the end of 1987 mutual funds held 44 per cent of commercial paper, insurance companies 14 per cent and banks and credit institutions 17 per cent. By the end of January this year, 98 issuers were present in the market, with a total of FF49.9bn of commercial paper outstanding. A group of 27 issuers with programmes of over FF500m accounted for nearly 80 per cent of the total. The largest user is Societe Nationale des Chemins de Fer,

the state-owned railway company, with FF2.1bn outstanding at the end of 1987, followed by Peugeot Finance, the financial arm of the private sector car group, with FF3.9bn. Many other major names in the French blue-chip industrial sector are represented from private sector companies like Michelin, the tyre producer, BSN, the foods group, and the privatised glass and packaging group St Gobain, to state-controlled enterprises in the electronics, defence and aviation sectors such as Thomson, Aerospatiale and Sneaema. Commercial paper has so far seemed to offer almost total security, and many investors have neglected the monitoring of their counterparty risks. Dealers report that they have often had difficulty persuading investors to accept paper from top quality issuers rather than from far less secure companies paying fractionally more. The gap between top state-backed signatures and second quality names is often as little as 10 basis points, and commercial paper often commands lower rates than French Treasury bills. Commercial paper interest rates in fact relate much more closely to the money market than to the Treasury bill market. Mr Jacques Desponts and Professor Catherine Lubochinsky of the Banque Nationale de Paris calculate that the premium of 1 point on the three month Paris Interbank Offered Rate (Pibor) corresponds to a 0.99 point move on commercial paper rates. The same move on Treasury bill rates ends up as only a 0.52 point move on commercial paper. But a premonitory shiver ran through the market in the early autumn when the first default occurred. Societe Francaise d'Extrusion et de Calandrage

(SFEFC), a small plastics company, was scarcely a size to shake the market when it went into bankruptcy proceedings with FF220m of its commercial paper unredeemed, but the warning was useful. It became clear that many corporate treasurers, who hold directly around 25 per cent of all outstanding commercial paper, had been misled by the bank back-up line that every issuer must arrange for 96 per cent of its programme into thinking that repayment was guaranteed by this bank. Many company boards, too, fail to lay down precise guidelines to their treasurers on what sorts of investment are acceptable. Indeed, the Credit Agricole, France's largest banking group which had arranged the back-up line for SFEFC and placed most of the paper with its clients, found ways of reducing the damage to its clients' while standing firm on the principal that it had no legal responsibility for the default. The same lack of discrimination over the quality of signatures has been observed in the market for certificates of deposit. Top quality issuers like the Caisse des Depots, the giant state financial institution with FF22bn of CDs outstanding, or Banque Nationale de Paris with FF16bn, have not, in the view of many dealers, commanded the premium over smaller and less secure issuers which they deserved. The principal lesson of the SFEFC default, according to the Credit Agricole and many other operators, is the need to increase the use of ratings in the issue of paper. The Agence d'Evaluation Financiere has begun to issue ratings for commercial paper programmes, but it will be some time before it covers the whole market. George Graham



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